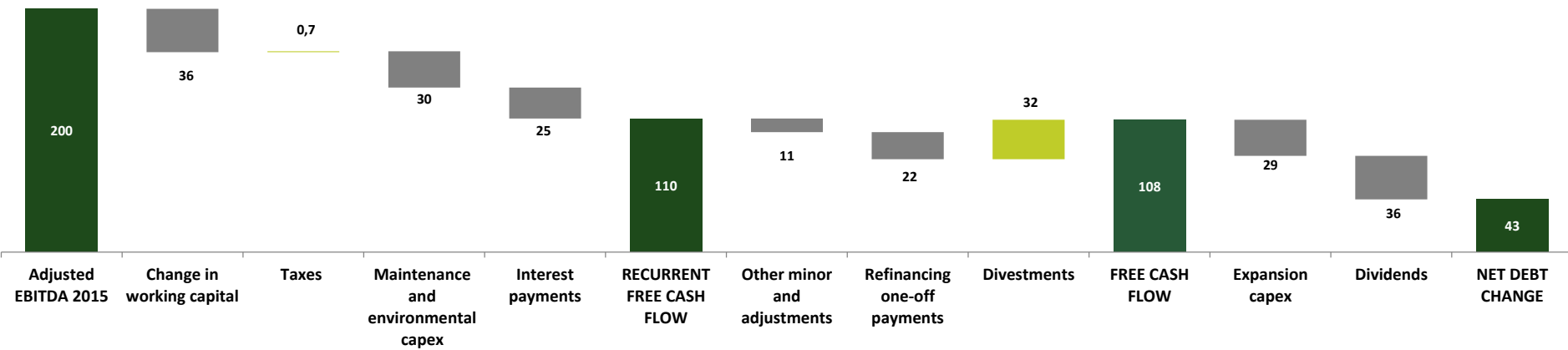


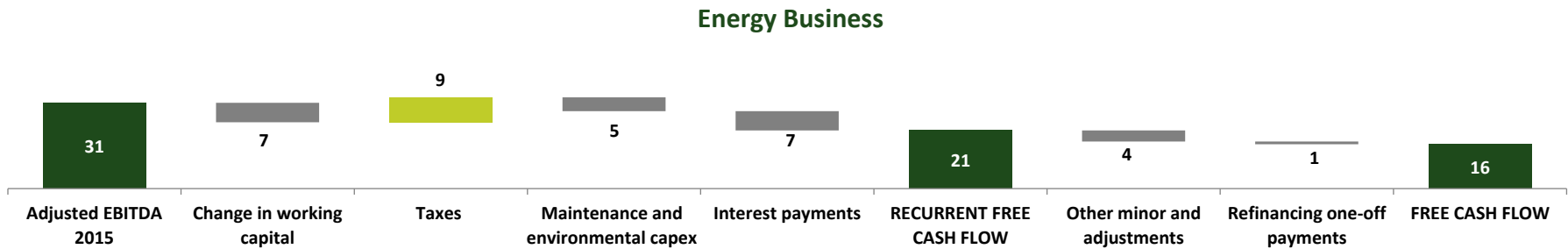
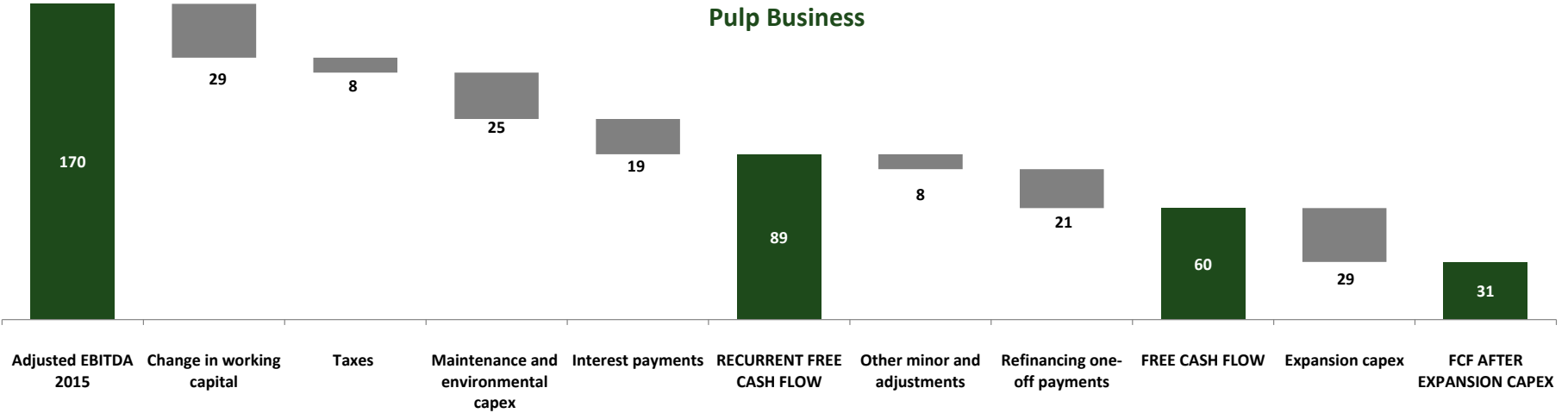
# 2015 Consolidated Cash Flow and Net Debt Change (€M)

## Group's Consolidated



## 2015 Business Results

# 2015 Cash flow by Business (€M)



**Note:** These charts do not include Ence Group collection of € 32 Mn from asset divestments and annual dividend payments of € 36 Mn at the parent level.