

# **ENCE Energía y Celulosa, S.A.** and subsidiaries

Condensed consolidated financial statements for 2022 and consolidated management report

Condensed consolidated financial statements for 2022



#### CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2022

Thousands of euros	Note	Year-end 2022 (*)	Year-end 2021 (**)
NON-CURRENT ASSETS:			
Intangible assets			
Goodwill	16	-	1,493
Other intangible assets	16	37,906	36,445
Property, plant and equipment	17	983,876	883,561
Biological assets	19	60,531	59,722
Investments accounted for using the equity method	25	40	26
Non-current financial assets			
Hedging derivatives	25 & 31	3,331	-
Other financial assets	25 & 28.2	32,816	26,480
Deferred tax assets	33	53,091	45,563
	_	1,171,591	1,053,290
CURRENT ASSETS:			
Inventories	21	102,346	65,693
Trade and other receivables	25 & 26	49,623	78,958
Other taxes receivable	33	21,010	15,895
Income tax receivable	33	8,028	1,842
Current financial assets		5,525	_,
Loans to group companies and related parties	25 & 35	36	36
Hedging derivatives	25 & 31	2,579	-
Other financial assets	25 & 28.2	9,898	15,115
Cash and cash equivalents	25 & 28.1	412,913	379,964
Other current assets		2,282	2,177
	_	608,715	559,680
TOTAL ASSETS	_	1,780,306	1,612,970
EQUITY:			
Share capital	22.1	221,645	221,645
Share premium	22.2	170,776	170,776
Reserves	22.3	94,007	279,163
Interim dividend		(66,553)	-
Translation differences		1	9
Own shares - parent company shares	22.5	(12,958)	(12,296)
Valuation adjustments	22.6	42,998	33,875
Other equity instruments	22.7	3,753	9,897
Profit/(loss) for the year attributable to owners of the parent	23	247,220	(190,409)
Equity attributable to owners of the parent Non-controlling interests	22.9	700,889 117,249	512,660 112,858
-			
TOTAL EQUITY	_	818,138	625,518
NON-CURRENT LIABILITIES:			
Borrowings	25.0.22	70.406	
Notes and other marketable securities	25 & 29	78,436	217,674
Bank borrowings	25 & 29	130,414	169,352
Other financial liabilities	25 & 29	77,257	65,243
Derivative financial instruments	25 & 31	-	2,161
		6,408	4,879
	24	-,	
Grants	32	27,983	51,225
Grants Non-current provisions			
Grants Non-current provisions Non-current accruals and deferred income		27,983	2,256
Grants Non-current provisions Non-current accruals and deferred income Other non-current liabilities	32	27,983 3,241	51,225 2,256 84,619 36,835
Grants Non-current provisions Non-current accruals and deferred income Other non-current liabilities Non-current borrowings from group companies and related parties	32 30	27,983 3,241 104,342 17,843	2,256 84,619 36,835
Grants  Non-current provisions  Non-current accruals and deferred income  Other non-current liabilities  Non-current borrowings from group companies and related parties	32 30	27,983 3,241 104,342	2,256 84,619 36,835
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Grants  Non-current provisions  Non-current accruals and deferred income  Other non-current liabilities  Non-current borrowings from group companies and related parties  CURRENT LIABILITIES:  Borrowings  Notes and other marketable securities	32 30 25 & 35 — — 25 & 29	27,983 3,241 104,342 17,843 445,924	2,256 84,619 36,835 <b>634,244</b>
Grants Non-current provisions Non-current accruals and deferred income Other non-current liabilities Non-current borrowings from group companies and related parties  CURRENT LIABILITIES: Borrowings Notes and other marketable securities Bank borrowings	32 30 25 & 35 — — 25 & 29 25 & 29	27,983 3,241 104,342 17,843 445,924 63,300 35,776	2,256 84,619 36,835 <b>634,244</b> - 35,614
Grants  Non-current provisions  Non-current accruals and deferred income  Other non-current liabilities  Non-current borrowings from group companies and related parties  CURRENT LIABILITIES:  Borrowings  Notes and other marketable securities  Bank borrowings  Other financial liabilities	32 30 25 & 35 — — 25 & 29 25 & 29 25 & 29	27,983 3,241 104,342 17,843 445,924 63,300 35,776 12,016	2,256 84,619 36,835 <b>634,244</b> - 35,614 10,366
Grants  Non-current provisions  Non-current accruals and deferred income  Other non-current liabilities  Non-current borrowings from group companies and related parties  CURRENT LIABILITIES:  Borrowings  Notes and other marketable securities  Bank borrowings  Other financial liabilities  Derivative financial instruments	32 30 25 & 35 — — 25 & 29 25 & 29	27,983 3,241 104,342 17,843 445,924 63,300 35,776	2,256 84,619 36,835 <b>634,244</b> - 35,614 10,366 9,592
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Grants Non-current provisions Non-current accruals and deferred income Other non-current liabilities Non-current borrowings from group companies and related parties  CURRENT LIABILITIES: Borrowings Notes and other marketable securities Bank borrowings Other financial liabilities Derivative financial instruments Current borrowings from group companies and related parties Trade and other payables	32 30 25 & 35 ————————————————————————————————————	27,983 3,241 104,342 17,843 445,924 63,300 35,776 12,016 358 363	2,256 84,619 36,835 <b>634,244</b> 35,614 10,366 9,592 1,261 260,369
Grants  Non-current provisions  Non-current accruals and deferred income  Other non-current liabilities  Non-current borrowings from group companies and related parties  CURRENT LIABILITIES:  Borrowings  Notes and other marketable securities  Bank borrowings  Other financial liabilities  Derivative financial instruments  Current borrowings from group companies and related parties  Trade and other payables  Income tax payable	32 30 25 & 35 ————————————————————————————————————	27,983 3,241 104,342 17,843 445,924 63,300 35,776 12,016 358 363 345,942	2,256 84,619 36,835 <b>634,244</b> - 35,614 10,366 9,592 1,261 260,369 78
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The accompanying notes 1 to 37 and the Appendices are an integral part of the condensed consolidated statement of financial position at 31 December 2022.

<sup>(\*)</sup> Unaudited figures

 $<sup>(\</sup>ensuremath{^{**}})$  The 2021 figures are presented exclusively for comparative purposes.



#### CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED 31 DECEMBER 2022

Thousands of euros	Note	2022 (*)	2021 (**)
Continuing operations:			
Revenue	10	1,003,374	819,675
Gains/(losses) on hedging transactions	31	(20,343)	(88,166)
Changes in inventories of finished goods and work in progress	21	3,567	9,048
Self-constructed assets	17 & 19	5,957	4,704
Other operating income	10.1	13,999	21,566
Grants taken to profit and loss	24	9,771	6,367
Operating income		1,016,325	773,194
Cost of goods sold	11	(400,256)	(365,901)
Employee benefits expense	12	(93,191)	(84,171)
Depreciation and amortisation charges	16 & 17	(91,370)	(81,897)
Depletion of forest reserve	19	(6,990)	(11,560)
Impairment of and gains/(losses) on disposal of fixed assets	17 & 20	143,896	(193,499)
Impairment of financial assets	26	183	(335)
Other operating expenses	13	(290,363)	(211,717)
Operating expenses		(738,091)	(949,080)
OPERATING PROFIT/(LOSS)		278,234	(175,886)
Finance income	14	1,088	6,633
From equity investments:		,	ŕ
Third parties		-	40
From marketable securities and other financial instruments:			
Third parties		1,088	6,593
Finance costs	14	(27,344)	(28,104)
Group companies and associates		(1,009)	(1,261)
Third-party borrowings		(26,335)	(26,843)
Change in fair value of financial instruments	31	301	1,158
Exchange differences		1,315	3,667
NET FINANCE INCOME/(COST)		(24,640)	(16,646)
Share of profit/(loss) of entities accounted for using the equity method		(5)	(7)
DPOEIT/(LOSS) REFORE TAY	transactions	(192,539)	
Income tax	22		(9,420)
	17 & 19		
PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS			(201,959)
CONSOLIDATED PROFIT/(LOSS) FOR THE YEAR		248,926	(201,959)
Profit/(loss) for the the year from continuing operations attributable to non-controlling	22.9	(1,706)	11,550
PROFIT/(LOSS) FOR THE YEAR ATTRIBUTABLE TO OWNERS OF THE PARENT (***)		247,220	(190,409)
Formings //loss) now shows attributable to account of the mayout		s/-h	
Earnings/(loss) per share attributable to owners of the parent Basic	15		are (0.78)
			(0.78)
Diluted	15	0.95	

The accompanying notes 1 to 37 and Appendices are an integral part of the condensed consolidated statement of profit or loss for the year ended 31 December 2022

<sup>(\*)</sup> Unaudited figures

<sup>(\*\*)</sup> The 2021 figures are presented exclusively for comparative purposes.

<sup>(\*\*\*) 100%</sup> from continuing operations



#### CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2022

Thousands of euros	Note	2022 (*)	2021 (**)
GROUP PROFIT/(LOSS) FOR THE PERIOD (****)	_	248,926	(201,959)
Profit/(loss) recognised directly in consolidated equity			
- Cash-flow hedges (****)		(4,996)	(96,161)
- Translation differences (***)		(8)	(9)
- Tax effect		1,249	24,040
TOTAL INCOME AND EXPENSE RECOGNISED DIRECTLY IN CONSOLIDATED EQUITY	22	(3,755)	(72,130)
Expense / (income) reclassified to profit or loss			
- Cash flow hedges (***)		21,812	90,467
- Tax effect		(5,453)	(22,617)
TOTAL AMOUNTS TRANSFERRED TO PROFIT OR LOSS	22	16,359	67,850
TOTAL COMPREHENSIVE INCOME	<del>-</del>	261,530	(206,239)
Attributable to:			
Parent		259,824	(194,689)
Non-controlling interests		1,706	(11,550)

The accompanying notes 1 to 37 and Appendices are an integral part of the 2022 condensed consolidated statement of comprehensive income.

<sup>(\*)</sup> Unaudited figures

<sup>(\*\*)</sup> The 2021 figures are presented exclusively for comparative purposes.

 $<sup>(\</sup>ensuremath{^{***}})$  Items that may be subsequently be reclassified to profit or loss.

<sup>(\*\*\*\*)</sup> Corresponds to "Profit/(loss) for the period from continuing operations" in the condensed consolidated statement of profit or loss.



#### CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

Thousands of euros	Issued capital	Own shares	Share premium	Reserves (***)	Interim dividend	Profit/(loss) for the year	Translation differences	Valuation adjustments	Other equity instruments	Total equity attributable to owners of the parent	Non- controlling interests	Total equity
Balance at 31 December 2020	221,645	(11,856)	170,776	308,164	-	(26,432)	18	39,421	11,687	713,423	136,706	850,129
Total recognised income/(expense)	-	-	· -	· -	-	(190,409)	(9)	(4,271)	· -	(194,689)	(11,550)	(206,239)
Appropriation of prior-year profit/(loss)	-	-	-	(26,432)	-	26,432	-	-	-	-	-	-
Dividends distributed	-	-	-	-	-	-	-	-	-	-	(13,365)	(13,365)
Trading in own shares	-	(440)	-	(1,465)	-	-	-	-	-	(1,905)	-	(1,905)
Other movements		-	=	(1,104)	-	=	-	(1,275)	(1,790)	(4,169)	1,067	(3,102)
Balance at 31 December 2021 (**)	221,645	(12,296)	170,776	279,163	-	(190,409)	9	33,875	9,897	512,660	112,858	625,518
Total recognised income/(expense)	-	-	-	-	-	247,220	(8)	12,612	-	259,824	1,706	261,530
Appropriation of prior-year profit/(loss)	-	-	-	(190,409)	-	190,409	-	-	-	-	-	-
Dividends distributed	-	-	-	-	(66,553)	-	-	-	-	(66,553)	(981)	(67,534)
Trading in own shares	-	(662)	-	1,033	-	-	-	-	-	371	-	371
Non-controlling interests and other movements		-	=	4,220	-	=	-	(3,489)	(6,144)	(5,413)	3,666	(1,747)
Balance at 31 December 2022 (*)	221,645	(12,958)	170,776	94,007	(66,553)	247,220	1	42,998	3,753	700,889	117,249	818,138

The accompanying notes 1 to 37 and Appendices are an integral part of the 2022 condensed consolidated statement of changes in equity

<sup>(\*)</sup> Unaudited figures

<sup>(\*\*)</sup> The 2021 figures are presented exclusively for comparative purposes.

<sup>(\*\*\*)</sup> Includes: the legal reserve; cancelled capital reserve; capitalisation reserve; voluntary reserves; retained earnings (prior-period losses); and reserves in consolidated companies

<sup>&</sup>quot;Free translation from the original in Spanish. In the event of discrepancy, the Spanish-language version prevails"



#### CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2022

Thousands of euros	Note	2022 (*)	2021 (**)
OPERATING ACTIVITIES:			
Profit/(loss) before tax from continuing operations		253,589	(192,539
Adjustments for:			
Depreciation/amortisation of PP&E and intangible assets	16 & 17	91,370	81,89
Depletion of forest reserve	19	6,990	11,56
Changes in provisions and other deferred expense (net)		25,549	1,57
Impairment of and gains/(losses) on disposals of intangible assets, PP&E and financial assets	20	(144,004)	193,49
Adjustments for tariff shortfall/surplus and sector regulations	10	24,950	89,11
Finance income and costs (net)	14	24,643	18,00
Grants taken to profit and loss	24	(668) <b>28,830</b>	(898) <b>394,74</b>
Change in working capital		.,	,
Inventories	21	(34,574)	(13,522
Trade and other receivables	26	20,530	(49,407
Financial and other current assets	28	2,337	2,37
Trade payables, other payables and other liabilities	27	79,261	26,99
		67,554	(33,554
Other cash flows from operating activities		(22.204)	(40.204
Interest paid, net (including right-of-use assets) Dividends received		(23,294)	(19,201 4
Income tax received/(paid)	33	(22,574)	(8,159
Long-term remuneration and other plans	12.2	(426)	(41
cong term termane and other promo		(46,294)	(27,361
Not sook flavor from an author activities		303,679	141,29
Net cash flows from operating activities		303,079	141,23
INVESTING ACTIVITIES:			
Payments for investments:	47.040	(54.000)	(60.275
Property, plant and equipment and biological assets Intangible assets	17 & 19 16	(51,809)	(68,275 (2,709
Financial assets	10	(3,058) 180	(328
This is a second of the second	•	(54,687)	(71,312
Proceeds from disposals:			
Group companies and associates	6 & 22.9	400	
Property, plant and equipment	17	3	40
Financial assets		380 <b>783</b>	5,54 <b>5,95</b>
Net cash flows used in investing activities		(53,904)	(65,354
Net cash nows used in investing activities		(33,904)	(03,334
FINANCING ACTIVITIES:			
Proceeds from/(payments for) equity instruments:  Transactions with non-controlling interests		_	(242
Buyback of own equity instruments	22.5	(47,629)	(54,926
Disposal of own equity instruments	22.5	47,761	52,98
		132	(2,179
Proceeds from/(repayments of) financial liabilities:	25.2	(40.002)	
Borrowings from related parties	35.2 29	(18,992)	/25.740
Notes (net of arrangement fees) Increase/(decrease) in bank borrowings, net of issuance costs	29	(79,279)	(25,749 (165,891
Increase/(decrease) in other borrowings	29	(39,362) (8,062)	(6,517
Payments for right-of-use assets	18	(5,891)	(5,114
Grants received, net	24	2,196	22
	•	(149,390)	(203,051
Dividend payments			
Dividends paid to ENCE shareholders	23	(66,587)	(42.22
Dividends paid to non-controlling interests	22.9	(981) (67,568)	(13,365 (13,365
Net cash flows used in financing activities		(216,826)	(218,595
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		32,949	(142,656
Cash and cash equivalents - opening balance	28.1	379,964	522,620
Cash and cash equivalents - closing balance	28.1	412,913	379,96

The accompanying notes 1 to 37 and Appendices are an integral part of the 2022 condensed consolidated statement of cash flows.

<sup>(\*)</sup> Unaudited figures

<sup>(\*\*)</sup> The 2021 figures are presented exclusively for comparative purposes.

Notes to the condensed consolidated financial statements for 2022



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# ENCE Energía y Celulosa, S.A. and subsidiaries

Notes to the condensed consolidated financial statements for 2022

# 1. Group activities

Ence Energía y Celulosa, S.A. (hereinafter, the "Company" or the "Parent") was incorporated in 1968. Its registered office is located at Calle Beatriz de Bobadilla, 14 in Madrid. It formerly went by the name of Empresa Nacional de Celulosas, S.A. until 1999 and Grupo Empresarial ENCE, S.A. until 2012.

Its corporate purpose, as per its bylaws, consists of:

- a) The manufacture of cellulose pulp and derivatives thereof, the obtainment of the products and other elements necessary to this end and the use of the sub-products of both;
- b) The production by any means, sale and use of electric energy and other sources of energy and of the materials and primary energies needed for its generation, as permitted under prevailing legislation; and the marketing, sale-purchase and supply thereof under any of the formulae permitted under law;
- c) The cultivation, exploitation and use of forests and forest land, afforestation work and the provision of expert forestry-related services and works. The preparation and transformation of forestry products. The use and exploitation for commercial and business purposes of all manner of forestry products (including biomass and forest energy products), their derivatives and their by-products. Forestry studies and projects;
- d) The planning, development, construction, operation and maintenance of the facilities referred to in sections a), b) and c) above.

Ence Energía y Celulosa, S.A. and its group of companies (hereinafter, the "Group", "ENCE" or the "ENCE Group") has articulated its activities around two businesses:

#### The Pulp business:

Encompasses the production from eucalyptus timber of bleached eucalyptus kraft pulp (BEKP), by means of elementary chlorine free (ECF) and totally chlorine free (TCF) bleaching sequences, and of unbleached eucalyptus kraft pulp (UEKP).

To carry out this activity, the Group has two biomills in Spain (located in Asturias and Pontevedra) with combined nominal capacity of approximately 1,200,000 tonnes per annum.

Both mills use the kraft process to produce pulp. That productive process includes the co-generation of electric power fuelled by the parts of timber that cannot be transformed into pulp: lignin or biomass. The Group's aggregate nominal installed electric power generation capacity (integrated within the Asturias and Pontevedra pulp biomills) is 111 megawatts (MW).

The Group also manages 60,870 hectares of productive forest in Spain, 43,215 hectares of which it owns.



#### The Renewable Energy business:

ENCE has developed and acquired several power generation facilities that are fuelled by biomass obtained from agricultural and forestry sub-products; these plants operate on a standalone basis, separately to the pulp business. Operational renewable power-generating capacity currently stands at 266 MW, broken down as follows:

	Capacity	Regulatory
Location	MW	useful life
Huelva	50	2037
Huelva	41	2028
Huelva	46	2045
Merida	20	2039
Jaen	16	2027
Ciudad Real	16	2027
Cordoba	14	2031
Cordoba	13	2030
Ciudad Real	50	2045



The Group is also in the process of permitting three biomass power generation developments with aggregate capacity of 140 MW, for which it has already secured sites and locked in grid connection rights. Permitting of one of the projects is complete and the process of permitting the other two is expected to finalise in the first half of 2023. ENCE also plans to continue to develop new photovoltaic solar power projects in order to increase its diversification in renewable energy technologies.

In December 2021, Magnon Green Energy, S.L., the Renewable Energy business' holding company, agreed the sale to third parties of five photovoltaic assets with total capacity of an estimated 373 MW; those developments are currently at the permitting phase. Their sale will complete once construction of the developments begins (note 6), milestones expected to be reached by the various projects between 2023 and the first half of 2024.

#### Other:

In 2022, the Group embarked on the business of producing renewable gas, specifically biomethane, made from farming and breeding by-products, for injection into the natural gas network, by permitting a range of projects.

It also began to operate biomass furnaces to replace equipment fuelled by fossil fuels in industrial facilities, which can in turn reduce the cost of their GHG emissions.

In December 2020, ENCE closed the sale of a minority interest, of 49%, in Magnon Green Energy, S.L. (formerly, Ence Energía, S.L.), its Renewable Energy business holding company, to Ancala Partners.

ENCE's bylaws and other public information are available on its corporate website, at www.ence.es.



All of the Company's shares are represented by book entries and are listed on the Spanish stock exchanges and traded on the continuous market (SIBE for its acronym in Spanish).

# 2. Basis of preparation and consolidation

#### 2.1 Basis of preparation

The condensed consolidated financial statements of Ence Energía y Celulosa, S.A. for 2022 were prepared from the accounting records of the companies comprising its Group and are presented under the International Financial Reporting Standards adopted by the European Union and, specifically, in accordance with IAS 34 - Interim Financial Information, the standard which establishes the accounting principles applicable to condensed financial statements, as provided for in article 12 of Royal Decree 1362/2007, and factoring in the disclosures required under CNMV Circular 3/2018 (of 28 June 2018), issued by Spain's securities market regulator.

In keeping with IAS 34, the interim financial information has been prepared solely for the purpose of providing an update with respect to the last complete set of annual consolidated financial statements authorised for issue and accordingly focuses on new activities, events and circumstances arising in the six-month period and does not include all of the information and disclosures required in consolidated annual financial statements under IFRS. Accordingly, for adequate reader comprehension, the information included in these condensed consolidated interim financial statements should be read in conjunction with the Group's 2021 consolidated financial statements, which were ratified by the Company's shareholders at the Annual General Meeting held on 31 March 2022 and are available for consultation at www.ence.es.

The accompanying condensed consolidated financial statements were authorised for issue by the Board of Directors of Ence Energía y Celulosa, S.A. on 28 February 2023.

#### 2.2 Principles of consolidation

In drawing up the accompanying condensed consolidated financial statements for 2022, ENCE has applied the same accounting policies and consolidation rules as were used to prepare the 2021 consolidated financial statements, as detailed in notes 2 thereof, modified solely as outlined in section 2.5 below.

#### 2.3 Comparison of information and transaction seasonality

The information provided in these notes in respect of 2021 is presented for comparative purposes only.

When comparing the two years, the reader should also note the changes in the scope of consolidation disclosed in note 6.

Given the nature of the Group companies' business operations, its transactions are not cyclical or seasonal in nature. Note, however, that the production of pulp and the generation of energy from renewable sources require annual stoppages of between 10 and 15 days for maintenance purposes.

#### 2.4 Key IFRS-related decisions

In presenting the notes to the condensed consolidated financial statements for 2022, the Group took the following decisions: 1) the presentation of the consolidated statement of financial position distinguishes between current and non-current amounts; 2) the consolidated statement of profit or loss is presented using



the nature-of-expense method; and 3) the consolidated statement of cash flows is presented using the indirect method.

# 2.5 New and amended standards taking effect during the reporting period

The accounting standards used to prepare these condensed consolidated financial statements are the same as those used in the year ended 31 December 2021, except for the application of the following standards issued by the International Accounting Standards Board (IASB) and adopted by the European Union for application in Europe from 1 January 2022:

Standard	Contents				
Standard amendments:					
Amendments to IFRS 3 - Reference to the Conceptual Framework (published in May 2020)	IFRS 3 is being updated to align the definitions of "asset" and "liability" in IFRS 3 - Business combinations with those contained in the Conceptual Framework.				
Amendment to IAS 16 - Proceeds before intended use (published in May 2020)	This amendment prohibits entities from deducting from the cost of an item of PP&E any proceeds received from selling items produced while the entity is preparing the asset for its intended use.				
Amendment to IAS 37 Onerous contracts – Cost of fulfilling a contract (published in May 2020)	This amendment specifies that the costs of fulfilling a contract include both incremental costs and an allocation of other costs directly related to the contract.				
Annual improvements to IFRSs, 2018-2020 cycle (published in May 2020)	Narrow-scope amendments to IFRS 1, IFRS 9, IFRS 16 and IAS 41.				

The above amendments have not had a material impact on the accompanying condensed consolidated financial statements. Although the amendment of IAS 16 - *Proceeds before intended use* modifies one of the Group's accounting policies, no such proceeds were deducted from the cost of the PP&E in 2022.

# 2.6 Standards and interpretations issued but not yet effective

At the date of authorising the accompanying condensed consolidated financial statements for issue, the most significant standards and interpretations published by the International Accounting Standard Board (IASB) but not yet effective, either because they have yet to be adopted by the European Union or because their date of effectiveness is subsequent to that of authorisation, are the following:



Standard	Contents	Applicable in annual periods beginning on or after
Standard amendments:		<u> </u>
Amendments to IAS 1 Disclosure of accounting policies (published in February 2021)	Amendments designed to provide guidance on the application of materiality judgements to accounting policy disclosures.	1 January 2023
Amendments to IAS 8 Definition of accounting estimates (published in February 2021)	Modification and clarifications as to what constitutes a change in accounting estimate.	1 January 2023
Amendments to IAS 12 - Deferred taxes related to assets and liabilities arising from a single transaction (published in May 2021)	Clarification as to when entities should recognise the deferred tax arising from certain transactions such as leases and dismantling obligations.	
Amendments to IFRS 17 Insurance contracts - Initial application of IFRS 17 and IFRS 9. Comparative information (published in December 2021)	Changes to the transition requirements under IFRS 17 for insurers applying IFRS 17 and IFRS 9 for the first time at the same time.	1 January 2023
New standards:		
IFRS 17 - Insurance contracts	This replaces IFRS 4 and sets out the recognition, measurement, presentation and disclosure rules for insurance contracts to ensure that an entity provides relevant and reliable financial information on the effect of insurance contracts on the financial statements.	1 January 2023

Although the Group is in the process of analysing what impact these new and amended standards could have on these condensed consolidated financial statements, if adopted, it does not expect their application to have a significant impact.

#### 2.7 Russia-Ukraine conflict

Armed conflict between Russia and Ukraine broke out on 24 February 2022. That conflict is having a significant impact on the global economy and financial markets. The energy sector is one of the most affected and oil and gas prices have increased sharply.

ENCE is monitoring the situation and developments caused by the crisis continuously in order to manage the potential risks. Its priority has been to limit and reduce the impact of the increase in commodity and energy prices, which are affecting the cost of certain inputs used in its manufacturing processes and shipping costs. It is also stepping up its internal defence measures and controls for the protection of its digital infrastructure. ENCE's Pulp business is self-sufficient in terms of electricity as it generates more electric power in its biomills



than it consumes. The Renewable Energy business, meanwhile, also generates an energy surplus as its core business is the generation of power from renewable sources.

The Group is also monitoring its main customers closely in order to track how they are being affected by the energy crisis and adopt alternative sales practices if necessary.

None of the Group's counterparties on either the supply or sales sides are exposed to or affected by the sanctions. The Group has no transactions or supply agreements related with Russia.

The situation is constantly evolving. Regulatory uncertainty is currently very high and in the current context of high and volatile prices, ENCE is monitoring the key macroeconomic and business variables continuously so as to have real-time information to feed the best possible estimates of the potential impacts on its future cash flows. The solidity of ENCE's capital structure and its low level of indebtedness are factors that mitigate the risks derived from this situation.

### 3. Accounting policies

In drawing up the accompanying condensed consolidated financial statements for 2022, ENCE has applied the same accounting policies as were used to prepare the 2021 annual consolidated financial statements, as detailed in notes 3 thereof, modified solely as outlined in section 2.5 above.

### 4. Key accounting estimates and judgements

Preparation of these condensed consolidated financial statements in accordance with generally accepted accounting principles requires the use of assumptions and estimates that affect the measurement of recognised assets and liabilities, the presentation of contingent assets and liabilities and the amounts of income and expense recognised during the reporting period. Actual results may differ significantly from these estimates.

The criteria used to calculate the estimates for these condensed consolidated financial statements for 2022 are basically the same as those used to prepare the ENCE Group's annual consolidated financial statements for 2021.

The accounting policies and transactions entailing assumptions and estimates that have a material impact on these condensed consolidated financial statements are the following (for further information, refer to note 4 of ENCE's annual consolidated financial statements for 2021):

- Control over the Renewable Energy business
- Contingent consideration derived from the sale of interests in subsidiaries without losing control
- Useful lives of property, plant and equipment and intangible assets and dismantling costs
- Right-of-use assets
- Recoverable amount of non-financial instruments
- Revenue from energy sales Regulated activity settlement
- Provisions for liabilities and charges
- Calculation of income tax and recognition of deferred tax assets



- Derivatives and other financial instruments
- Climate change

These assumptions and estimates are made considering historical experience, the advice of expert consultants, forecasts, existing circumstances and expectations as of year-end 2022 with respect to future events and developments. It is possible, however, that events or circumstances arising after issuance of this financial report could oblige the Group to revise its assumptions and estimates (in either direction), the impact of which would be recognised prospectively.

# 5. Financial risk management

The activities performed by ENCE expose it to certain risks that, if they were to materialise, could have an impact on its financial statements: (i) market risk; (ii) credit risk; and (iii) liquidity risk. Section 4 of the consolidated management report provides further information about the risks faced by the Group.

ENCE has a risk management structure and systems that enable it to identify, measure and control the risks to which the Group is exposed, framed by the following basic lines of intervention:

- Ensuring that the most important risks are correctly identified, assessed, managed and monitored.
   Management of the Group's financial risks is coordinated between ENCE's Management Committee and its various businesses and subsidiaries under the supervision and control of the Audit Committee and Internal Audit Department.
- Ensuring the existence of internal risk management and control systems that allow the Group to keep the probability of occurrence and impact of materialisation of key risk events within the established tolerance thresholds and provide it with reasonable assurance that it will be able to achieve its strategic targets.

Note 5 of the Group's annual consolidated financial statements for 2021 outlines the Group's financial risk management policies.

# 6. Main acquisitions, disposals and other changes in the scope of consolidation

#### 2022

#### Changes in the scope of consolidation

Ence Biogás, S.L. was incorporated in 2022 as a wholly-owned subsidiary of the Parent with the purpose of producing renewable gas (biomethane), made from farming and breeding by-products, for injection into the natural gas network.

BioCH4 Developments, S.L. was also incorporated in 2022. It is 60%-owned by Ence Biogás, S.L. and its purpose is to provide services related with the development and construction of biomethane and biogas plants.



#### 2021

#### Agreement to sell five photovoltaic developments

On 10 December 2021, Magnon Green Energy, S.L., the holding company for ENCE's Renewable Energy business, entered into an agreement with Naturgy Renovables, S.L.U. under which it committed to sell the latter its shares in five photovoltaic asset holding companies, located in Huelva, Seville, Jaen and Granada, with aggregate capacity of approximately 373 MW, once their construction has begun.

The agreed transaction price is €62 million, subject to certain adjustments, mainly related to the cash on hand at the companies sold on the closing dates, certain costs that have to be incurred prior to their sale and definitive documentation of the sale agreement specific to each of the assets.

The proceeds will be collected as follows: €6.2 million, equivalent to 10% of the initial price, was collected when the agreement was executed (that sum was recognised as an advance payment on the 2021 condensed consolidated statement of financial position); the remainder will be collected when the sale of each of the five companies is completed. The sale of the various companies is expected to close between 2023 and the first half of 2024. The carrying amount of the development costs incurred so far in respect of the assets sold is recognised under "Inventories – Projects under development" (note 21).

#### 7. Public-domain concession - The ENCE biomill in Pontevedra

ENCE's biomill in Pontevedra is located on public-domain coastal land under a domain concession, which is subject to the legal regime contemplated in Law 2/2013, of 29 May 2013, on coastal protection and sustainability and amending the Coastal Act, and the General Coast Regulations enacted by means of Royal Decree 876/2014 (10 October 2014).

The concession was granted to ENCE by Ministerial Order on 13 June 1958. On 20 January 2016, the Spanish Ministry of Agriculture, Food and the Environment (currently the Ministry of Ecological Transition and Demographic Challenges) agreed to extend the concession for 60 years, i.e., until 8 November 2073.

Of the agreed-upon 60-year extension, 10 years was conditional upon ENCE investing an estimated €61 million at the biomill related with increasing its capacity and energy efficiency, reducing its water consumption, improving its environmental performance and blending the facility into its surroundings. That investment undertaking had been honoured in full by 2020, within the stipulated timeframe.

#### Appeals against the resolution, annulling the extension of the concession

As noted earlier, the Ministry of Agriculture, Food and the Environment, specifically its Directorate General of Coastal and Marine Sustainability, issued a resolution on 20 January 2016 granting an extension of the public-domain concession over the land on which ENCE's biomill in Pontevedra is located for a total of 60 years. That resolution was challenged firstly through administrative channels and subsequently in court by the town council of Pontevedra and two associations: Greenpeace Spain and Asociación Pola Defensa da Ría de Pontevedra or the APDR.

Those challenges gave rise to three court cases before the National Appellate Court's Chamber for Contentious Administrative Proceedings, in which the Ministry, along with ENCE in its capacity as codefendant, had been defending the legality of the concession extension.



On 6 March 2019, the newly-named Ministry of Ecological Transition Demographic Challenges presented written deeds effectively acquiescing in all three lawsuits. In other words, it requested to have Greenpeace's and the APDR's claims upheld, despite having previously argued throughout all of the proceedings that the Resolution of 20 January 2016 was lawful. ENCE contested the acquiescence vehemently.

As a result of the state's acquiescence, the Works Committees at ENCE's head offices and at the biomill in Pontevedra appeared in court for all three cases.

The National Appellate Court's Chamber for Contentious Administrative Proceedings issued three rulings, two on 15 July 2021 and the third on 21 September 2021, upholding the appeals lodged by Greenpeace Spain, the town council of Pontevedra and APDR, annulling the ministerial resolution of 16 January 2016 extending the concession, based on that court's understanding that the resolution had failed to substantiate the fact that ENCE's biomill in Pontevedra necessarily has to be located on the public-domain coastal land or to provide reasons of public interest in defence of the biomill's current location.

ENCE lodged appeals against those rulings before the Supreme Court on 28 September 2021 and 29 November 2021. The Supreme Court agreed to hear two of the appeals, specifically the appeal against the sentence issued in the case brought by Greenpeace Spain and the appeal lodged against the sentence issued in the case brought by the town council of Pontevedra, on 23 February and 23 March 2022, respectively. The Supreme Court decided on 29 March 2022 to suspend the appeal lodged against the sentence issued in the case brought by APDR until after it rules on the first two appeals.

On 10 and 11 January 2023, the Supreme Court announced it would vote and rule on the appeals on 7 February 2023. On 7 February 2023, a notice was published on the official website of the General Counsel of the Judiciary informing that Section Five of the Supreme Court's Chamber for Contentious Administrative Proceedings had found in favour of the appeals presented by ENCE and other entities against the National Appellate Court rulings annulling the Resolution issued by the Directorate General of Coastal and Marine Sustainability on 20 January 2016, granting ENCE a 60-year extension on its concession for the use of stretch of public-domain coastal land for its pulp factory in Pontevedra, thereby endorsing the 60-year extension of the Pontevedra biomill's concession.

The full contents of the court's rulings will be released in the coming days.

#### Impact on ENCE's condensed consolidated financial statements

In these 2022 condensed consolidated financial statements, ENCE, in light of the notice issued by the Judiciary's General Counsel, has reversed the provisions and impairment losses recognised in 2021 following an assessment of the potential consequences of the National Appellate Court's rulings.

The breakdown of the impacts recognised in the 2022 and 2021 condensed consolidated statements of financial position is as follows:



€000		Statement of profit or loss: charge / (income)		
	Note	2021	2022	
Impairment:				
Intangible assets	16 & 20	2,470	(2,386)	
Property, plant and equipment	17 & 20	186,565	(181,548)	
Biological assets	19 & 20	2,479	(2,479)	
Inventories	21	2,929	(2,929)	
Depreciation of Pontevedra biomill assets, 2022	16 & 17	-	9,941	
Right-of-use assets	18 & 20	(1,134)	470	
Deferred tax assets	33	13,426	(12,043)	
Contractual obligations	32	6,025	(6,025)	
ENCE Pontevedra Environmental Pact	32	(14,446)	21,000	
Effect of provisions and impairment charges on income tax			7,088	
		198,314	(168,910)	

Impairment of "Property, plant and equipment" and "Other intangible assets":

The notice published by the General Counsel of the Judiciary informing of the Supreme Court's decision to rule in favour of the appeals presented by ENCE upholds the Pontevedra biomill's concession term until 2073, so prompting the reassessment of its recoverable amount considering the fact that the biomill constitutes a standalone cash generating unit (CGU).

The recoverable amount was estimated assuming the present value of the biomill's cash inflows and outflows, underpinned by the following assumptions: 1) sales prices in line with consensus sector forecasts and an exchange rate of around US\$/€1.10-1.15; 2) pulp production and energy generation volumes in line with the facility's installed capacity, adjusted for potential instability in the run-up to execution of the sentence; 3) cash costs in line with those observed in recent years; 4) a pre-tax discount rate of 8.5%-10%; and 5) extraordinary cash outflows associated with the cession of activity at the facility.

The recoverable amount so estimated is higher than the carrying amount of the CGU's assets, prompting the decision to reverse the outstanding balance of the provision recognised in 2021 against the facility's intangible assets in the amount of €2,386 thousand, and against the Pontevedra biomill's productive assets, including the estimated costs of dismantling the facility and remedying the site and the rights-of-use assets associated with the CGU, in an aggregate amount of €181,548 thousand.

The difference between the amounts provided for at year-end 2021 and the amounts reversed correspond to the additional depreciation charges that would have been recognised against those assets in 2021 but were not as those assets were fully written down for impairment that year.

Impairment losses on other assets and provisions

The notice published by the General Counsel of the Judiciary informing of Supreme Court's decision to rule in favour of the appeals presented by ENCE upholds the Pontevedra biomill's concession term until 2073, prompting the reversal of other impairment losses and provisions recognised in 2021: impairment losses against biological assets in the amount of €2,479 thousand associated with the additional costs that would have been incurred as a result of not being able to devote the related forest cover to the Pontevedra biomill; spare part impairment losses in the amount of €2,929 thousand associated with the potential devaluation



of parts not apt for use in other facilities; and provisions of €6,025 thousand originally recognised to cover the costs of fulfilling or terminating contractual obligations and onerous contracts as a result of the cessation of pulp production at the Pontevedra biomill.

#### Deferred tax assets:

As a result of the above-mentioned legal decision, ENCE has also re-assessed its deferred tax assets, mainly unused tax losses and unused tax credits, to check its ability to utilise them within the allowed timeframes.

The projections drawn up to analyse the recoverability of the unused tax losses and tax credits certified by the tax consolidation group comprising all of the Pulp business's assets, prepared assuming that the Pontevedra biomill will remain in business until at least 2073, as well as the rest of the assumptions outlined in note 20, indicate the ability to fully utilise those losses and credits within a period of 10 years, prompting their capitalisation and, accordingly, recognition of a gain under "Income tax" in the 2022 condensed consolidated statement of profit or loss in the amount of €12,043 thousand.

That same analysis performed at year-end 2021 had triggered the derecognition of the deferred tax assets associated with unused tax losses and unused tax credits previously recognised at the tax consolidation group comprising all of the Pulp business's assets in the amount of €13,426 thousand.

#### Right-of-use assets:

The Group has reestimated the concession term of the rights-of-use asset allocated to this CGU to reflect that fact that the Pontevedra biomill is now expected to continue to operate to 2073. That estimate implied the recognition of and asset and liability of €16,911 thousand in 2022.

In 2021, modelling a scenario that assumed that the facility would start to be dismantled in 2023-2024, the Group derecognised the previously recognised asset and the associated lease liability in the amounts of €27,701 thousand and €28,835 thousand, respectively.

Provision for environmental and community work agreements:

In 2016, the Group entered into an Environmental Pact and Collaboration Agreement with the Environmental Department of the regional government of Galicia, under which it committed, among other things, to enhance the living standards of the residents of Galicia, particularly those living in the Pontevedra Bay area, their safety and their development, the environment and the natural, community and economic surroundings and their sustainability. Those commitments included €21 million of contributions to improving the quality of living of the people of Galicia.

Effectiveness of those commitments was always contingent upon the effectiveness, subsistence and non-contentious enjoyment of ENCE's concession in Pontevedra, so that the sentences issued by the National Appellate Court voided the commitments contemplated in the Environmental Pact and Collaboration Agreement. Now that the Supreme Court has upheld the appeals lodged by ENCE, endorsing extension of the biomill's concession term until 2073, those commitments are no longer suspended.

As a result, in 2022, ENCE recognised a provision for all of the contributions contemplated (note 32) with a charge against "Other operating expenses" in the condensed consolidated statement of profit or loss. In 2021, in the wake of the rulings issued by the National Appellate Court, the Group had reversed the



provisions set aside to cover those commitments in the amount of €16,750 thousand. That reversal was recognised in the condensed consolidated statement of profit or loss under "Other operating expenses".

#### 8. Climate change and the Paris Agreement

As a company that bases its business model on natural capital, ENCE is aware of its exposure to risks derived from climate change, especially physical risks that could affect the availability of its key raw materials (timber and biomass). However, ENCE is also convinced that the decarbonisation challenge and transition to a world free from fossil fuels also brings opportunities and it is articulating its growth strategy around them.

To that end, ENCE believes it is crucial to analyse the risks and opportunities derived from climate change that could affect the Company and its value chain. To tackle that analysis in a systematic manner, ENCE is following the recommendations issued by the Financial Stability Board's Task Force on Climate-related Financial Disclosures (TCFD).

The governing body tasked with management of climate change risks is ENCE's Board of Directors, which, through its Audit Committee, supervises the related risk identification and management systems and mitigation strategies as an integral part of its overall enterprise risk management system. Those same bodies likewise supervise the scenarios and time horizons used in that risk assessment and the relevant information ENCE reports to the market.

At the executive level, the Sustainability Committee is in charge of establishing the applicable analytical methodologies and guidelines. The business areas, meanwhile, coordinated by the corporate Sustainability Department, work to identify and prioritise specific risks and opportunities, define mitigating plans and assess the potential impact of the risks on their key business metrics as the basis for calculating their financial impact.

ENCE has selected a range of physical and transition scenarios and different time horizons for analysing the impact of climate-related risks and opportunities on its business model. More specifically, the Company is working on an intermediate scenario which assumes average global warming of around 2°C by the end of the twenty-first century and a pessimistic scenario in which temperatures rise by an average of around 4°C over the same timeframe. Those scenarios are modelled over three different time horizons: the near future (by 2040), the mid-term (until 2070) and the long-term (until 2100). The relevant risks, assumptions and estimates used by the Group are outlined next:

The main physical risk identified by ENCE is the change in precipitation and temperature patterns, which could affect agricultural and forest crops and, by extension, the supply of timber and biomass. To analyse that risk in depth, ENCE is analysing the impacts of the forecast new climate conditions on the viability of the main species of Eucalyptus it works with and their impact on the incidence of diseases that could affect the productivity of its plantations, especially those caused by fungi. That analyses determines whether the change in abiotic conditions, coupled with the change in the incidence of fungi-related diseases, is expected to have a favourable or unfavourable impact on the regions ENCE sources from. That information was in turn used to define the risk mitigation strategy, which entails adapting the forestry R&D genetic enhancement programme in response to the emerging climate conditions in order to produce plants that are more resistant to climate change and promoting adapted forest management techniques.

A reduction in the availability of water in the regions where ENCE does business is another key physical risk identified. Despite the mitigating measures rolled out by ENCE in recent years focused on reducing its



facilities' water consumption, this risk materialised in 2022 at the Pontevedra biomill: the lack of rainfall coupled with high temperatures during the summer drastically reduced the flow of water in the Lérez River from which the biomill sources its water. To ensure an environmentally-safe flow and prioritise the population's water supply, ENCE was forced to temporarily idle the biomill until water levels recovered. By way of mitigating strategy, ENCE has revised its plans and established even more ambitious water consumption reduction targets for its facilities. In addition, ENCE has designed an innovative solution which it is currently testing out to enable it to continue to operate during periods of drought by reusing water taken from the nearby treatment facility, which, following a specific treatment, can be used in the pulp production process.

ENCE has also flagged a range of risks of a regulatory nature, including growth in the cost of emission allowances under the scope of the EU emissions trading scheme (ETS) and inclusion of the shipping sector within the scope of the trading scheme (which could increase logistics costs if the carriers pass that new cost on their customers). The strategy for mitigating those risks consists of a decarbonisation plan for the reduction of emissions and, by extension, the need to buy allowances under the ETS. Other important regulatory risks relate to regulatory changes that affect the Group's operations, such as restrictions on the use of certain fuels or tighter biomass sustainability criteria, as proposed by the European Commission as part of its review of the Renewable Energy Directive (RED III). To manage those risks, ENCE remains in constant dialogue with the Spanish and international sector associations such as APPA and Bioenergy Europe, in order to stay abreast of potential legislative initiatives that could affect the business and adapt ahead of time. Here it is worth underlining the effort made by the Company in 2022 to certify its supply chain in accordance with the Directive's requirements.

Market risks include risks related with potentially higher raw material and energy costs (including fuels) and risks related with the need to embrace low-carbon technologies, which could increase competition from newcomers, such as cement makers and biofuel producers, for biomass. Here the risk mitigation strategy involves diversifying the raw material supply chain and changing the fuels used (as happened at Navia in 2022 due to the surge in natural gas prices, even though that development is attributable to the war in Ukraine and not climate change). Specifically in relation to risk of more intense competition for biomass, the mitigation strategy consists of reinforcing the supply network in order to increase biomass mobilisation capabilities and defining a diversification strategy so as to be able to use different types of biomass for which demand is not as tight.

ENCE has factored the above risks and different time horizons into its non-financial asset impairment tests. The conclusion was that they do not have a significant impact on those assets' valuations.

Albeit aware of the risks, ENCE believes that adapting for climate change, specifically transitioning to a lower-carbon economy, presents more opportunities than risks for the Company. The main opportunities identified by ENCE, around which it is articulating its business strategy, are the following:

- Growth in renewable energies: the push at the EU level for the rollout of clean energies, which is translating into ever more ambitious renewable generation targets, represents an opportunity for ENCE, prompting the Company to focus its strategy on growth in renewable power generation using biomass and diversification into other technologies, particularly photovoltaic power. In 2022, it also embarked on the business of producing renewable gas, specifically biomethane, made from farming and breeding by-products, for injection into the natural gas network, by permitting a range of projects.
- Demand for low-carbon industrial heat: the decarbonisation of industrial sectors that cannot readily
  electrify is a challenge that throws up a major opportunity for ENCE, as its experience managing biomass
  facilities puts it in an ideal position to become a leading player in the production of low-carbon industrial



heat. This business line, which ENCE started up in 2022, consists of the operation of biomass furnaces to replace equipment fuelled by fossil fuels in industrial facilities, which can in turn reduce the cost of their GHG emissions.

- Carbon offsetting: in line with the roadmap established by the European institutions, a growing number
  of organisations are committing to net zero pathways that are only achievable by offsetting the
  emissions they are not able to eliminate. Against that backdrop, as the leading private forest manager
  in Spain, with over 65,000 hectares under management, ENCE has a magnificent opportunity to develop
  carbon sinks and sell the resulting carbon credits. In fact, in 2022, ENCE already inscribed its first carbon
  sink in the Spanish national register and secured an agreement with a private customer for the sale of
  the resulting allowances.
- Biogenic CO<sub>2</sub>: Against the backdrop of the decarbonisation thrust, biogenic carbon dioxide has emerged as a high-interest raw material for use, in combination with green hydrogen, to produce biofuels and other products that can replace fossil materials. ENCE is also in a privileged position to take advantage of this opportunity as both its biomills and its independent energy plants produce significant volumes of biogenic CO<sub>2</sub> every year. ENCE is already working with a number of potential partners on the development of projects for different uses of the carbon dioxide released from biomass.
- Low carbon pulp products: within the Pulp business, ENCE has also identified interesting business
  opportunities related with the decarbonisation of the paper market. Specifically, ENCE is developing
  low-carbon and even carbon-neutral pulp products that can help its customers reduce the carbon
  footprints of their end products. ENCE's reduced carbon unbleached pulp, Naturcell, and its carbonneutral version, Naturcell Zero, are clear examples of how the Company is taking advantage of this
  opportunity.
- Plastic substituting bioproducts: again in the Pulp business, ENCE is exploring a number of opportunities
  for the production of materials apt for replacing plastic and other petrochemical derivatives, based on
  lignin, for example. Specifically, in 2022, ENCE did the engineering work for its project for extracting and
  purifying lignin at the Navia biomill, while contacting a number of potential partners in parallel to
  analyse possible chemical and industrial applications for the material.
- Advancing on circular bioeconomy criteria by using lignin derived from a renewable resource such as
  timber to replace natural gas for fuelling the lime furnaces used in the pulp production process. Gradual
  substitution of natural gas by the fuel "produced" in the lignin separation process directly reduces the
  use of energy per production unit.

In drawing up these condensed consolidated financial statements, ENCE factored in the above-listed risks and opportunities, specifically in relation to its assets' useful life estimates, investment commitments, the assessment of potential dismantling costs and its non-financial asset impairment tests, without identifying any significant impacts.

#### 9. Operating segments

The Group has defined the following reporting segments for which detailed and discrete financial information is available and reviewed regularly by senior management, along with the operating results, to make decisions about resources to be allocated to the segments and to assess their performance. Those reporting segments are articulated around the two core lines of business, namely:

Pulp business:



This business line encompasses the following reportable segments:

- Pulp. This segment includes the pulp production and sale activities carried out at the biomills located
  in Pontevedra (Galicia) and Navia (Asturias) and the power co-generation and generation activities
  related to the production of pulp and integrated therein using the timber parts that cannot be
  transformed into pulp, essentially lignin and biomass, as inputs.
- Forest Assets & Other. This operating segment essentially includes the forest cover that supplies raw materials that are used in the pulp production process (forest assets located in northern Spain) or sold to third parties (forest assets located in southern Spain), as well as residual forest activities.

#### The Renewable Energy business:

This business line/segment includes the plants that generate and sell electric power from renewable sources, specifically agricultural and forestry biomass; they are developed and operated independently.

In order to expand on the disclosures provided in this note, Appendix II attached to these condensed consolidated financial statements provides the consolidated statement of financial position at 31 December 2022 and 2021 and the consolidated statement of profit or loss and consolidated statement of cash flows for the years then ended broken down between the Pulp and Renewable Energy businesses.

The table below details the earnings performance by operating segment in 2022 and 2021, which is based on the management information reviewed regularly by senior management:

				€ 000			
		PULP	business				
2022	Pulp	Forest Assets & Other	Adjustments & Eliminations	Total PULP	ENERGY Business & Segment	Adjustments & Eliminations	Total
Revenue:							
Third parties	707,926	1,251	-	709,177	294,197	-	1,003,374
Inter-segment revenue	2,697	9,839		3,698	111		, , .
Total revenue	710,623	11,090		712,875	294,308		1,003,374
Earnings:	•						
EBITDA (*)	130,948	6,784	-	137,732	109,847	(2)	247,577
Operating profit/(loss)	248,001	322	-	248,323	28,262	1,649	278,234
Finance income	2,380	30	(492)	1,918	192	(1,022)	1,088
Finance costs	(11,845)	(470)	492	(11,823)	(16,543)	1,022	(27,344)
Hedging derivatives	-	-	-	-	301	-	301
Exchange gains/(losses)	1,367	(7)	-	1,360	(45)	-	1,315
Impairment of financial instruments	(1,850)	-	1,850	-	-	-	
Share of profit/(loss) of investees		(5)		(5)			(5)
accounting for using equity method	-	(5)	-	(5)	-	-	(5)
Income tax	2,198	1,525	-	3,723	(8,243)	(143)	(4,663
Profit/(loss) for the period	240,251	1,395	1,850	243,496	3,924	1,506	248,926
Profit/(loss) attributable to non-	_	_	_	_	618	(2,324)	(1,706
controlling interests					010	(2,324)	(1,700
Profit/(loss) attributable to owners of the parent	240,251	1,395	1,850	243,496	4,542	(818)	247,220
the parent							
Capital expenditure (**)	44,096	7,945	-	52,041	10,406	-	62,447
Accumulated depreciation and depletion of forest reserves (**)	(895,441)	(68,193)	-	(963,634)	(310,736)	(15,114)	(1,289,484
Impairment (**)	(7,186)	(3,398)	-	(10,584)	(38,649)	(86)	(49,319)

<sup>(\*)</sup> This measure is not disclosed in the consolidated statement of profit or loss and is not defined in IFRS. For its definition and a reconciliation with the amounts reported in the consolidated statement of profit or loss, refer to the "Fourth-quarter 2022 earnings report" appended to the Group's 2022 Management Report.

<sup>(\*\*)</sup> Acquisitions during the year, accumulated depreciation and depletion of forest reserves and impairment of the assets included under "Property, plant and equipment", "Intangible assets" and "Biological assets". Does not include the balances corresponding to "Right-of-use assets" (note 18) or "Goodwill" (note 16).



				€ 000			
		PULP I	business				
31 December 2022	Pulp	Forest Assets & Other	Adjustments & Eliminations	Total Pulp	ENERGY Business & Segment	Adjustments & Eliminations	Total
Assets							
Non-current	778,289	167,560	(114,590)	831,259	439,571	(152,330)	1,118,500
Current	434,107	6,859	(3,838)	437,128	201,199	(29,612)	608,715
Total assets (a)	1,212,396	174,419	(118,428)	1,268,387	640,770	(181,942)	1,727,215
Liabilities							
Non-current	225,823	18,465	(15,040)	229,248	235,251	(18,575)	445,924
Current	347,561	6,018	(3,707)	349,872	195,979	(29,607)	516,244
Total liabilities (a)	573,384	24,483	(18,747)	579,120	431,230	(48,182)	962,168

<sup>(</sup>a) Does not include either equity or deferred tax assets/liabilities.

The adjustments and eliminations between the various segments and businesses correspond to the elimination of inter-segment balances and transactions.

# 10. Revenue and other operating income

Revenue corresponds to revenue from contracts with customers. The breakdown of Group revenue by segment in 2022 and 2021 is as follows:

_		2022			2021	
€ 000	Pulp	Renewable Energy	Consol. Group	Pulp	Renewable Energy	Consol. Group
Business metrics						
Pulp sales volume (tonnes)	826,617	-	826,617	996,057	-	996,057
Energy sales volume (MWh) (**)	698,452	1,481,446	2,179,898	832,184	1,430,199	2,262,383
Revenue						
Pulp	625,476	-	625,476	544,568	-	544,568
Electric energy	73,613	293,726	367,339	106,700	154,051	260,751
Timber and forestry services	10,088	471	10,559	13,622	734	14,356
Inter-segment sales	3,698	111	=	2,721	99	-
	712,875	294,308	1,003,374	667,611	154,884	819,675

<sup>(\*)</sup> The difference between the figures presented under "Consolidated Group" for 2022 and 2021 and the addition of the figures corresponding to the "Pulp" and "Renewable Energy" businesses corresponds to the elimination of transactions performed between these business segments in 2022 and 2021 in the amounts of €3,809 thousand and €2,820 thousand, respectively.

The accounting treatment of the Tariff Adjustments (Appendix III) for 2022 implied a reduction in revenue from the sale of renewable energy of €34,115 thousand (2021: a reduction of €89,118 thousand) with a balancing entry under other non-current liabilities in the consolidated statement of financial position (note 30).



Some of the Group's facilities have already recognised a liability in respect of the Tariff Adjustment in the amount of their NPV, i.e., the net present value of future receipts by way of supplementary remuneration for investment. That is the case of the following plants in the Renewable Energy business: the 41-MW Huelva, 16-MW Jaen, 16-MW Ciudad Real and 14-MW Cordoba plants. Under prevailing accounting standards, that NPV serves as a limit in determining the liability in respect of the Tariff Adjustments. If that limit did not exist, the Tariff Adjustment liability would have been higher than that recognised by the amount of €33,140 thousand (zero in 2021). Elsewhere, the Group has not recognised any Tariff Adjustment liability in respect of the facilities that qualify for the so-called special co-generation and waste regime that had a NAV of zero from the outset. That is the case of the energy facilities in the Pulp business fuelled by black liquor, the 13-MW Cordoba energy plant, which is fuelled by gas, and the 50-MW Puertollano and 46-MW Huelva facilities.

Under prevailing accounting standards, no Tariff Adjustment is recognised whenever the Group considers that it is highly probable, based on its best estimate of the outlook for pool prices, that the facilities will earn higher returns in the market than those established in Royal Decree 413/2014 and that, therefore, abandoning the remuneration regime would not have significantly more adverse financial consequences than remaining under the regime. ENCE believes that remaining within the regulated remuneration regime provides all of its renewable power generation facilities with important economic advantages.

In 2022, the Group companies made sales in currencies other than the euro, mainly US dollars, totalling €207 million.

#### 10.1 Other operating income

This heading of the condensed consolidated statement of profit or loss mainly includes income derived from grants related to income, leases and claims settled by insurance companies.

#### 10.2 Geographic revenue split

All of the revenue from energy sales was generated in Spain. The breakdown of revenue from pulp sales by geographic market is as follows:

Percentage of pulp sales	2022	2021
Germany	21.0	24.3
Spain	16.5	14.3
Poland	12.1	13.6
Italy	10.2	9.7
UK	6.9	6.4
France	4.4	6.9
Greece	4.9	1.2
Sweden	4.1	3.6
Other	19.9	20.0
	100.0	100.0

(\*) Breakdown considering place of delivery



#### 11. Cost of sales

Cost of sales in 2022 and 2021 breaks down as follows:

	2022			2021			
€ 000	Pulp	Renewable Energy	Consolidated Group	Pulp	Renewable Energy	Consolidated Group	
Purchases	292,645	75,541	365,909	258,955	57,694	315,683	
Change in raw materials and other inventories	(13,213)	(8,217)	(21,430)	(2,022)	(2,366)	(4,388)	
Other external expenses	31,888	25,421	55,777	38,316	18,144	54,606	
	311,320	92,745	400,256	295,249	73,472	365,901	

<sup>(\*)</sup> The difference between the figures presented under "Consolidated Group" for 2022 and 2021 and the addition of the figures corresponding to the "Pulp" and "Renewable Energy" businesses corresponds to the elimination of transactions performed between these business segments in 2022 and 2021 in the amounts of €3,809 thousand and €2,820 thousand, respectively.

This heading mainly includes the cost of acquiring timber, chemical products, fuel and other variable costs, as well as timber harvesting and transport services.

# 12. Employee benefits expense

The breakdown of employee benefits expense in 2022 and 2021 is provided below:

		2022			2021		
€ 000	Pulp	Renewable Energy	Consolidated Group	Pulp	Renewable Energy	Consolidated Group	
Salaries and wages	56,741	13,342	70,083	52,645	10,059	62,704	
Social Security	14,051	3,265	17,316	14,144	2,957	17,101	
Contributions to pension plans (note 3.13)	2,029	317	2,346	2,038	262	2,300	
Other benefit expense	1,410	190	1,600	1,285	178	1,463	
	74,231	17,114	91,345	70,112	13,456	83,568	
Long-term remuneration plans (note 3.14)	57	31	88	21	(98)	(77)	
Termination benefits	1,100	658	1,758	452	228	680	
•	75,388	17,803	93,191	70,585	13,586	84,171	

#### 12.1 Headcount

The average Group headcount by job category and gender in 2022 and 2021:



		Average headcount during the period								
		2022			2021					
Job category	Men	Women	Total	Men	Women	Total				
Officers	51	14	65	48	13	61				
Managers	60	23	83	60	19	79				
Team leaders	68	5	73	69	4	73				
Skilled professionals	195	122	317	196	123	319				
Clerical staff	16	38	54	14	43	57				
Operators	288	34	322	306	30	336				
Support and upgrade staff	47	48	95	49	50	99				
Maintenance staff	131	2	133	135	2	137				
	856	286	1,142	877	284	1,161				

The breakdown of the year-end Group headcount by job category and gender:

			Year-end	headcount			
		2022			2021		
Job category	Men	Women	Total	Men	Women	Total	
Officers	54	15	69	48	14	62	
Managers	63	24	87	60	21	81	
Team leaders	69	5	74	68	4	72	
Skilled professionals	201	134	335	197	119	316	
Clerical staff	15	40	55	16	45	61	
Operators	277	36	313	284	27	311	
Support and upgrade staff	47	42	89	45	47	92	
Maintenance staff	123	3	126	135	3	138	
	849	299	1,148	853	280	1,133	

At year-end 2022, 10 employees had a disability of a severity of 33% or higher (year-end 2021: 12).

The Board of Directors was made up of 13 directors, eight men and five women, at both reporting dates.

#### 12.2 Long-term remuneration plans

# 2019-2023 long-term bonus plan

On 28 March 2019, at the Annual General Meeting, ENCE's shareholders approved the "2019-2023 long-term bonus plan", to be settled in a mix of cash and shares over several years.

The idea underpinning the plan is to provide the management team with a performance incentive, reinforce their orientation towards delivery of the objectives set down in the 2019-2023 Business Plan, boost the Group's sustainability efforts in order to create value in the long term and align management with shareholders' interests and the goal of improving the workplace climate.

It is a five-year plan, which coincides with the horizon of the Business Plan, structured into two cycles. Cycle I runs for three years from 1 January 2019 to 31 December 2021; Cycle II spans five years, from 1 January 2019 to 31 December 2023.



The Cycle I bonuses represented 40% of the total and were paid out in July 2022. The Cycle II bonuses represent 60% of the total and will be paid out, if vested, in July 2024.

For the bonuses to accrue, it is vital that the minimum level of delivery be met, measured using the criteria associated with the various targets, and for the beneficiaries to still be providing their services to ENCE (duly registered with the Social Security) on the corresponding vesting date, subject to the exceptions customary in incentive schemes such as these.

The bonus payment contemplated in this plan consists of a percentage of average annual fixed remuneration over the period covered by the plan, which ranges between 85% and 500%, depending on beneficiary job categories; it will vest depending on delivery of four targets related with ENCE's earnings performance, sustainability, workplace climate and share price performance.

At 31 December 2022, the plan covered a total of 74 professionals from the Pulp business and the maximum expected cost of Cycle II, assuming delivery levels of 100%, amounts to €9,436 thousand.

The bonuses are settled 30% in cash and 70% in ENCE shares. The number of shares to be delivered will be determined using a benchmark share price of €5.8031 (the average share price during the 20 days before and after 31 December 2018). The Chairman & CEO and the members of the Management Committee who are beneficiaries of the plan have committed to hold a portion of the shares received for at least three years: a sum equivalent to two times his fixed remuneration in the case of the Chairman & CEO and one times in the case of the committee members.

The expense / (income) accrued in this respect in 2022 and 2021, broken down by their counterbalancing entries, is shown in the table below:

€000	2022	2021
Other equity instruments (note 22.7)	38	15
Current and non-current provisions (note 32)	16	6
	54	21

As contemplated in the plan rules, Cycle I of 2019-2023 long-term bonus plan was settled in July 2022 and implied the payment of €279 thousand and 111,983 ENCE shares.

#### 2021-2025 long-term bonus plan

At a meeting held on 17 March 2021, the Board of Directors of Magnon Green Energy, S.L., the holding company for the universe of companies devoted to the generation of electricity from renewable sources at standalone power plants (the "Renewable Energy" business) approved a multi-year Bonus Plan for 2021 to 2025, with the aim of providing the management team with a performance incentive, foster Group sustainability, reinforce management orientation towards delivery of the objectives set down in the 2019-2023 business plan and help retain talent.

For the bonuses to accrue, it is vital that the minimum level of target delivery be met (minimum thresholds), measured using the criteria associated with the various targets, and for the beneficiaries to still be providing their services to the Renewable Energy business (duly registered with the Social Security) on the vesting date, subject to the exceptions customary in incentive schemes such as these.

Vesting is tied to four targets related with the business's earnings performance, sustainability and the development of new power generation plants.



The plan covers a total of 30 professionals from the Renewable Energy business and the maximum cost, assuming a delivery rate of 100%, is €3,191 thousand.

The Group accrued €32 thousand of expense in respect of this plan in 2022, which was recognised under "Non-current provisions" in the accompanying condensed consolidated statement of financial position (note 32).

To determine the amount accrued in respect of these undertakings, estimates have been made which are reviewed at each year-end; the impact of any changes in those estimates is recognised in the condensed consolidated statement of profit or loss prospectively.

# 13. Other operating expenses

The breakdown of this condensed consolidated statement of profit or loss heading in 2022 and 2021 for the businesses carried on by ENCE was as follows:

		2022		2021			
€ 000	Pulp	Renewable Energy	Consolidated Group	Pulp	Renewable Energy	Consolidated Group	
External services	182,593	72,466	253,848	143,828	58,205	200,589	
Use of emission allowances (note 33)	7,838	2,814	10,652	4,862	2,717	7,579	
Taxes other than income tax	1,692	2,768	4,460	3,026	1,756	4,782	
Electricity generation levy (Appendix III)	470	74	544	3,098	6,290	9,388	
Change in trade and other provisions	(227)	86	(141)	2,467	103	2,570	
Other non-recurring operating expenses (notes 7 & 32)	21,000	-	21,000	(13,191)	-	(13,191)	
	213,366	78,208	290,363	144,090	69,071	211,717	

<sup>(\*)</sup> The difference between the figures presented under "Consolidated Group" for 2022 and 2021 and the addition of the figures corresponding to the "Pulp" and "Renewable Energy" businesses corresponds to the elimination of transactions performed between these business segments in 2022 and 2021 in the amounts of €1,211 thousand and €1,444 thousand, respectively.

#### 13.1 External services

The breakdown of "External services" in 2022 and 2021 is as follows:



		2022			2021			
€ 000	Pulp	Renewable Energy	Consolidated Group	Pulp	Renewable Energy	Consolidated Group		
Transport, freight and business expenses	62,512	2,390	64,902	45,955	1,099	47,054		
Utilities	56,390	6,822	62,970	42,584	4,605	47,112		
Repairs and upkeep	16,224	24,914	41,138	14,824	22,521	37,345		
Independent professional services	4,988	2,908	7,896	7,592	1,151	8,743		
Insurance premiums	4,388	3,578	7,966	3,835	2,321	6,156		
Banking and similar services	1,067	811	1,878	1,348	787	2,135		
Rent and fees (note 18.3)	572	202	774	458	275	733		
Advertising, publicity and public relations	1,029	119	1,148	795	123	918		
Research and development costs	72	-	72	100	-	100		
Other services	35,351	30,722	65,104	26,337	25,323	50,293		
	182,593	72,466	253,848	143,828	58,205	200,589		

<sup>(\*)</sup> The difference between the figures presented under "Consolidated Group" for 2022 and 2021 and the addition of the figures corresponding to the "Pulp" and "Renewable Energy" businesses corresponds to the elimination of transactions performed between these business segments in 2022 and 2021 in the amounts of €1,211 thousand and €1,444 thousand, respectively.

ENCE has arranged director and officer liability insurance which covers all its directors and executives against damages caused by acts or omissions in the course of discharging their duties. The cost of that insurance was €94 thousand in 2022 (2021: €80 thousand).

## 13.2 Services provided by the auditor

The only non-audit services provided by the statutory auditor in 2022 related to a financial ratio review as part of the Group's obligations under its financing agreements, the review of certain financial metrics in order to certify the fact that several Group facilities qualify as "electro-intensive consumers" and assurance services related with the Group's non-financial information and internal control over financial reporting system.

### 14. Finance income and costs

The breakdown of this heading in 2022 and 2021 was as follows:

		2022			2021	
€ 000	Pulp	Renewable Energy	Total	Pulp	Renewable Energy	Total
Convertible bonds	(2,285)	-	(2,285)	(4,985)	-	(4,985)
Notes	-	(3,091)	(3,091)	-	(3,253)	(3,253)
Loans, credit facilities & other	(3,453)	(2,256)	(5,709)	(4,512)	(3,140)	(7,652)
Fees and other charges	(4,404)	(7,655)	(12,059)	(3,021)	(2,701)	(5,722)
Capitalised borrowing costs (note 19)	247	25	272	244	11	255
Inter-business finance income/cost (note 35)	1,022	(2,031)	(1,009)	1,246	(2,507)	(1,261)
Right-of-use assets (note 18)	(1,927)	(51)	(1,978)	(989)	(34)	(1,023)
Contingent consideration (note 28)	861	144	1,005	(622)	642	20
Other finance income	34	33	67	3,335	1,116	4,451
	(9,905)	(14,882)	(24,787)	(9,304)	(9,866)	(19,170)
Hedging derivatives:						
Settlement of IR swap (note 31)	-	(1,469)	(1,469)	(253)	(2,048)	(2,301)
	-	(1,469)	(1,469)	(253)	(2,048)	(2,301)
	(9,905)	(16,351)	(26,256)	(9,557)	(11,914)	(21,471)



# 15. Earnings per share

The basic and diluted earnings per share calculations are shown below:

Earnings per share	Unit	2022	2021
Consolidated profit/(loss) for the period attributable to owners of the parent	€ 000	247,220	(190,409)
Weighted average ordinary shares outstanding (*)	Millions of shares	242.4	242.3
Weighted average diluted shares	Millions of shares	261.1	262.4
Basic earnings per share	€	1.02	(0.78)
Diluted earnings per share	€	0.95	(0.78)

<sup>(\*)</sup> Number of shares outstanding less those held as treasury stock

The diluted earnings per share figures in 2022 include the potential ordinary shares originating from the Group's convertible securities (18.7 million shares) and the finance costs associated with those securities (€2,665 thousand) have been subtracted from the consolidated earnings figure. In 2021, those securities were not factored in (19.8 million shares) as doing so would have had an anti-dilutive effect.

Elsewhere, in 2022, the potential shares related with delivery of the 2019-2023 long-term bonus plan targets (note 12.2), estimated at 1,138 thousand shares at year-end 2022, assuming target delivery of 100%, have also been included for diluted EPS calculation purposes. In 2021, those securities were not factored in (1,980 thousand shares) as doing so would have had an anti-dilutive effect.

# 16. Goodwill and other intangible assets

The reconciliation of the carrying amounts of goodwill and the various components of intangible assets and amortisation and impairment in 2022 and 2021 is as follows:



	€ 000						
2022	Balance at 1 January 2022	Additions/ (charges)	Derecognitions or decreases	Transfers	Balance at 31 December 2022		
Goodwill	2,737	-	-	-	2,737		
Software	31,309	47	(29)	3,440	34,767		
Development costs	18,452	-	-	-	18,452		
Prepayments	2,248	2,970	-	(3,460)	1,758		
Electric power generation rights	21,002	-	-	-	21,002		
Other intangible assets	10,719	22	-	22	10,763		
Total cost	86,467	3,039	(29)	2	89,479		
Software	(24,746)	(2,194)	29	(75)	(26,986)		
Development costs	(13,383)	(484)	-	-	(13,867)		
Electric power generation rights	(1,484)	(1,131)	-	-	(2,615)		
Other intangible assets	(1,602)	(156)	-	(9)	(1,767)		
Total amortisation	(41,215)	(3,965)	29	(84)	(45,235)		
Impairment (notes 7 & 20)	(7,314)	(1,493)	2,386	84	(6,337)		
Total	37,938				37,906		

#### 16.1 Additions and other movements

The Group made sizeable investments in digitalising and standardising ENCE's key business processes in 2022.

The Group did not capitalise any own work within intangible assets in 2022.

At 31 December 2022, the fair value of the Group's electric power generation rights and its watering rights (recognised under "Other intangible assets") is not significantly different from their carrying amount.

At 31 December 2022, the Group had fully-amortised intangible assets still in use with an original cost of €35,623 thousand.

#### 16.2 Goodwill

The breakdown of the Group's goodwill at 31 December 2022 and 2021 by the cash-generating units to which it has been assigned is provided in the table below:

2022		€ 000		
CGU allocated to	Technology	Goodwill	Impairment (note 20)	Carrying amount
Renewable Energy:				
Jaen 16 MW - Ciudad Real 16 MW	Biomass	2,737	(2,737)	-
		2,737	(2,737)	-



2021			€ 000	
CGU allocated to	Technology	Goodwill	Impairment (note 20)	Carrying amount
Renewable Energy:				
Jaen 16 MW - Ciudad Real 16 MW	Biomass	2,737	(1,244)	1,493
		2,737	(1,244)	1,493

The goodwill recognised originated from the acquisition of ENCE's shareholdings in Loma, S.A. and Energías de la Mancha ENEMAN, S.A., the companies that own 16-MW biomass energy plants in Jaén and Ciudad Real, respectively. That goodwill was fully written down for impairment at 31 December 2022 (note 20).

# 17. Property, plant and equipment

The reconciliation of the carrying amounts of the Group's property, plant and equipment and the accumulated depreciation in 2022 is as follows:

	€ 000					
2022	Balance at 1 January 2022	Additions/ (charges)	Derecognitions or decreases	Transfers	Translation differences	Balance at 31 December 2022
5	02.704					02.704
Forest land	83,794		-	- (7)	-	83,794
Other land	14,325	936	- (2.404)	(7)	8	15,262
Buildings	161,395	- 0.245	(2,484)	1,916	-	160,827
Plant and machinery	1,878,953	8,215	(81,546)	30,126	6	1,835,754
Other PP&E	64,339	172	(8,988)	1,176	1	56,700
Prepayments and PP&E in progress	27,293	35,714	(4,626)	(33,211)	(1)	25,169
Right-of-use - Land (note 18)	13,407	3,826	(4,496)	-	-	12,737
Right-of-use assets - Other assets (note 18)	11,602	7,229	15,777	-	-	34,608
Total cost	2,255,108	56,092	(86,363)	-	14	2,224,851
Buildings	(70,116)	(5,225)	2,203	(232)	-	(73,370)
Plant and machinery	(1,052,048)	(76,046)	51,240	(4,205)	(5)	(1,081,064)
Other PP&E	(39,175)	(2,670)	8,029	(431)	(1)	(34,248)
Right-of-use - Land (note 18)	(2,145)	(1,064)	431	-	-	(2,778)
Right-of-use assets - Other assets (note 18)	(4,344)	(3,080)	1,025	-	-	(6,399)
Total depreciation	(1,167,828)	(88,085)	62,928	(4,868)	(6)	(1,197,859)
Impairment (notes 7 & 20)	(203,719)	(38,292)	194,051	4,844	-	(43,116)
Carrying amount	883,561					983,876

The Group's productive assets are all located in Spain.

# 17.1 Additions

The Group invested in its productive facilities in both the Pulp and Renewable Energy businesses with a view to making its production processes more efficient, boosting power generation and making them more environmentally friendly. That capital expenditure breaks down as follows:



	€ 0	€ 000		
	Year-end 2022	Year-end 2021		
Pulp business:				
Pontevedra & Corporate (*)	16,450	49,047		
Navia	17,655	16,201		
Other	1,351	128		
Renewable Energy business:				
46-MW Huelva	2,098	3,171		
50-MW Huelva	1,548	3,941		
50-MW Puertollano	2,390	2,144		
Other	3,545	6,055		
Subtotal	45,037	80,687		
Right-of-use assets (note 18)	30,952	5,217		
	75,989	85,904		

(\*) In 2021, it included the asset recognised as a result of the re-estimation of the Pontevedra biomill's dismantling provision in the amount of €42,267 (notes 7 and 32).

#### **Capital commitments**

At year-end 2022, the Group was contractually committed to €23.8 million of capital expenditure, to be incurred in 2023.

#### 17.2 Insurance cover

It is Group policy to take out the insurance policies necessary to cover the potential risks to which the various items of property, plant, and equipment are exposed. The Parent's directors and their insurance advisors believe that the coverage provided by those policies at the reporting date is sufficient.

# 18. Right-of-use assets

# 18.1 Right-of-use assets

The reconciliation of the carrying amounts of the various components of "Right-of-use assets" and the corresponding accumulated depreciation charges at the beginning and end of 2022:



			€	000	
		Balance at 1	Additions/		Balance at 31
2022	Note	January 2022	(charges)	Derecognitions	December 2022
Cost:					
Pontevedra biomill land	7 & 17	3,791	22,970	(6,863)	19,898
Forestleases	17	9,616	753	(736)	9,633
Other (*)	17	11,602	7,230	(1,449)	17,383
Cost		25,009	30,953	(9,048)	46,914
Depreciation:					
Pontevedra biomill land	7 & 17	-	384	-	384
Forestleases	17	2,145	680	(431)	2,394
Other (*)	17	4,344	2,973	(918)	6,399
Depreciation		6,489	4,037	(1,349)	9,177
Impairment	7 & 20	3,791	-	(3,791)	-
Carrying amount		14,729			37,737

<sup>(\*)</sup> Mainly includes offices and vehicles.

#### 18.2 Lease liabilities

The reconciliation of the carrying amount of this condensed consolidated statement of financial position heading at the beginning and end of 2022 is as follows:

		€000					
2022	Note	Balance at 1 January 2022	Additions	Installments paid	Transfers	Interest	Balance at 31 December 2022
Current debt	29.2	3,995	-	(5,891)	8,161	1,978	3,676
Non-current debt	7 & 29.2	13,576	32,574	-	(8,161)	-	35,624
		17,571	32,574	(5,891)	-	1,978	39,300

Lease liabilities are recognised at the present value of outstanding lease payment obligations, less any incentives received in connection with the lease. The lease payments are discounted to present value using the estimated incremental borrowing rate. That rate has been estimated, based on available market information, within a range of 5.8%-6.0% for contacts with a term of between one and five years; of 6.0%-6.2% for contracts with a term of between 5 and 10 years; of 6.3%-6.7% for contracts with a term of between 10 and 20 years; and of 6.7%-7.7% for leases with a term of between 20 and 40 years.

ENCE believes it is not potentially exposed to significant future cash outflows that are not reflected in the measurement of its lease liabilities.

# 18.3 Amounts recognised in the condensed consolidated statement of profit or loss

The table below depicts the impact of the Group's leases on "Depreciation and amortisation" and "Finance costs" in the condensed consolidated statement of profit or loss in 2022:



2022	Note	Depreciation	Finance costs	Lease payments
Depreciation of right-of-use				
assets:				
Pontevedra biomill land	14 & 17	384	1,540	1,570
Other land	14 & 17	680	256	913
Other assets	14 & 17	2,973	182	3,408
		4,037	1,978	5,891

In 2022, the Group capitalised €256 thousand of borrowing costs within the carrying amount of its forest cover.

The expenses recognised in connection with short-term leases and variable lease payments not included in the measurement of the lease liability amounted to €774 thousand in 2022 (note 13.1).

## 19. Biological assets

"Biological assets" exclusively comprises the Group's forest cover; the forest land owned by the Group is presented under "Property, plant and equipment - Forest land". The movement in this heading in 2022:

			€ 000	
2022	Balance at 1 January 2022			Balance at 31 December 2022
Pulp business:				
Forest cover	115,804	6,574	(5,678)	116,700
Depletion of forest reserve	(51,791)	(6,960)	4,936	(53,815)
Impairment (notes 7 & 20)	(4,430)	(1,000)	2,922	(2,508)
	59,583	(1,386)	2,180	60,377
Renewable Energy business:				
Forest cover	2,381	46	(425)	2,002
Depletion of forest reserve	(2,133)	(30)	411	(1,752)
Impairment (notes 7 & 20)	(109)	-	13	(96)
	139	16	(1)	154
	59,722			60,531

In 2022, the Group planted 1,529 hectares of land and carried out forest preservation and protection work on 13,843 hectares, work which entailed investments totalling €6,620 thousand. A portion of the amount capitalised - €5,707 thousand - has been recognised within "Self-constructed assets" in the condensed consolidated statement of profit or loss.

In 2022, the Group capitalised €936 thousand corresponding to payments for the right to use land earmarked for the development of biological assets and associated borrowing costs.

## 19.1 Breakdown of forest cover

An analysis of the Group's forest cover at year-end 2022 and 2021 is provided below:



	Spain & Portugal						
	202	22	202	21			
Age (years)	Carrying amount (€ 000)		Hectares (*)	Carrying amount (€ 000)			
> 17	957	1,490	1,079	1,884			
14 - 16	2,357	5,893	3,523	9,598			
11 - 13	7,471	17,937	8,833	20,839			
8 - 10	7,310	12,357	8,096	12,709			
4 - 7	8,018	7,300	8,526	7,038			
0 - 3	21,336	18,158	16,831	12,193			
Impairment of biological assets	-	(2,604)		(4,539)			
	47,449	60,531	46,888	59,722			

<sup>(\*)</sup> Owned forest area planted

In addition, the land under management includes 2,594 hectares located in Portugal that ENCE sold in 2013, having entered into an agreement with the buyer covering the purchase, at market prices, of the timber produced from the land sold for a period of 20 years.

## 20. Impairment of non-financial assets

The impairment losses recognised by the Group against non-financial assets at year-end are shown in the table below:

					€ 000			
			Pontevedra					
			concession					
			arrangement			Amounts		
	Note	01/01/2022	(note 7)	Charges	Amounts used	reversed	Transfers	31/12/2022
Goodwill	16	1,244		1,493	-	-	-	2,737
Other intangible assets	7 & 16	6,070	(2,386)	-	-	-	(84)	3,600
Property, plant and equipment	7 & 17	203,719	(181,548)	38,292	(12,330)	(173)	(4,844)	43,116
Biological assets	7 & 19	4,539	(2,479)	1,000	(456)	-	-	2,604
Inventories							-	-
Spare parts	7 & 21	18,774	(2,929)	1,022	(4,969)	-	-	11,898
Net realisable amount & other	21	42	-	1,799	-	-	-	1,841
		234,388	(189,342)	43,606	(17,755)	(173)	(4,928)	65,796



				€	000		
			Additions/(	charges)			
			Pontevedra		<del></del>		
			concession				
			arrangement			Amounts	
	Note	01/01/2021	(note 7)	Other	Amounts used	reversed	31/12/2021
Goodwill	16	995	-	249	-	-	1,244
Other intangible assets	16	3,600	2,470	-	-	-	6,070
Property, plant and equipment	7 & 17	19,646	186,565	-	(2,286)	(206)	203,719
Biological assets	19	2,780	2,479	1,000	(1,720)	-	4,539
Inventories							
Spare parts	21	15,269	2,929	657	(72)	(9)	18,774
Net realisable amount & other	21	977	-	288	-	(1,223)	42
		43,267	194,443	2,194	(4,078)	(1,438)	234,388

The breakdown of "Impairment of and gains/(losses) on disposal of fixed assets" in the 2022 and 2021 condensed consolidated statements of profit or loss is shown below:

			2022		2021			
		Gains/(losses)				Gains/(losses)		
€ 000	Note	Impairment	on	Total	Impairment	on	Total	
		losses (*) derecognition/ sale			losses	derecognition/ sale		
Goodwill	16	1,493	-	1,493	249	-	249	
Other intangible assets	7 & 16	(2,386)	-	(2,386)	2,470	=	2,470	
Property, plant and equipment	7 & 17	(143,429)	1,905	(141,524)	186,359	(289)	186,070	
Biological assets	7 & 19	(1,479)	-	(1,479)	3,479	1,231	4,710	
		(145,801)	1,905	(143,896)	192,557	942	193,499	

<sup>(\*)</sup> Additions to impairment net of reversals. Charge / (Income).

ENCE ceased producing pulp at the Huelva industrial complex in 2014, which has meant that some of its industrial assets are no longer used for business purposes. The assets being dismantled as a result have been measured at their recoverable amount on the basis of an appraisal conducted by an independent expert in 2019; that amount is residual. Virtually all of those assets had been derecognised by 31 December 2022 (the Group continued to recognise an impairment loss of €12 million against those assets at year-end 2021).

The Group has re-run the impairment tests for its biomass-fuelled power generation assets using the criteria and methodology outlined below. In determining their value in use, it relied on expected cash flow projections until the end of life of each cash-generating unit (CGU). Those projections incorporate assumptions about output, costs and other fundamental variables substantiated by specific studies prepared by experts or borne out by historical data, sales price assumptions based on available information gleaned from the futures markets and assumptions regarding macroeconomic developments based on data sourced from reliable independent sources.

The updated calculations revealed that the recoverable amount of the facilities with shorter regulatory useful lives (41-MW Huelva; 16-MW Jaen; 16-MW Ciudad Real; and 27-MW Cordoba), of €18,101 thousand, was lower than their aggregate carrying amount by €38,291 thousand, prompting the Group to recognise an impairment loss in that amount under "Impairment of and gains/(losses) on disposal of fixed assets" in the condensed consolidated statement of profit or loss for 2022. That impairment loss includes €1,368



thousand corresponding to the remaining goodwill allocated to the 16-MW Jaen and 16-MW Ciudad Real plants (note 16).

## 20.1 Impairment. Methodology and key assumptions

ENCE tests its assets for indications of impairment at least annually. If any such indications are detected, it carries out the corresponding impairment tests. It also tests the CGUs to which goodwill has been allocated systematically.

The ENCE Group's CGUs are each of the pulp biomills (which include the forest assets earmarked as a source of supply for those mills) and electricity generation plants it operates and are located on the same sites, as well as the biological assets it earmarks for sale to third parties. Its right-of-use assets are included in the CGU in which they are being used.

The projections used for impairment testing purposes rely on the best forward-looking information available and specifically contemplate the following assumptions:

#### <u>Pulp</u>

Biomill output: the projections assume production levels that are consistent with prior-year levels and the nominal installed capacity of the facilities, specifically between 600 and 620 thousand tonnes in Navia and between 300 and 450 thousand tonnes in Pontevedra.

Sales prices: through 2026 the projections assume the mid-point of the projections compiled by the top three pulp sector analysts, specifically pulp prices ranging between USD1,040 and USD1,280. The exchange rate modelled is USD/EUR1.10-1.15.

Cash cost and capex. The cash cost modelled is in line with that incurred in 2022 (considering the energy produced at the mills as a deduction in cost) while maintenance capex is projected at around €10 million per biomill.

The discount rate used was 8.5%. In the case of the biological assets, the growth and pre-tax discount rates are 1.5% and 7.6%, respectively.

## Renewable Energy

Generation volumes. The projections assume hours in operation in line with historical output levels.

Sales price. The projections are based on the prices indicated in the futures market, of around €180/MWh in 2023, €130/MW in 2024 and within a range of between €49/MWh and €72/MWh from 2025, along with the supplementary mechanisms provided for in prevailing regulations.

Generation costs and capex. Costs have been modelled in line with those incurred in recent years, while maintenance capex, which varies by facility, ranges between €0.3 million and €2 million per plant.

Growth in perpetuity: ~1 - 1.5%; discount rate: 7.4%.

At year-end, the Group reassessed the recoverable amount of the renewable energy plants that are either not expected to receive remuneration for investment from 1 January 2023 or are expected to receive an



insignificant amount as a result of recovering their net asset values (NAV) for regulatory purposes via existing and estimated wholesale pool prices in 2022.

#### **Other**

The Group writes slow-moving parts down for impairment. Specifically, it begins to recognise impairment charges when an asset has not been turned over in the past year, increasing the charges linearly to reach 100% by the time an asset has not been turned over for five years. ENCE also writes its finished product inventories down for impairment to align their carrying amount with their net realisable value when pulp sales prices, net of discounts and sales and logistics costs, fall below production cost.

## 20.2 Sensitivity analysis

The projections for the Pulp business were then tested by varying the sales prices by 5% and the discount rate by 100bp. Those sensitivity analyses, carried out independently for each key input, did not indicate the existence of impairment at any of the CGUs, i.e., either of the pulp biomills.

In the Renewable Energy business, the projections were tested by varying the output volumes and sales prices by 5% for 2022 and the discount rate by 50bp. A decrease of 5% in the pool price in 2023-2024 would not have a significant impact on the impairment loss recognised, while a 5% increase in fuel costs would increase it by €2.7 million.

At 31 December 2022, impairment losses on biological assets stood at €5,083 thousand (year-end 2021: €4,539 thousand). A 3% increase in market timber prices would allow the Group to reverse the impairment allowances in full. In contrast, a 3% correction in timber sales prices would imply the need to recognise an additional €4.5 million of impairment losses.

## 21. Inventories

The breakdown of the Group's inventories at 31 December 2022 and 2021 is as follows:

€ 000	31/12/2022	31/12/2021
Timber and biomass	34,214	16,468
Other raw materials	2,388	4,192
High-turnover spare parts (*)	13,321	9,005
Greenhouse gas emission allowances	13,938	7,332
Finished goods and work in progress	30,253	26,686
Prepayments to suppliers	363	390
Projects under development (note 6)	9,710	1,662
Impairment (note 20)	(1,841)	(42)
	102,346	65,693

(\*) Presented net of impairment allowances of €11,989 thousand and €18,744 thousand at 31 December 2022 and 2021, respectively (notes 7 and 26).



There are no restrictions on title to inventories.

At 31 December 2022, the Group had entered into agreements with suppliers for the purchase, during the next three years, of (i) 1.7 million tonnes of biomass for use at the power plants constituting the Renewable Energy business; and (ii) gas equivalent to 323 GWh PCS.

It is Group policy to take out the insurance policies necessary to cover the potential risks to which its inventories are exposed and management believes that coverage at year-end is adequate.

#### 21.1 Emission allowances

The reconciliation of the opening and year-end Group-owned greenhouse gas (GHG) emission allowance balances for 2022 and 2021 is provided in the next table:

	202	2	2021	1
	Number of allowances	€ 000		€ 000
Opening balance	277,467	7,332	345,225	6,015
Allocations	108,990	9,103	148,705	5,469
Delivered (*)	(192,355)	(7,130)	(216,463)	(4,152)
Purchased	28,000	1,771	-	-
Closing balance	222,102	11,076	277,467	7,332

<sup>(\*)</sup> Corresponds to the allowances used during the previous period

The Spanish government approved a new plan for the free allocation of GHG emission allowances for 2021 to 2025 on 13 July 2021. Under that plan, the Group received allowances equivalent to 108,990 tonnes of carbon emissions, valued at €9,103 thousand, in 2022 (148,705 tonnes valued at €5,469 thousand in 2021).

"Current provisions" on the liability side of the condensed consolidated statement of financial position includes €11,100 thousand at 31 December 2022 (€7,578 thousand at year-end 2021) corresponding to the liability derived from the consumption of 172,066 allowances (203,791 allowances in 2021) (note 32).

At 31 December 2022, the Group was contractually committed to the forward purchase of 20,000 allowances at an average price of €88.65/tonne. Those contracts are expected to be executed in 2023.

### 22. Equity

#### 22.1 Share capital

The share capital of ENCE Energía y Celulosa, S.A. at 31 December 2022 was represented by 246,272,500 fully subscribed and paid bearer shares, each with a par value of €0.90.

Since ENCE's shares are represented by the book entry method, it is not possible to ascertain its precise shareholder structure. The table below presents significant direct and indirect holdings in the share capital and financial instruments issued by ENCE at year-end 2022 and 2021 as reported by the holders of those securities to the official registers of Spain's securities market regulator, the CNMV for its acronym in Spanish, or to the Company itself, in keeping with Spanish Royal Decree 1362/2007:



	%		
Shareholder	31/12/2022	31/12/2021	
Juan Luis Arregui / Retos Operativos XXI, S.L.	29.44	29.44	
Víctor Urrutia / Asúa Inversiones, S.L.	7.29	7.29	
Jose Ignacio Comenge / La Fuente Salada S.L.	6.38	6.38	
Own shares	1.56	1.59	
Directors with ownership interest of < 3%	0.62	0.55	
Free float	54.71	54.75	
Total	100.00	100.00	

The Company's shares are officially listed on the Spanish stock exchanges and traded on the continuous market. All of its shares confer equal voting and dividend rights.

## 22.2 Share premium

The Consolidated Text of the Spanish Corporate Enterprises Act expressly permits the use of the share premium account balance to increase capital and provides no specific limitation with respect to the availability of this reserve.

#### 22.3 Reserves

Below is the reconciliation of the opening and closing reserve balances for 2022 and 2021:

		Par	ent company rese	rves		– Reserves in	Reserves in	
€000	Legal reserve	Cancelled capital reserve	Capitalisation reserve	Voluntary reserves	Retained earnings (prior-year losses)	fully- consolidated investees	equity-	Total reserves
Balance at 31 December 2020	45,049	10,566	14,660	99,141	(5,573)	144,329	(8)	308,164
Appropriation of prior-year profit/(loss)	-	-	5,041	33,220	5,573	(70,195)	(71)	(26,432)
Trading in own shares	-	-	-	(1,465)	-	-	-	(1,465)
Non-controlling interests and other movements		-	-	19,384	-	(20,488)	-	(1,104)
Balance at 31 December 2021	45,049	10,566	19,701	150,280	-	53,646	(79)	279,163
Total recognised income/(expense)	-	-	-	-	-	-		-
Appropriation of prior-year profit/(loss)	-	-	-	-	(181,378)	(9,004)	(27)	(190,409)
Dividends distributed	-	-	-	-	-	-	-	-
Trading in own shares	-	-	-	1,033	-	-	-	1,033
Non-controlling interests and other movements	-	-	-	4,220	-	-	-	4,220
Balance at 31 December 2022	45,049	10,566	19,701	155,533	(181,378)	44,642	(106)	94,007

#### **Legal reserve**

In accordance with the Consolidated Text of the Spanish Corporate Enterprises Act, 10% of profits must be transferred to the legal reserve each year until it represents at least 20% of share capital. The Parent's legal reserve of €45,049 thousand covers the stipulated 20% of share capital.

The legal reserve may be used to increase capital in an amount equal to the portion of the balance that exceeds 10% of capital after the increase. Otherwise, until it exceeds 20% of share capital and provided there are no sufficient available reserves, the legal reserve may only be used to offset losses.



#### 22.4 Reserves in fully-consolidated companies

The balance of reserves in consolidated companies that is restricted stood at €21,143 thousand at both yearends and corresponds mainly to the legal reserves endowed by the various Group companies.

#### 22.5 Own shares

The reconciliation of "Own shares" at the beginning and end of 2022 and 2021 is as follows:

	202	2	2021		
	No. of shares	€ 000	No. of shares	€ 000	
Opening balance	3,923,750	12,296	3,393,738	11,856	
Purchases	15,240,479	47,629	17,364,821	54,926	
2019-2025 LT bonus plan (note 12.2)	(73,853)	(241)	(9,889)	(32)	
Sales	(15,247,265)	(46,726)	(16,824,920)	(54,454)	
Closing balance	3,843,111	12,958	3,923,750	12,296	

The own shares held by the Company at 31 December 2022 represent 1.56% of its share capital and were carried at €3,458 thousand. Those shares were acquired at an average price of €3.37 per share. The own shares held as treasury stock are intended for trading in the market and for delivery under the "Long-term 2019-2023 bonus plan" (note 12.2).

ENCE has a liquidity agreement with a financial broker the object of which is to foster the frequency and regularity with which ENCE's shares are traded, within the limits established at the Annual General Meeting and prevailing legislation, specifically, CNMV Circular 2/2019 on liquidity agreements.

## 22.6 Valuation adjustments

The breakdown of "Valuation adjustments" on the condensed consolidated statement of financial position at year-end is provided below:

		31/12/2022			31/12/2021		
€ 000	Fair value	Tax effect	Adjustment in equity	Fair value	Tax effect	Adjustment in equity	
Revaluation of land (note 17.3)	54,102	13,510	40,592	54,102	13,509	40,593	
Hedging transactions (note 31)							
IR swap	3,562	890	2,672	(1,981)	(495)	(1,486)	
Foreign currency	(358)	(90)	(266)	(6,977)	(1,745)	(5,232)	
	57,306	14,310	42,998	45,144	11,269	33,875	

## 22.7 Other equity instruments

The reconciliation of the movement in the carrying amount of "Other equity instruments" on the condensed consolidated statement of financial position in 2022 is as follows:



€ 000	Balance at 1 January 2022	Bonds bought back	Settlement	Reclassified to profit or loss	Tax effect	Balance at 31/12/2022
Convertible bonds (note 29)	8,778	(5,631)	-	<del>-</del>	-	3,147
Long-term bonus plan (note 12.2)	1,119	-	(541)	38	(10)	606
	9,897	(5,631)	(541)	38	(10)	3,753

### 22.8 Corporate credit ratings

ENCE suspended its credit ratings services in 2022.

The last rating awarded by Standard & Poor's, dated 6 December 2021, was BB- (negative outlook). Meanwhile, the last rating awarded by Moody's, dated 14 October 2021, was Ba3 (negative outlook). Both agencies' negative outlooks were influenced by the risk of annulment of ENCE's concession in Pontevedra.

## 22.9 Non-controlling interests

The reconciliation of the carrying amount of this condensed consolidated statement of financial position heading at the beginning and end of 2022 is as follows:

	€ 000						
<b>2022</b> Company	Balance at 1 January 2022	Profit/(loss) attributable to NCI	Dividend payments	Other movements	Balance at 31 December 2022		
Energía de la Loma, S.A.	4,818	961	(211)	-	5,568		
Energías de la Mancha Eneman, S.A.	5,535	528	(573)	-	5,490		
Bioenergía Santamaría, S.A.	439	(2,970)	(198)	-	(2,729)		
Ence Energía, S.L. and subsidiaries	102,066	3,187	-	3,266	108,519		
BioCH4 Developments, S.L.	-	-	-	400	400		
Total	112,858	1,706	(981)	3,666	117,249		

In 2022, BioCH4 Developments, S.L. was incorporated as a 60%-owned investee of Ence Biogás, S.L., a subsidiary wholly-owned by the Parent.

#### 23. Shareholder remuneration and proposed appropriation of the Parent's profit

## 23.1 Shareholder remuneration

The Board of Directors of ENCE approved a new shareholder remuneration policy on 28 February 2022, applicable from 2022. The purpose of the policy is to establish, within the scope of applicable legislation, the Company's Bylaws and prevailing corporate governance recommendations, a series of remuneration criteria designed to tie its financial performance to the remuneration received by its shareholders, framed by principles of sustainability, profitability and financial prudence.

To that end, the criteria that articulate and guide the policy are cash generation at ENCE and its subsidiaries, coupled with the ability to keep leverage at a level deemed prudent for the types of business carried on by the Group and comply with its legal and contractual obligations.



As a result, annual shareholder remuneration will be determined by the cash available for distribution while ensuring an appropriate level of leverage of, by way of reference, a factor of ENCE's earnings before interest, tax, depreciation and amortisation ("EBITDA") of 2.5 times in the Pulp business and 5 times in the Renewable Energy business, using mid-cycle prices, and considering existing commitments and investment plans.

In order to align remuneration with the Company's actual cash generation, the Board proposes the following dividend payment time schedule: (i) two interim dividends agreed at the end of the second and third quarters of each year, i.e., in the months of July and October; and (ii) a final dividend for submission at the Company's Annual General Meeting within the first six months of the following year.

The Board of Directors may propose the forms of shareholder remuneration it deems most fitting at any given point in time, potentially including the repurchase of shares for cancellation, flexible remuneration schemes or in-kind distributions.

#### 23.2 Interim dividend

In 2022, the Parent's Board of Directors approved three interim cash dividends from 2022 profits in an aggregate amount of €0.274 per share (€0.054 per share paid in May 2022, €0.13 per share paid in August 2022 and €0.09 per share paid in November 2022).

In addition, on 28 February 2023, it approved a fourth interim dividend from 2022 profits in the amount of €0.29 per share.

#### 24. Grants

The reconciliation of the carrying amount of this condensed consolidated statement of financial position heading at the beginning and end of 2022 and 2021 is as follows:

€ 000	Subsidised loans (note 29.2)	Grants relating to assets	Emission allowances (note 21.1)	Other	Total
Balance at 31 December 2020	34	5,524	-	-	5,558
Additions, new grants (*)	-	219	-	-	219
Emission allowances granted	-	-	5,469	-	5,469
Reclassified to profit or loss	(33)	(865)	(5,469)	-	(6,367)
Other				-	-
Balance at 31 December 2021	1	4,878	-	-	4,879
Additions, new grants (*)	-	2,191	-	-	2,191
Emission allowances granted	-	-	9,103	-	9,103
Reclassified to profit or loss	-	(668)	(9,103)	-	(9,771)
Other		-	-	6	6
Balance at 31 December 2022	1	6,401	-	-	6,408

<sup>(\*)</sup> Net of costs incurred in obtaining them

#### 25. Financial instruments by category

The table below reconciles the Group's financial instruments by category and the condensed consolidated statement of financial position headings at 31 December 2022:



Year-end 2022					
		Amortised	Fair value through	Fair value through	
€ 000	Note	cost	OCI	profit or loss	At 31 Dec. 2022
Investments accounted for using the equity method		-	-	40	40
Derivative financial instruments	31	-	5,910	-	5,910
Trade and other receivables	26	49,168	-	-	49,168
Trade receivables and other financial assets - Group companies and related parties	26 & 35	491	-	-	491
Other financial assets	28.2	18,935	-	23,779	42,714
Cash and cash equivalents	28.1	412,913	-	-	412,913
Total financial asse	ets	481,507	5,910	23,819	511,236
Derivative financial instruments	31	-	358	-	358
Trade payables	27	345,173	-	-	345,173
Other accounts payable	30	111,234	-	-	111,234
Trade payables and other financial liabilities - Group companies and related parties	27 & 35	18,975	-	-	18,975
Notes and other marketable securities	29.1	141,736	-	-	141,736
Bank borrowings	29.1	166,190	-	-	166,190
Other financial liabilities	29.2	89,273	-	-	89,273
Total financial liabiliti	es	872,581	358	-	872,939

The derivative financial instruments are valued using level 2 inputs, i.e., different quoted price variables that are observable either directly or indirectly using valuation techniques. The fair value of the contingent consideration (note 28) is measured using level 3 inputs based on the terms of the sale agreement, the Group's knowledge of the business and the effects of the current economic climate.

The convertible bonds issued by ENCE were trading at 100.2% of par at 31 December 2022. The fair value of the rest of the Group's financial assets and liabilities carried at amortised cost, which include financing arranged at fixed rates of interest (note 29), is not significantly different from their amounts at which they are carried.

## 26. Trade and other receivables

The breakdown at year-end of "Trade and other receivables" on the asset side of the condensed consolidated statement of financial position is as follows:

€ 000	31/12/2022	31/12/2021
Trade receivables:		
Pulp	32,255	42,325
Renewable Energy	13,163	29,521
Other items	3,551	1,058
Trade receivables, group companies and related parties (note 35)	455	700
Sundry receivables	4,501	9,839
Provision for impairment	(4,302)	(4,485)
	49,623	78,958

The credit period on pulp sales averages between 51 and 55 days. With respect to the trend in the balances receivable in exchange for the sale of renewable energy, the reader should note that sales to the pool are usually collected within a period of approximately 10 days, while balances due from the regulator are



collected at approximately 60 days. The fair values of these balances do not differ significantly from their carrying amounts.

#### 26.1 Discounting facilities

The Group had drawn down €45,166 thousand under non-recourse discounting facilities with an aggregate limit of €115,000 thousand at 31 December 2022. The Group pays interest equivalent to 3-month EURIBOR plus a spread ranging between 1.10% and 1.60% on the receivables sold under those agreements.

The trade receivables not discounted under those facilities at 31 December 2022 are expected to be collected from the corresponding debtors, rather than via sale.

## 27. Trade and other payables

The breakdown at year-end of "Trade and other payables" on the liability side of the condensed consolidated statement of financial position is as follows:

€ 000	31/12/2022	31/12/2021
Trade and other accounts payable	311,820	228,547
Trade payables, group companies and related parties (note 35)	769	2,301
Payable to fixed-asset suppliers	22,465	24,452
Employee benefits payable	10,888	6,597
	345,942	261,897

"Trade and other payables" includes the amount collected from the electricity sector regulator in 2022 which has to be returned during the first half of 2023, as a result of application of the regulations passed in 2022 to the provisional settlements the regulator had been issuing that year, in the amount of €85.4 million.

The Group had drawn down €99,566 thousand under non-recourse reverse factoring facilities with an aggregate limit of €178,500 thousand at 31 December 2022. The balances arising from the use of reverse factoring facilities are classified as trade accounts payable. The reverse factoring facilities arranged by ENCE do not entail the provision of guarantees, do not alter the average payment term agreed with the corresponding suppliers and do not earn interest for the banks that extend the facilities.

#### 28. Financial assets

## 28.1 Cash and cash equivalents

"Cash and cash equivalents" includes the Group's cash on hand and short-term bank deposits with original maturities of three months or less. The carrying amount of these assets approximates their fair value.

The Group had €412,913 thousand of cash and cash equivalents at 31 December 2022 (€278,376 thousand of which corresponding to the Pulp business and €134,537 thousand, to the Renewable Energy business).

#### 28.2 Other financial assets

The breakdown of this condensed consolidated statement of financial position heading at year-end 2022 and 2021:

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	31/12,	31/12/2022		/2021
€ 000	Current	Non- current	Current	Non- current
ENCE's share liquidity agreement (note 22.5)	2,058	-	318	-
Contingent consideration (note 6)	5,630	18,149	8,510	14,264
Receivable under asset sub-leases	-	2,557	-	-
Debt cash reserve	-	10,000	-	10,000
Security deposits and other accounts receivable	2,210	2,110	6,287	2,216
	9,898	32,816	15,115	26,480

The "Debt cash reserve" includes €10 million of cash held to cover the obligation, stipulated in the financing taken on by the Renewable Energy business, to maintain a minimum cash balance of €10 million, a sum that could rise to €30 million depending on the extent to which it uses the credit facility contemplated in tranche 4 of its financing (note 29), which was fully undrawn at both 31 December 2022 and 31 December 2021.

On 20 December 2020, Ence Energía y Celulosa, S.A. completed the sale to Woodpecker Acquisitions S.a.r.I, an entity controlled by Ancala Partners LLP (an independent UK-based manager of infrastructure investments), of a minority interest of 49% in its subsidiary, Magnon Green Energy, S.L., ENCE's Renewable Energy business holding company. A portion of the sale price - €134 million - is variable and depends on successful development of the pipeline of biomass renewable energy projects over the next eight years. Specifically, that contingent price is conditional upon the following milestones: 1) up to €8 million will be collected when Spain calls the tender for the auction of up to 140 MW of biomass capacity; 2) up to €42 million depends on the price fetched at those auctions and the associated rate of return; 3) up to €18 million depends on the level of investment required to commission the facilities and the associated rate of return; and 4) up to €63 million depends on the return earned by business, subject to the terms set in the agreement, by year-end 2028.

At 31 December 2022, ENCE recognised a balance receivable of €21,920 thousand, which is the present value, discounted using the business's cost of capital of 8.4%, of the amount of the contingent consideration it expects to collect between 2021 and 2028. Of that amount, the Group collected €5,630 thousand in January 2023, the balance associated with publication for the biomass auction, which took place in July 2022.

Elsewhere, "Contingent consideration" includes a receivable in the amount of €1,859 thousand at 31 December 2022 corresponding to the present value of the contingent price agreed on the sale in 2020 of the Group's investment in Ence Energía Termollano, S.A., a company that owned a solar thermal electric generation plant.

The movement in the fair value of the contingent consideration, the main financial instrument classified within Level 3 of the fair value measurement hierarchy, implied the recognition of finance income, associated with the unwinding of the balance receivable, in the amount of €1,005 thousand (note 12).

## 29. Borrowings

## 29.1 Bank borrowings and capital markets issues

The breakdown of bank borrowings at 31 December 2022 corresponding to loans and discounting facilities, classified by their respective maturities, is as follows:



		_	Maturity				
2022			Current				
€ 000	Limit	Drawn down	2023	2024	2025	2026	Total non- current
Borrowings - Pulp business							
Notes issued	63,300	63,300	63,300	-		-	-
Revolving credit facility	130,000	-	-	-	-	-	-
Bank loans	95,000	95,000	7,500	28,414	43,981	15,105	87,500
Arrangement fees	-	(539)	-	(309)	(154)	(76)	(539)
Interest and coupons payable and other	-	1,186	1,186	-	-	-	-
	288,300	158,947	71,986	28,105	43,827	15,029	86,961
Borrowings - Renewable Energy business							
Notes issued	79,000	79,000	-	-	79,000	-	79,000
Revolving credit facility	20,000	-	-	-	-	-	-
Bank loans	71,050	71,050	27,067	33,733	10,250	-	43,983
Arrangement fees	-	(1,094)	-	(949)	(145)	-	(1,094)
Interest and coupons payable and other	-	23	23	-	-	-	-
	170,050	148,979	27,090	32,784	89,105	0	121,889
	458,350	307,926	99,076	60,889	132,932	15,029	208,850

Each of ENCE's two core businesses finances itself independently of the other. There are no significant cross-guarantees or other recourse mechanisms.

ENCE's average borrowing cost was 2.13% in 2022. The average borrowing cost in the Pulp business was 1.55%, compared to 4.03% in the Renewable Energy business.

At 31 December 2022, ENCE and its subsidiaries were in full compliance with their financial obligations, including any covenants that could trigger the prepayment of their borrowings.

ENCE's borrowings do not carry any clauses that would imply their modification or renegotiation as a result of a change in its credit ratings.

## **Borrowings - Pulp business**

## Convertible bond issue and revolving credit facility

On 5 March 2018, ENCE placed €160 million of bonds convertible into ordinary shares with qualified institutional investors.

The main terms and conditions of the issue:



Inner des	450 000 000 C
Issue size:	160,000,000€
Face value:	100,000€
Ranking:	Senior unsecured
Issue date:	05/03/2018
Maturity	05/03/2023
Coupon:	1.25%
Effective interest rate:	1.58%
Conversion price (*):	8.0901
Conversion premium:	40%
Conversion ratio (shares / bond):	12,361
Maximum no. of shares to be issued:	19,777,259
Potential dilution (% increase in share capital):	8.03%
Traded on:	Frankfurt stock exchange
ISIN	XS1783932863
Issuance costs:	2,075,000€

<sup>(\*)</sup> The conversion price changed to 8.5636 on 1 July 2022

In 2022, ENCE bought back bonds with a face value of €65,400 thousand at an average price of 99.82% of par. In previous years it had repurchased bonds with a face value of €31,300 thousand.

Under the scope of this issue, the Group also arranged a €130 million revolving credit facility with a syndicate of Spanish and international banks. That facility accrues interest benchmarked to EURIBOR and is due in 2026. The revolving credit facility was fully undrawn at 31 December 2022. The interest rate on that facility may vary annually as a function of the Sustainalytics environmental sustainability rating obtained by ENCE, which assesses that debt as "green" financing.

#### Loans

As of 31 December 2022, ENCE had arranged several loans to finance specific investments contemplated in its 2019-2023 Business Plan in a combined amount of €95 million; those loans fall due between 2023 and 2026. A portion of those loans, with a face value of €37 million, accrues interest at fixed rates ranging between 1.80% and 1.95%. The remainder mainly accrue interest at EURIBOR plus a spread of between 1.43% and 2.0%. The interest rate on that facility may vary annually as a function of the Sustainalytics environmental sustainability rating obtained by ENCE, which assesses that debt as "green" financing.

#### **Borrowings - Renewable Energy business**

### **Recourse borrowings**

On 24 November 2017, Magnon Green Energy, S.L. (hereinafter, "Magnon"), the holding company for ENCE's Renewable Energy business, arranged a senior loan with a syndicate of 12 banks and one Spanish insurance company with a drawdown limit of €170 million, initially structured into four tranches; it also placed €50 million of notes in a private placement which was subscribed by a fixed-income fund.

On 8 December 2018, Magnon arranged to increase the limit on that senior loan by €17 million and placed an additional €43 million of notes in a private placement, which was subscribed by two fixed-income funds.

The key terms of those loans are as follows:



	€ 000	)		Interest
	Undrawn	Drawn	Maturity	rate (*)
Senior notes (iv)	36,000	36,000	Dec. 2025 (ii)	3.45%
Tranche 1	21,000	21,000	Dec. 2024	1.75%-3.25%
Tranche 2	6,000	6,000	Dec. 2025 (ii)	3.45%
Tranche 3 (iii)	33,000	33,000	Dec. 2024	1.75%-3.25%
Tranche 4	20,000	-	Dec. 2024	1.25%-2.75%
Senior notes (iv) and (v)	43,000	43,000	Dec. 2025 (ii)	3.45%
Tranche 5 (v)	11,050	11,050	Dec. 2025	1.75%-3.25%
	170,050	150,050		

- (i) 6-month EURIBOR plus a spread. For the bank loan tranches, the spread varies depending on the leverage ratio (net debt / EBITDA) in the Renewable Energy business (as defined in the financing agreement).
- (ii) Due in a single bullet payment on the date indicated.
- (iii) Financed the construction of the 46-MW Huelva plant.
- (iv) The notes have been admitted to trading on the Frankfurt exchange (Freiverkehr).
- (v) Financed the construction of the 50-MW Puertollano plant.

In 2022, Magnon bought back notes with a face value of €14,000 thousand for €14,300 thousand.

Standard & Poor's assigned Magnon Green Energy, S.L.s financing facility - considered "green" finance - an E1 rating, the highest score on its Green Evaluation spectrum.

This financing is not recourse to the Group companies comprising the Pulp business.

#### 29.2 Other financial liabilities

The breakdown of this condensed consolidated statement of financial position heading at year-end 2022:

		Maturity							
2022	_	Current							
€ 000	Drawn down	2023	2024	2025	2026	2027	Beyond	Total non- current	
Other financial liabilities - Pulp business									
Financing granted by public organisms	49,973	8,340	8,234	8,109	8,109	6,221	10,960	41,633	
Liabilities for right-of-use assets (note 18)	37,603	3,015	2,508	2,939	1,830	1,479	25,832	34,588	
	87,576	11,355	10,742	11,048	9,939	7,700	36,792	76,221	
Other financial liabilities - Renewable Energy business									
Liabilities for right-of-use assets (note 18)	1,697	661	389	288	192	50	117	1,036	
	1,697	661	389	288	192	50	117	1,036	
	89,273	12,016	11,131	11,336	10,131	7,750	36,909	77,257	

The line item "Financing granted by public organisms" corresponds mainly to loans obtained, usually at advantageous rates, to finance projects undertaken by ENCE to expand and upgrade the productive capacity of its pulp biomills, as well as its research and development work. The loans are repayable over a 10-year term and bear interest at fixed rates ranging between 1% and 2.29%. There is a three-year grace period.



#### 30. Other current and non-current assets and liabilities:

The breakdown at year-end 2022 and 2021:

	31/12	2/2022	31/12/2021		
€ 000	Current	Non-current	Current	Non-current	
Adjustments for tariff shortfall/surplus Other	6,892 -	103,099 1,243	1,528	83,514 1,105	
	6,892	104,342	1,528	84,619	

The line items "Other non-current liabilities" and "Other current liabilities" on the accompanying condensed consolidated statement of financial position at year-end 2022 and 2021 reflects the "Adjustment for tariff shortfall/surplus" account, which includes the Group's non-current payables to the sector regulator, the CNMC, under the scope of Spanish Royal Decree 413/2014, regulating the production of electric power using renewable sources, co-generation and waste, in respect of the Tariff Adjustments concept (note 10 and Appendix III).

The breakdown of "Adjustment for tariff shortfall/surplus" at 31 December 2022, classified by the year in which the balances are due settlement by the regulator (which happens when a facility enters its last regulatory stub period) and/or reclassification to profit or loss, is provided below:

		Maturity						
		Current						
2022	Total	2023	2024	2025	2026	2027	Beyond	Total non- current
Balances payable:								
Pulp business:	34,321	1,930	2,073	2,226	2,391	2,568	23,133	32,391
Renewable Energy business:	75,670	4,962	5,329	5,723	5,549	5,959	48,148	70,708
	109,991	6,892	7,402	7,949	7,940	8,527	71,281	103,099
Net receivable/(payable)	109,991	6,892	7,402	7,949	7,940	8,527	71,281	103,099

## 31. Derivative financial instruments

In keeping with ENCE's financial risk management policy, the Group arranges derivative financial instruments primarily to hedge its financial risks.

The breakdown of this condensed consolidated statement of financial position heading at 31 December 2022 and 2021 (showing the fair value of the derivatives at year-end), is provided in the next table:



	Non-curre	Non-current assets		Current assets		Non-current liabilities		Current liabilities	
€ 000	31/12/2022	31/12/2021	31/12/2022	31/12/2021	31/12/2022	31/12/2021	31/12/2022	31/12/2021	
Cash flow hedges:									
IR swap	3,224	-	2,579	-	-	2,441	-	2,615	
IR swap arrangement fee	107	-	-	-	-	(280)	-	-	
Currency hedges		-	-	-	-	-	358	6,977	
Total	3,331	-	2,579			2,161	358	9,592	

The changes in the fair value of the derivative financial instruments that were reclassified to profit or loss in 2022 and 2021 are shown below:

€ 000 - Gain/(loss)	2022	2021
Impact on operating profit:		
Currency hedges	(20,425)	437
Pulp price hedges	73	(53,192)
Energy sales price hedges	9	(35,411)
Energy purchase price hedges	-	-
Subtotal	(20,343)	(88,166)
Impact on net finance costs:		
IR swap (note 14)	(1,469)	(2,301)
Total	(21,812)	(90,467)

All of the derivatives arranged by ENCE at 31 December 2022 qualify for hedge accounting.

## 31.1 Currency hedges

ENCE hedges its exposure to fluctuations in the dollar-euro exchange rate, which have a significant impact on pulp sales prices, using tunnel options (Asian options). The breakdown at 31 December 2022:

		Strike price	Strike price	Notional amount
Underlying	Maturity	Call	Put	(USD m)
EUR/USD	1Q23	1.114	1.144	24.5
EUR/USD	2Q23	1.033	1.120	15.0
EUR/USD	3Q23	0.999	1.077	15.0
EUR/USD	4023	1.035	1.060	10.0
2014 032	1023	1.033	1.000	
				64.5

The contracts outstanding at 31 December 2022 cover approximately 10.11% and 8.13% of forecast pulp sales in the first and second halves of 2023, respectively.

These instruments presented a negative fair value at 31 December 2022 of €358 thousand.



## 31.2 Interest rate swaps:

The interest rate derivatives arranged by the Group and outstanding at year-end 2022 and 2021 are shown below:

	Fair	Notional amounts at year-end:			
€ 000	value	2021	2022	2023	2024
2022					
Renewable Energy business	5,803	-	134,038	111,371	3,188
2021 (*)					
Renewable Energy business	5,056	158,688	134,038	111,371	3,188

<sup>(\*)</sup> Balance payable.

There were inefficiencies in the interest rate derivatives in 2022, prompting the Group to recognise a gain of €301 thousand under "Change in fair value of financial instruments" in the condensed consolidated statement of profit or loss for year ended 31 December 2022.

## 32. Provisions, guarantees and contingent liabilities

#### **32.1** Provisions

The reconciliation of the opening and closing balances of current and non-current provisions in 2022 and 2021 is as follows:

	€ 000						
2022	Balance at 1 January 2022	Additions/ (charges)	Derecognitions or decreases	Balance at 31 December 2022			
Non-current:							
Long-term remuneration plan (note 12.2)	375	48	-	423			
Provision for dismantling (note 7)	42,631	2,999	(21,032)	24,598			
Provision for contractual obligations (note 7)	6,059	62	(6,121)	-			
Other	2,160	1,121	(319)	2,962			
	51,225	4,230	(27,472)	27,983			
Current							
Long-term remuneration plan (note 12.2)	309	-	(309)	-			
Emission allowances (notes 13 & 21.1)	7,578	11,100	(7,578)	11,100			
Pontevedra Environmental Pact (note 7)	-	-	21,000	21,000			
Other provisions	10,935	-	(235)	10,700			
	18,822	11,100	12,878	42,800			



	€ 000							
2021	Balance at 1 January 2021	Additions/ (charges)	Derecognitions or decreases	Transfers	Balance at 31 December 2021			
Non-current:								
Long-term remuneration plan (note 12.2)	715	93	(39)	(394)	375			
Provision for dismantling (note 7)	-	42,631	-	-	42,631			
Provision for contractual obligations (note 7)	-	6,059	-	-	6,059			
Other	2,117	901	(858)	-	2,160			
	2,832	49,684	(897)	(394)	51,225			
Current								
Long-term remuneration plan (note 12.2)	-	(85)	-	394	309			
Emission allowances (notes 13 & 21.1)	4,152	7,578	(4,152)	-	7,578			
Pontevedra Environmental Pact (notes 7 & 13)	14,000	1,250	(15,250)	-	-			
Other provisions	11,202	-	(267)	-	10,935			
	29,354	8,743	(19,669)	394	18,822			

<sup>&</sup>quot;Other provisions" mainly recognises the maximum estimated amount that ENCE foresees having to pay to terminate certain agreements arranged in 2008, related with timber and finished product logistics services at the Navia biomill, which are no longer competitive in light of currently available alternatives.

#### Provision for dismantling:

In 2021, ENCE, with the assistance of a renowned independent expert, re-estimated the present value of the obligations assumed in connection with the dismantling of the pulp manufacturing plant located in Pontevedra and the remediation of the land on which it is located, assuming that that work would begin in 2023 or 2024, at an amount of €42,631 thousand.

In the wake of the notice published by the General Counsel of the Judiciary informing of the Supreme Court's decision to rule in favour of the appeals presented by ENCE and thereby uphold the validity of the extension of the Pontevedra biomill's concession term to 2073, the Group re-estimated that liability, recognising it at €24,598 thousand at 31 December 2022.

That obligation was estimated assuming a present day cost of €43 million, annual growth in costs of around 2%-3% and a discount rate of around 7.7%.

#### 32.2 Guarantees extended to third parties

At 31 December 2022, several financial institutions had extended the various Group companies guarantees for an aggregate amount of approximately €96,543 thousand (€95,434 thousand at 31 December 2021), as broken down in the table below.



	€ 000
Government permitting of renewable energy	37,898
power generation plants	37,030
Subsidised loans (note 29.2)	9,004
Grid access - Pre-allocations	15,764
Receivable discounting lines	7,500
Estate leases	3,703
Execution of forest projects	5,814
Pontevedra concession	3,050
Electricity market	9,000
Environment related	1,598
Payments to suppliers	1,960
Other	1,252
	96,543

The directors do not expect the amounts guaranteed or the guarantees extended to result in material liabilities for the Group other than those recognised in these condensed consolidated financial statements.

#### 32.3 Contingent assets and liabilities

At year-end 2022, the Group is party to legal claims and controversies arising in the ordinary course of its business. The most significant claims are summarised below:

#### Energy crops:

In 2013 and 2014, the Spanish government passed a series of laws and regulations which have had the effect of modifying the remuneration and tax regime applicable to the generation of energy from renewable sources, including generation and co-generation facilities fuelled by biomass. Those new regulations, which put energy crops in the same category as forest and agricultural waste for remuneration purposes, obliged the Group to embark on the process of abandoning the management of its energy crop plantations in an orderly fashion, including the termination of leases, with the attendant impairment of the investments it had made, requiring the recognition of the corresponding provisions.

As a result, on 14 July 2014, the Parent and certain Group companies (hereinafter, "ENCE") presented a claim for damages from the Spanish state (the "Claim") before the then Ministry of Industry, Energy and Tourism. The award sought was ultimately quantified at €63,300 thousand on the basis of reports compiled by an independent expert.

On 17 February 2021, ENCE presented a new written deed before the now Ministry of Ecological Transition and Demographic Challenges, currently tasked with energy matters, urging the state to issue an express ruling on the claim filed, with a view to evaluating next steps. On 15 November 2021, the Ministry of Ecological Transition and Demographic Challenges sent ENCE a report from the General Directorate of Energy Policy and Mining which concludes that its claim for damages is not admissible.

Given the lack of response to its Claim submission, on 10 February 2023, ENCE lodged an appeal seeking damages for the financial loss caused directly by the undue retroactive application of the remuneration regime introduced for facilities generating power from biomass sourced from energy crops by Ministerial



Order IET/1045/2014 (16 June 2014), enacting the standard facility remuneration parameters applicable to certain electricity producing facilities that use co-generation, renewable energy sources or waste, so implementing Royal Decree 413/2014 (6 June 2014), both of which emanated from implementation and application of the Electricity Sector Act (Law 24/2013, of 26 December 2013) and Royal Decree-Law 9/2013, adopting urgent measures towards guaranteeing the financial stability of the electricity system. The lodging of that appeal could imply, under the scope of Royal Decree-Law 17/2019 (22 November 2019), application of a reasonable return of 7.09% from 1 January 2020 (Appendix III).

#### Electricity market regulations:

On 20 December 2022, the Group companies whose business activities are in any way subject to the electricity sector regulatory framework, lodged appeals before the Supreme Court's Chamber for Contentious Administrative Proceedings against the following ministerial orders: Order TED/989/2022; Order TED/995/2022; and Order TED/1232/2022. They are likewise planning to file an appeal against Order TED/1295/2022 (Appendix III) in the days to come.

The arguments underpinning the above-listed ministerial order challenges include: breach of the remuneration regime timeframes stipulated in the Electricity Sector Act; infraction of the rules regulating the remuneration methodology; violation of the prohibition against public powers acting arbitrarily in light of the lack of substantiation for the underlying parameters; a lack of methodology in determining the remuneration due to biomass; and the failure to include transport costs in the remuneration calculations. In addition to arguments of a legal character, the challenges will be based on an expert analysis determining the existence of a significant economic impact, insofar as the ministerial orders being challenged set remuneration for operations parameters that are removed from current real operating costs.

#### 33. Tax matters

The balances receivable from and payable to the tax authorities at year-end 2022 and 2021 are shown below:

	31/12/	31/12/2022		/2021
€ 000	Assets	Liabilities	Assets	Liabilities
Non-current:				
Deferred tax assets	73,014	-	64,149	-
Deferred tax liabilities	(19,923)		(18,586)	-
Total	53,091	-	45,563	-
Current:				
VAT	20,555	4,101	15,414	11,474
Current tax on profits for the year	8,028	13	1,842	78
Electricity generation levy	-	(7,866)	-	149
Sundry other taxes	455	12,549	481	3,955
Total	29,038	8,797	17,737	15,656

#### 33.1 Regimes applied and tax groups

## **Group companies resident in Spain for tax purposes:**

ENCE pays its corporate income tax through two tax consolidation groups:



- ENCE Energía y Celulosa, S.A. has been filing its income tax returns under the consolidated tax regime provided for in Chapter VII of Title VIII of the Spanish Corporate Income Tax Act (Tax Group 149/02), along with all the Spanish companies itemised in Appendix I in which it has a shareholding of over 75%, since 2002.
- Magnon Green Energy, S.L. has been filing its income tax returns under the consolidated tax regime
  provided for in Chapter VI of Title VIII of the Spanish Corporate Income Tax Act (Tax Group 410/21),
  along with all the Spanish companies itemised in Appendix I in which it has a shareholding of over 75%,
  since 2021.

The rest of the Group companies file individual tax returns.

The statutory income tax rate in Spain is 25%. Corporate income is taxed at 21% and 25% in Portugal and Uruguay, respectively.

# 33.2 Reconciliation of accounting profit/(loss) to taxable income/(tax loss)

The reconciliation of accounting profit/(loss) to taxable income/(tax loss) in 2022 and 2021 is provided below:

	€ 000		
	2022	2021	
Accounting profit: Profit/(loss) before tax (*)	253,589	(192,539)	
Permanent differences:			
Arising in profit or loss	12,681	3,015	
Arising in profit or loss - Pontevedra concession (note 7)	(163,830)	163,830	
Arising in equity	(45)	(46)	
Temporary differences:			
Arising during the current year	24,052	18,543	
Arising in prior years	(9,317)	(22,724)	
Consolidation adjustments	(6,185)	(10,417)	
Utilisation of tax losses	(24,959)	(625)	
Taxable income/(tax loss)	85,986	(40,963)	

## (\*) Profit/(loss) before tax was generated exclusively by continuing operations

The permanent differences arising in profit or loss stem mainly from the impairment charges recognised against equity interests in Group companies and against items of property, plant and equipment. This heading also includes a reduction in permanent differences of €4.8 million corresponding to the inclusion in taxable income of the tax impairment equivalent to the charges for the depreciation of the impaired assets at the Pontevedra biomill in 2021, now assuming that the facility can be operated until 2073 (notes 7 and 17).

The temporary differences arise from the recognition of income and expense in different periods due to differences between prevailing accounting and tax legislation. A breakdown of these differences by nature is provided in section 32.4. Elsewhere, the temporary differences originating in the current year not recognised in these condensed consolidated financial statements for 2022, and therefore not treated as permanent



differences, relate to impairment losses recognised against non-financial assets in the amount of €13.9 million (note 20).

In 2021, differences "Arising in profit or loss – Pontevedra concession" stemmed from the rulings annulling the concession over the land on which the Pontevedra biomill is located, which generated an increase of €194,897 thousand, partially offset by a decrease of €31,067 thousand corresponding to the inclusion in taxable income of the tax impairment equivalent to the charges for the depreciation of the impaired assets assuming their remaining estimated useful lives (note 7). Those differences were fully reversed in 2022 following the Supreme Court ruling upholding the validity of the concession term in Pontevedra until 2073.

## 33.3 Reconciliation of accounting profit/loss and tax expense/income

The reconciliation of accounting profit/(loss) to taxable income/(tax loss) in 2022 and 2021 is provided below:

	€ 00	0
	2022	2021
Accounting profit: Profit/(loss) before tax (*)	253,589	(192,539)
Permanent differences:		
Arising in profit or loss	12,681	3,015
Arising in profit or loss - Pontevedra concession (note 7)	(163,830)	163,830
Derecognition/(recognition) of deferred tax assets (unused tax losses)	(81,927)	85,699
Elimination of the accounting profit of entities not resident in Spain	228	615
Consolidation adjustments and eliminations	(5,610)	(10,521)
Taxable income/(tax loss)	15,131	50,099
Tax payable before adjustments	3,783	12,525
Deductions and adjustments in respect of prior year	861	(3,120)
Tax corresponding to entities not resident in Spain	19	15
Tax expense /(income)	4,663	9,420

(\*) Profit/(loss) before tax was generated exclusively by continuing operations

The breakdown of tax expense / (income) in 2022 and 2021:

	€ 00	€ 000		
	2022	2021		
Current tax and other	15,079	2,140		
Deferred tax	(10,416)	7,280		
Tax expense /(income)	4,663	9,420		

#### 33.4 Recognised deferred tax assets and liabilities

The reconciliation of this condensed consolidated statement of financial position heading at the beginning and end of 2022:



#### **Deferred tax assets**

	€ 000				
2022					Balance at 31
	Balance at 1			Transfers and	December
	January 2022	Increases	Decreases	other	2022
Deferred tax assets recognised in profit or loss:					
Non-current asset depreciation	2,818	-	(940)	1	1,879
Non-current asset impairment	2,543	5,101	(1,796)	(48)	5,800
Provisions	2,955	307	(3)	-	3,259
Commitments to employees	1,406	66	(96)	84	1,460
Impairment of current assets	1,917	716	(56)	-	2,577
Limit on deductibility of interest expense and other	1,567	-	(1,450)	1	118
Non-resident companies and consolidation adjustments	3,618	-	(244)	-	3,374
Unused tax losses	30,339	65	(6,240)	20,419	44,583
Unused tax credits	14,513	17	(4,696)	41	9,875
	61,676	6,272	(15,521)	20,498	72,925
Deferred tax assets recognised in equity:					
Hedging derivatives (note 32)	2,473	49	(2,434)	-	89
	2,473	49	(2,434)	-	89
Total	64,149				73,014

Spanish Law 27/2014 on Corporate Income Tax eliminated, with effect from 1 January 2015, the deadline for utilising tax losses, and extended the general term for utilising tax credits by at least 15 years.

The deferred tax assets recognised correspond to asset impairment charges, provisions, interest expense that will be deductible in future years, unused tax credits and tax losses and differences between depreciation charges for accounting and tax purposes due mainly to the temporary limit on the deductibility of depreciation charges introduced in 2013 and 2014.

ENCE only recognises deferred tax assets insofar as it is deemed probable that the entities (individually or on a consolidated basis) that have generated them will generate sufficient taxable profit in the future to enable their utilisation.

It reviews its recognised deferred tax assets at each year-end to check that they continue to qualify for capitalisation and are considered recoverable within a timeframe of approximately 10 years. That analysis is based on: (i) assumptions to test for the existence of sufficient taxable income to enable the utilisation of the tax losses in question, which coincide with those used to test the Group's non-financial assets for impairment (note 20); and (ii) the prescription periods and limits stipulated in prevailing tax legislation for the utilisation of unused tax credits.

The cash flows so estimated indicate that the deferred tax assets recognised at year-end 2022 will be recovered within an period of around 10 years.



#### **Deferred tax liabilities**

	€ 000					
2022	Balance at 1			Transfers and	Balance at 31 December	
	January 2022	Increases	Decreases	other	2022	
Recognised in profit or loss:						
Accelerated depreciation (RDL 4/2004)	731	-	(182)	-	549	
Finance costs	51	-	(16)	-	35	
Consolidation and other adjustments	3,690	1,948	(1,926)	2	3,714	
	4,472	1,948	(2,124)	2	4,298	
Recognised in equity:						
Revaluation of forest land (note 17.3)	13,510	-	-	-	13,510	
Convertible bonds (note 30)	196	-	(59)	-	137	
Consolidation and other adjustments	408	2,199	(629)	-	1,978	
	14,114	2,199	(688)	-	15,625	
Total	18,586				19,923	

### 33.5 Years open to inspection and tax inspections

Under prevailing tax regulations, tax returns may not be considered final until they have either been inspected by tax authorities or until the inspection period in effect in each tax jurisdiction has prescribed (four years in Spain and Portugal and five years in Uruguay).

In July 2022, the Spanish tax authorities initiated a review of the corporate income tax of Ence Energía y Celulosa, S.A. (parent of the consolidated tax group), Celulosas de Asturias, S.A. and Magnon Green Energy, S.L. in respect of 2018, 2019 and 2020. That review includes value added tax (VAT) and withholdings in 2019 and 2020.

All of the Group's relevant decisions have been analysed internally and also by external advisors, in 2021 and in prior years, and the conclusion reached is that those decisions are lawful and based on reasonable interpretations of tax regulations. The Group also analyses the existence of uncertainty over tax treatments. As a general rule, it takes a prudent approach to factoring any such uncertainty into determination of its tax. ENCE has not identified any uncertain tax positions requiring assessment.

## 34. Director and key management personnel pay and other benefits

## 34.1 Compensation paid to the members of the Board of Directors

As stipulated in articles 42 and 43 of the Articles of Association, the directors, in their capacity as members of the Board and in exchange for discharging the supervisory and decision-making duties intrinsic to Board membership, are entitled to receive a fixed annual payment and attendance fees that on aggregate may not exceed the ceiling established to that end at the Annual General Meeting; it is up to ENCE's Board of Directors to determine the precise amount payable within that limit and its distribution among the various directors, factoring in the duties and responsibilities attributed to each, membership of the Board's various committees, the positions discharged by each within the Board and any other circumstances they deem pertinent.



At the Annual General Meeting on 31 March 2022, the Company's shareholders approved the Director Remuneration Policy of Ence Energía y Celulosa, S.A. for 2022-2024 (retrievable from www.ence.es). The cap on annual remuneration payable to the directors as a whole in their capacity as such, as set down in that policy, is €1.9 million.

Remuneration for membership of the Board of Directors

The remuneration accrued by the members of the Board of Directors in 2022 and 2021 in their capacity as directors:

			€ 000		
			2022		
2022 - Director	Туре	Fixed remuneration	Attendance fees & other	Total	2021
Fernando Abril-Martorell Hernández	Other external	45	63	108	133
Gorka Arregui Abendivar	Proprietary	45	60	105	87
Javier Arregui Abendivar	Proprietary	45	65	110	81
Oscar Arregui Abendivar	Proprietary	45	54	99	105
José Ignacio Comenge Sánchez-Real	Proprietary	45	50	95	111
Ignacio de Colmenares Brunet	Executive	135	-	135	135
Víctor de Urrutia Vallejo	Proprietary	11	7	18	83
Rosa María García Piñeiro	Independent	45	69	114	118
Miren Amaia Gorostiza Tellería	Independent	11	21	32	108
Irene Hernández Álvarez	Independent	44	89	133	145
María Paz Robina Rosat	Independent	44	65	109	72
Isabel Tocino Biscarolasaga	Independent	11	21	32	116
José Guillermo Zubía Guinea	Other external	44	73	117	154
Rosalía Gil-Albarellos Marcos	Independent	33	44	77	-
Carmen Alicia Aquerreta Ferraz	Independent	33	36	69	-
Ángel Agudo Valenciano	Proprietary	33	33	66	-
Juan Luis Arregui Ciarsolo	Proprietary	-	-	-	11
José Carlos del Álamo Jiménez	Independent	-	-	-	31
Javier Echenique Landiribar	Other external	-	-	-	25
Retos Operativos XXI, S.L.	Proprietary	-	-	-	28
Turina 2000, S.L.	Proprietary		-	-	31
		669	750	1,419	1,574

The non-executive directors only receive the indicated fixed remuneration and attendance fees; they are excluded from the Company's short- and long-term performance-based bonus schemes.

ENCE has arranged insurance to cover its directors as a group against the following accident risks: death, permanent outright disability and permanent partial disability. In addition, the Company offers its directors and their spouses an annual medical check-up.

The members of the Parent's Board of Directors did not receive any remuneration whatsoever for sitting on the boards of other Group subsidiaries or associates in either 2022 or 2021.

Remuneration for the performance of executive duties

Ence Energía y Celulosa, S.A.'s Director Remuneration Policy stipulates fixed remuneration for the Chairman & CEO of €664 thousand and an annual bonus of up to 120% of his fixed remuneration. ENCE also provides



its Chairman & CEO with a range of in-kind compensation, including a company car, health insurance and an annual medical check-up.

The remuneration accrued by Ignacio de Colmenares Brunet for the performance of his executive duties in 2022, including his fixed and variable remuneration, totalled €1,323 thousand (2021: €586 thousand). The Chairman & CEO is also the beneficiary of a mixed savings, life and accident insurance policy, which is also part of his remuneration package.

In addition to the above-mentioned remuneration, ENCE's Chairman & CEO has a retirement insurance policy (the benefit payable under the plan is one year's remuneration, to be received upon termination of his contract, so long as this happens at the age of 62 or over). The contribution to that retirement plan was €184 thousand in 2022 (2021: €187 thousand).

As contemplated in the plan rules, Cycle I of 2019-2023 long-term bonus plan was settled in July 2022 (note 12). The Chairman & CEO received €59 thousand and 23,712 ENCE shares (valued at €77 thousand) under that settlement.

Lastly, the Chairman & CEO is a beneficiary under Cycle II of the 2019-2023 long-term bonus plan (note 12). Assuming full delivery of the targets to which that incentive scheme is tied, he stands to receive €598 thousand and 240,330 ENCE shares.

#### Other aspects

The Group companies have not extended ENCE's directors any advances or loans. Nor have ENCE's directors received any termination benefits. The directors did not conclude any transactions with ENCE or any of its subsidiaries outside the ordinary course of business or on terms other than on an arm's length basis in either 2022 or 2021.

ENCE has no pension or alternative insurance related obligations to its directors, except for its Chairman & CEO, the latter in connection with the performance of his executive duties.

The changes in the composition of the Board of Directors in 2022 are outlined below: (i) Carmen Aquerreta Ferraz and Rosalía Gil–Albarellos Marcos joined the Board of Directors as independent directors and Ángel Agudo Valenciano joined as proprietary director; (ii) Victor Urrutia Vallejo, Isabel Tocino Biscarolasaga and Amaia Gorostiza Tellería stepped down from the Board of Directors.

The changes in the composition of the Board of Directors in 2021 were the following: (i) Javier Arregui Abendivar, Oscar Arregui Abendivar and Gorka Arregui Abendivar joined the Board of Directors as proprietary directors and María de la Paz Robina Rosat joined as independent director; and (ii) Retos Operativos XXI, S.L., Turina 2000, S.L., Carlos del Álamo Jiménez, Javier Echenique Landiribar and Juan Luis Arregui Ciarsolo stepped down from the Board of Directors.

As per the notifications provided in this respect by the members of the Board of Directors, no direct or indirect conflicts of interest arose in 2022 on the part of the directors or their related parties vis-a-vis the interests of the Company, as defined in article 229 of Spain's Corporate Enterprises Act.



## 34.2 Key management personnel remuneration

Key management personnel (KMP) comprise the executives who report directly to the Chairman & CEO or the Board of Directors, as well as the head of the Internal Audit function and any other executives the Board of Directors deems as such. Below is a list of the Group's key management personnel:

Name	Position
Jamasia da Calmana vas y Duyast	Chairman & Chief Executive Officer
Ignacio de Colmenares y Brunet Alfredo Avello de la Peña	
	Finance, Corporate Development and Forest Assets Officer
Jordi Aguiló Jubierre	Pulp Business Officer
Guillermo Negro Maguregui (i)	Managing Director of Magnon Green Energy, S.L.
Reyes Cerezo Rodríguez-Sedano	General Secretary   Sustainability Officer
María José Zueras Saludas	Human Capital Officer
Modesto Saiz Suárez	Pulp Sales and Logistics Manager
Fernando González-Palacios Carbajo	Planning and Control Manager
Ángel J. Mosquera López-Leyton	Internal Audit Manager

- (i) With effect from 1 January 2023, the Managing Director of Magnon Green Energy, S.L. (the holding company for ENCE's Renewable Energy business), Guillermo Negro Maguregui, has joined the KMP team, while Marc Gómez Ferret has left it.
- (iii) In 2022, Consuelo Criado (Director of Communication and Institutional Relations) left the KPM team.

The table below provides disclosures regarding the remuneration and other benefits received by ENCE's key management personnel in 2022 and 2021:

€ 000	2022	2021
Fixed remuneration	1,843	1,753
Variable remuneration	1,169	120
Savings schemes (note 3.13)	92	102
In-kind & other remuneration	100	89
	3,204	2,064
2019-2023 LT bonus plan (note 12.2)	196	26
Termination benefits	654	220
	4,054	2,310

The key management personnel are the beneficiaries of a mixed savings, life and accident insurance policy. Elsewhere, ENCE provides its key management personnel with a range of in-kind compensation, including company cars, health insurance and an annual medical check-up.



As contemplated in the plan rules, Cycle I of 2019-2023 long-term bonus plan was settled in July 2022 (note 12). ENCE's key management personnel received €88 thousand and 35,337 ENCE shares (valued at €111 thousand) under that settlement.

In addition, the Group's key management personnel are beneficiaries of Cycle II of ENCE's 2019-2023 long-term bonus plan and of Magnon Green Energy, S.L.'s 2020-2025 long-term bonus plan (note 12). Assuming full delivery of the targets to which those incentive schemes are tied, they stand to receive €1,986 thousand and 330,069 ENCE shares.

## 35. Transactions with Group companies and related parties

## **35.1** Transactions with investees accounted for using the equity method

The period-end balances outstanding with investees accounted for using the equity method:

		€ 000	
31 December 2022	Current loans	Current receivables (note 26)	Current payables (note 27)
	Currentibans	(Hote 20)	(Hote 27)
Oleoenergía de Puertollano, S.L.	36	-	-
Capacitación de Servicios Forestales, S.L.	-	417	737
	36	417	737

The transactions performed with investees accounted for using the equity method of consolidation in 2022 were as follows:

	€ 000		
2022	Services rendered	Operating expenses	
Capacitación de Servicios Forestales, S.L.	757	2,792	
	757	2,792	

## 35.2 Transactions with non-controlling interests

The balances outstanding with non-controlling interests at 31 December 2022 are as follows:

	€ 000					
31 December 2022	Non-current financial assets (note 28.2)	Current financial assets (note 28.2)	Current receivables (note 26)	Non-current borrowings	Current borrowings	Current payables (note 27)
Ancala Partners LLP San Miguel Arcángel, S.A.	16,290	•	-	17,843	363	-
Aceites y Energía Santamaría, S.A.	16,290		38 <b>38</b>	17,843	363	32 <b>32</b>

The non-current debt corresponds to a loan extended by Ancala Partners LLP (through Woodpecker Acquisitions S.a.r.I) to Magnon Green Energy, S.L. The sum of €18,992 thousand was prepaid in 2022.



The transactions carried out with non-controlling shareholders in 2022 and 2021:

	€ 000			
2022	Sales	Purchases	Operating expenses	Finance costs (note 14)
Ancala Partners LLP	-	-	-	1,009
San Miguel Arcángel, S.A.	-	2,942	-	-
Aceites y Energía Santamaría, S.A.	320	1,955	315	<u> </u>
	320	4,897	315	1,009

#### 35.3 Transactions with directors

ENCE had no balances outstanding with its directors at either year-end 2022 or 2021. Moreover, ENCE did not perform any transactions with directors in either year.

## 36. Environmental management

Respect for the environment is intrinsic to ENCE's purpose and is embedded in the commitments and rules of engagement set down in its Code of Conduct and Sustainability Policy.

ENCE's environmental commitments are borne out, first and foremost, in its strategic approach to its business activities:

- ✓ The production of pulp from timber sourced locally from forests managed sustainably has positive impacts on the environment by bringing to market products that are natural, renewable, recyclable and good substitutes for fossil-fuel-based products such as plastics. Moreover, ENCE's forestry activity not only helps capture carbon from the atmosphere, it also protects biodiversity and other forestry ecosystem services.
- ✓ In designing new products, ENCE strives to reduce their environmental footprint and help reduce the environmental impacts derived from its customers' manufacturing process. A good example of that approach is the development of unbleached pulp, Naturcell, at the Pontevedra biomill, a product which doesn't require bleaching, thanks to which it consumes smaller amounts of materials, water and energy per unit of output than standard pulp.
- ✓ With its Renewable Energy activities, ENCE contributes to the decarbonisation of the Spanish generation mix. Moreover, the recovery and reuse of agricultural biomass prevents the harmful diffuse emissions associated with uncontrolled burning of crop waste in rural areas without any form of treatment. Moreover, it mobilises forestry biomass.
- Framed by its diversification strategy, Ence looks for business opportunities aligned with its circular bioeconomy model. Against that backdrop, in 2022, it set up a new subsidiary in order to start to produce biomethane and fertilisers from organic waste. This new business line based on the recycling of farming and breeding waste will not only address the waste management issue but will transform it into value-added products such as organic fuels and fertilisers with smaller environmental footprints than their chemical counterparts.

In addition to helping protect the environment through its business activities, the Group is committed to framing its manufacturing processes with environmental considerations: its motto is to look beyond the legal thresholds stipulated in its facilities' environmental permits and use best available techniques and



continuous improvement methodology to reduce the environmental impact of its activities in terms of material consumption, waste generation, emissions, effluents, noise and odours.

That commitment translates into significant investments designed to pave the way for implementation of best available techniques and process efficiency improvements, notably including those related with emission filtering and measurement and air quality systems that enable the ongoing reduction of environmental impacts and enhance relations with nearby communities.

The amount of capital expenditure incurred in each line of business in 2022 is shown below:

	€ 000
Pulp business	16,564
Renewable Energy business	3,093
	19,657

In short, the Group strives to continually improve its environmental performance, an effort that is spearheaded by its senior management and shared by the entire organisation. However, ENCE is aware that its environmental footprint transcends its direct operations, which is why it extends its environmental commitment to every link in its value chain: from its forestry activities to its pulp production and energy generation activities, emphasising the potential environmental impacts of its supply chain and urging its suppliers to similarly meet the highest standards of environmental excellence.

#### Compliance and best available techniques

Although the Company's ambition is to go beyond its legal obligations, ENCE's environmental commitment first and foremost entails stringent and exhaustive compliance with prevailing legislation, which stipulates the requirements to be met by all of the activities related with the production of pulp and the generation of power from renewable sources, and to adapt for the best available techniques (BAT) defined in the sector BREF (Best Available Techniques Reference Document for the pulp and paper industry, 2014) approved by the European Parliament's ENVI Committee and the Best Available Techniques (BAT) Reference Document for Large Combustion Plants - Industrial Emissions Directive 2010/75/EU (2017).

In 2022, it continued to execute the projects aimed at adapting its facilities for implementation of those best available techniques in order to comply with the BREF for Large Combustion Plants. That work focused on complying with the new emissions limit values, completing the implementation of different kinds of emissions scrubbing systems depending on each facility's needs and introducing cutting-edge technology, operating and management improvements. Specifically, in 2022, the Navia biomill executed a project whereby, from 2023, it will be able to abate the hydrogen chloride (HCI) emissions from its biomass furnace to levels that are below those proposed in the BREF for Large Combustion Plants.

All of ENCE's industrial facilities has integrated environmental or sector permits, which establish facility operating requirements from an environmental standpoint. Those permits also set emission limits for each facility based on best available techniques, as well as surveillance plans in respect of all relevant environmental parameters. ENCE avails of all measures within its reach to meet or even surpass the limits set in the permits and reports to the corresponding authorities on its performance in this respect on a timely basis. ENCE's integrated permits are on public record in the corresponding regional government registers.



#### **Environmental management model and system**

ENCE's environmental management principles are set down in its Management Policy and are based on going beyond compliance with prevailing legislation, prioritising prevention, taking a precautionary stance and upholding continuous improvement principles. ENCE implemented its total quality management (TQM) programme over 10 years ago as its standard for cultural and management transformation, addressing matters related to quality, health and safety, environmental protection and pollution prevention as one. Under the scope of that model it has a dedicated Environmental Policy, which defines the Group's general objectives in this arena and a series of key improvement targets focused on a range of environmental thrusts:

- Reducing odour pollution
- Reducing noise
- Reducing air quality impact
- Reducing wastewater impact
- Lifting energy efficiency
- · Reducing water consumption
- Reducing the consumption of raw materials
- Cutting waste generation
- Improving the management systems

Within the TQM, the Group has developed operating standards (procedures, etc.) that enable control and management of potential environmental impacts by identifying and managing risks with potential consequences for the environment. Under the scope of that model, and in line with the key improvement targets set, ENCE executes improvement plans in response to specific issues or to generally improve day-to-day management and control over process stability so as to improve its facilities' environmental performance.

ENCE also has an integrated management system to ensure all of its business activities are aligned with its Management Policy. That system complies with the following international standards:

- UNE-EN-ISO 9001 quality management
- UNE-EN-ISO 14001 environmental management
- ISO 45001 workplace health and safety management
- UNE-EN-ISO 50001 energy management

It is certified by an accredited organism that carries out the corresponding audits. In 2022, having attained certification at the La Loma and Enemansa energy plants and certified the system at the Lucena plant, ENCE has managed to certify its environmental management system at all Magnon plants under UNE-EN 14001.

Elsewhere, the Pontevedra and Navia biomills were pioneers in their respective regions in obtaining certification under Regulation (EC) No. 1221/2009 Community eco-management and audit scheme (EMAS). To be included in that register, the facilities have to have their environmental statements audited by a certified independent verifier every year; those statements provide an account of their key performance indicators, annual targets and delivery thereof.



#### Other environmental excellence certifications

The biomills' excellent environmental credentials mean that, since 2014, the pulp they produce also boasts the Nordic Swan Ecolabel, certifying compliance with the most stringent environmental standards. Obtained following a rigorous assessment of the environmental impact of ENCE's products throughout their entire life cycle, this ecolabel promises compliance with the seal's stringent requirements in the areas of climate change mitigation, energy efficiency and resource consumption (water, chemical products and raw materials). The pulp made at ENCE's biomills has also been certified as a qualifying raw material in accordance with Commission Decision (EU) 2019/70 of 11 January 2019 establishing the EU Ecolabel criteria for graphic paper and the EU Ecolabel criteria for tissue paper and tissue products.

Attesting to its circular economy achievements, in 2022, ENCE managed to attain AENOR Zero Waste management certification at all its facilities. That seal distinguishes facilities that stand out for their waste management and recovery efforts, recouping at least 90% of their waste.

In 2021, ENCE implemented a management system to demonstrate the sustainability criteria of its biomass under the SURE scheme. That certification system is one of the tools developed to ensure compliance with its requirements under the Renewable Energy Directive (Directive (EU) 2018/2001), the European rules stipulating stringent sustainability criteria for biomass used to generate power. As of 2022, all ENCE facilities have that certification. Meanwhile, the Company worked all year to encourage its suppliers to likewise certify their biomass.

## Transitioning to a circular economy

ENCE is contributing to the transition to a circular economy by selling products made using renewable sources of energy, such as pulp, that ENCE's customers then use to make end products that are recyclable and biodegradable. As for its energy business, ENCE provides a solution for managing agricultural and forestry waste by reusing biomass to generate energy and closing the loop in sectors of tantamount importance to the rural economy.

ENCE applies circular economy principles in its own productive processes, searching for new ways to reduce its unit consumption of materials and reuse as much waste as possible.

### Climate change and carbon footprint mitigation

ENCE's business model directly helps combat climate change. Thanks to the power it generates from renewable sources, ENCE is helping to change the Spanish energy model, contributing a type of energy that generated from biomass - that is not only renewable but is also manageable, a trait other renewable generation technologies do not present. The use of surplus biomass represents a sustainable energy alternative with major environmental and emission-reducing benefits and contributes to the transition towards a low-carbon energy model, in line with European Union guidelines and Spanish energy policy.

Meanwhile, with its pulp-making business, ENCE is helping to change society's consumption patterns by offering renewable, recyclable products with smaller carbon footprints than alternative products such as plastic.

In parallel to the contribution it makes through its business model, ENCE is working to reduce the greenhouse gas emissions generated by its operations. However, 2022, ENCE was forced to modify its decarbonisation plan due to the exceptional circumstances in the energy market as a result of the war in



Ukraine. Specifically, the surge in natural gas prices and the potential risk of supply disruption prompted ENCE to decide in December 2021 to switch the fuel used to feed the lime kilns at the Navia biomill from natural gas to fuel-oil. That decision ensured the viability of the plant's operations but the replacement of gas with fuel-oil led to an increase in GHG emissions by comparison with the 2021 readings. That increase is circumstantial and exceptional and the plant will revisit its standard emission levels once the energy markets return to normal. In parallel, ENCE continues to work on the roadmap devised for decarbonising its biomills, making progress on the engineering details for the projects for replacing fossil fuels with renewable sources, with execution due to begin in 2023.

#### Sustainable forestry management

ENCE maintained its position and role as the leading private forest manager and a key player in the timber-based product market in Spain in 2022.

ENCE manages the forest value chain end-to-end (from plantation to harvesting); those assets include forest land it owns and acreage operated under consortia and leased from third parties through its forest management companies. ENCE makes sizeable investments in the forests its manages every year. Those investments encompass forestry care, reforestation, infrastructure upgrade and fire protection work, as well as income payments. That production and investment effort, framed by environmental and social sustainability criteria, constitutes an important direct contribution by the Company to the rural economy.

Complementing the management of its own forest land, ENCE continues to reinforce its timber procurement policy under which it purchases standing timber (where ENCE is responsible for purchase from the owner, administrative and regulatory certification, harvesting and transport of the timber) as well as timber straight from suppliers (where ENCE purchases directly from timber traders).

In both cases - forest management and purchases from third parties - the management and sustainability requirements are identical and are framed by an integrated forest management system, which is in turn articulated around applicable regulatory requirements and the benchmark sustainable forestry management and chain of custody standards: FSC® (Forest Stewardship Council®) (with license numbers FSC®-C099970 and FSC®-C081854) and PEFC® (Programme for the Endorsement of Forest Certification Schemes) (with license numbers PEFC/14-22-00010 and PEFC/14-33-00001).

The Agri-Forestry Sustainability Department is tasked with ensuring that all the raw materials sourced for the production of timber and energy, whether produced on owned forests or purchased from third parties (standing timber and directly from traders), comply with prevailing legal and regulatory requirements.

Reinforcement of the benchmark regulatory framework, specifically aspects related with compliance with the European due diligence regulation with respect to the legal origin of timber (EUTR), remains a core, value-adding sector thrust. ENCE continues to drive adoption of that framework all along its supply chain, ensuring that end products always come from traceable sources in stringent compliance with applicable legal requirements. More specifically, ENCE is working intensely with all the sector players to implement best oversight techniques in this respect and to share them with its partners, with which it engages continuously with the aim of communicating the desirable and expected management requirements, including voluntary aspects (essentially social and environmental) aimed at achieving forest asset longevity, impact minimisation, structural and specific diversity preservation, alternative uses for goods and services, ongoing innovation, forestry principles in rural areas, active engagement with stakeholders and forest certification.



Improvements to that policy have translated into a steady rise in the percentage of incoming timber that is certified, which currently stands at 73% overall. As for the forests under its management, over 85% of the land area managed by ENCE is certified under one or other scheme.

In addition to fostering certified sustainable forestry management, ENCE undertakes research and development work in the following areas: best forestry care practices; enhanced plants suited for emerging climate conditions; and innovative methods for waging biological warfare against the pests and diseases that affect the eucalyptus.

The universe of R&D activities undertaken in fields related with ENCE's direct business interests constitute an important source of technical support and know-how which ENCE strives to share with the sector via forums and talks. Specifically, the Company shares know-how related with aspects such as forest care, plant selection, pest control, legal compliance and forestry certification with owners, suppliers and the sector in general, feeding a continuous debate about how to improve the sector, to which end the authorities and civil society are similarly engaged.

The procurement of timber and biomass also has positive effects on society, important among which is the generation of income and jobs in rural communities, with knock-on effects on the economy in areas in which raw material production activities constitute one of the key ways of earning a living. ENCE's financial contribution to the rural economy goes beyond development of its direct businesses by helping its stakeholders expand their capabilities: financing schemes for certification groups; nursery discounts; transfer of know-how to forest owners and companies; assistance with regulatory compliance for forest owners and companies etc., all with the aim of accelerating genuine sector development framed by the Group's environmental and community policies.

ENCE seeks to contribute to development in the communities in which it operates, fostering the purchase of local timber in Galicia, Asturias, Cantabria and the Basque region. Local timber purchasing not only helps generate value in the vicinity of its business operations, it also reduces transport requirements, so lowering the Company's (scope-3) carbon footprint. In 2022, ENCE purchased timber from around 1,700 forest owners and nearly 200 traders, over 85% of which are small in size, evidencing ENCE's commitment to giving work to smaller players.

In addition, ENCE participates in the main sector associations as a partner in some instances and as an observer in others. It engages actively in sector debates, the development of regulatory and technical tools and advocates for new requirements aligned with its sustainability policies.

## Sustainable management of biomass procurement

In 2022, ENCE reinforced its position as a benchmark buyer of agricultural and forestry biomass for power generation purposes, supplying both its standalone energy plants and the generation facilities integrated into its biomills. ENCE ensures that the biomass it supplies to its facilities meet the required sustainability standards, to which end it is working to uphold specific voluntary commitments.

In relation to agricultural biomass, in 2022, ENCE continued to work on the framework for implementing the 10-Point Declaration on the Sustainability of Biomass it launched in 2017; it is already systematically monitoring and assessing the key indicators for which there is a staggered implementation schedule, framed by the Company's Master Sustainability Plan.

Last year it also renewed SURE certification at all its facilities (biomills and independent energy plants), so complying with its requirements under the Renewable Energy Directive (Directive (EU) 2018/2001). The



latter stipulates the criteria to be met by all biomass used in the bioenergy sector with the aim of ensuring its sustainability, an appropriately balanced mix, the reduction of greenhouse gas emissions and energy efficiency.

The Merida plant was the first Group facility and indeed the first facility in Europe to achieve SURE certification, so guaranteeing that the biomass consumed in its processes is used in a fully sustainable manner.

SURE certification encompasses the entire biomass management process end to end, specifically including sourcing (agricultural land, forests or industrial waste), the supply chain itself, logistics at the facilities and plants and the production of renewable energy. All of which well-oiled to ensure maximum efficiency.

In 2022, in addition to renewing SURE certification at its own facilities, ENCE emphasised another important line of work in relation to SURE certification: supply chain certification. In order to comply with the contents of the Directive and its transposition into Spanish law, ENCE not only has to certify its own facilities; indeed, its entire supply chain needs to get certified in order to meet the legal requirements for the consumption of certified biomass.

Lastly, as already noted, ENCE strives to give back to society by means of its raw material sourcing policies (including the sourcing of biomass) by generating income and jobs in the rural economy. In 2022, its biomass procurement effort involved more than 800 suppliers in total between owners, traders, carriers and outsourced harvesters.

#### **Pulp**

#### Navia biomill

In 2019, the Navia biomill started to upgrade and optimise the facility's technology. That work included the implementation of best available practices in a significant number of productive processes which have increased capacity by 80,000 ADt, while also improving the biomill's environmental performance by enhancing equipment and system technology throughout the productive process. The results of that environmental upgrade effort materialised over the course of the project's execution in the form of higher-quality discharges and lower emissions.

As for wastewater volumes, ENCE's Master Sustainability Plan prioritises management and improvement of the Company's water footprint in terms of both its water consumption and the quality of its discharges. The biomills have been working towards specific unit consumption reduction targets (m³ per tonne of pulp produced) for several years already. Last year, the Navia biomill also launched an ambitious plan for reducing its water consumption by means of the following process improvement initiatives: circuit closures; reuse of condensates; recovery of water from backwashing; reuse of water from the scrubbers, among others. As a result, the biomill reduced its unit water consumption by 14% by comparison with 2021.

In terms of wastewater quality, improvements were introduced at the wastewater treatment plant in order to better filter the waters by enhancing the existing biological and refrigeration systems, while also improving the aeration and refrigeration systems. The investments also included a new primary effluent treatment system comprising a new dissolved air flotation (DAF) unit, which has replaced the existing decanter, enabling the separation of particles suspended in the effluents by injecting tiny air bubbles, whereby the suspended matter adheres to the bubbles on their way up, floating towards the upper separation system; that system has implied a significant reduction in the ratio of total suspended matter in the biomill's wastewater per tonne of pulp produced.



The pulp production process generates reduced sulphur compounds which, if not properly treated, can leave a pungent smell in the vicinity of the biomills. Aware of the importance of adequately managing this environmental impact in order to maintain its social licence to operate, ENCE is prioritising minimisation of those smells around its biomills, having launched its Zero Odour Plan a decade ago already. Thanks to the initiatives undertaken under the scope of that plan, both biomills have slashed their odour emissions by over 99%. Nevertheless, ENCE continues to set new reduction targets year after year.

In 2022, it continued to make progress on that effort. At the Navia biomill, it implemented a project for controlling diffuse odour sources including the following measures: odour abatement in the vicinity of the DAF unit by means of an anti-odour additive, enhanced operational control at the discharge treatment facility, installation of new SH2 meters and development of a mathematical odour prediction model. The investment has been approved and engineering work performed for canopying the DAF in order to better abate the condensation at the mixing sump and neutralise incoming discharges to the treatment facility, two of the locations identified as key diffuse odour desorption points.

Thanks to those initiatives and improved process operation and controls, in 2022 the odour indicators improved considerably: odour at the Navia biomill, measured in minutes, decreased by 65% from 2021 levels.

In July 2022, the Navia biomill renewed certification of its management system in accordance with the Zero Waste Regulation requirements stipulated by AENOR, Spain's certification body, having been one of the first companies in Spain to obtain this certificate, with recovery ratios of close to 97%. That certification complements the others already constituting the externally audited integrated management system. The latest renewal reviews did not reveal any shortcomings and endorse ENCE's steady progress towards environmental excellence.

In May 2022, the biomill successfully completed the audit required to renew its environmental management system under ISO 14001/2015; to verify compliance with the requirements stipulated in Regulation (EC) No. 1221/2009 of the European Parliament and of the Council on the voluntary participation by organisations in a Community eco-management and audit scheme (EMAS), Regulation (EC) No. 1505/2017 and Regulation (EU) No. 2026/2018, which amend the former; and to verify its 2021 Environmental Statement. That audit confirmed the validity of the statement and compliance with those regulatory requirements; no areas were flagged for special attention, evidencing the organisation's strategic commitment to continuous improvement and its determination to comply with environmental regulations and adapt for best available practices (BREF). It is worth highlighting the active involvement of the entire organisation in the environmental control and performance areas, an effort that has translated into tangible results.

Energy efficiency is another top priority at the Navia biomill. To that end, in September 2022, it renewed certification of its energy management system under the international ISO 50001 standard. That certification endorses ENCE's energy policy and its ability to adequately manage the energy aspects related with the biomill's activities, translating into real and quantifiable savings in energy costs.

In 2021, the Navia biomill implemented a management system to demonstrate the sustainability criteria of its biomass under the SURE scheme. That certification system is one of the tools developed to ensure compliance with its requirements under the Renewable Energy Directive (Directive (EU) 2018/2001) (RED II), the European rules stipulating stringent sustainability criteria for biomass used to generate power.

The monitoring and improvement of emissions metrics is another of ENCE's environmental management targets across all its facilities. The Navia biomill has continuous measurement systems to monitor the main emissions parameters and ensure not only that they not do breach the limits set in the integrated permit but actually come down steadily over time, framed by the integrated management system predicated on continuous improvement.



In 2022, ENCE continued to work on implementation of the BATs, focusing specifically on implementation of different types of emissions filtering systems depending on the needs of each facility. Specifically at the Navia biomill, a project was designed, for implementation in 2023, in order to abate HCl emissions at its biomass furnace, bringing them below the levels proposed in the BREF for Large Combustion Plants.

Lastly, with respect to the emissions from the lime furnaces, note that as a result of the exceptional circumstances in the energy market derived from the war in Ukraine (surge in natural gas prices and risk of supply cuts), the Navia biomill switched fuel source in order to guarantee the facility's operational viability fuel. Nevertheless, it completed a number of process improvements and controls in order to mitigate the additional emissions derived from that business decision.

#### Pontevedra biomill<sup>1</sup>

The Pontevedra biomill strategically prioritises harmonious coexistence with and respect for the communities surrounding its facilities to ensure its social licence to operate. That is why its priority environmental targets include aspects that could affect the neighbouring communities, such as noise impact, air quality and odour impacts.

It therefore continues to execute Zero Odour Plan initiatives, an effort that delivered a 25% year-on-year reduction in odour measured in minutes. That means the odour perceived from the complex continues improve: emissions from channelled sources have declined by over 99% since the project got underway in 2010.

Responsible management of water resources is a cornerstone of the sustainability strategy, to which end ENCE is working to rationalise consumption and improve the quality of its wastewater. Thanks to the TQM methodology and process fine-tuning to boost efficiency and maximise the reuse of water, a new milestone was attained in 2022 when the facility recorded consumption of 27.7 m³ per tonne of pulp, a new record low in the biomill's history.

Due to exceptionally dry conditions in Galicia last summer, the biomill was forced to temporarily idle its operations due to the lack of water in the Lerez River. That situation was exacerbated by incidents sustained in the facility's water withdrawal infrastructure as a result of floods in the galleys they cross. A contingency plan has been designed to allow the factory to operate in the absence of fresh water.

That solution is fully aligned with circular economy principles as it is based on the reuse of water taken from the nearby urban wastewater treatment centre, in Placeres, and the treatment of its own wastewater to enable its reuse in the pulp production process. In that manner, by way of temporary and exceptional solution, instead of sending the water from the two treatment facilities (municipal and industrial) to the sea, it is suitably treated and reused at biomill to make pulp. That solution will allow ENCE, having repaired its water withdrawal infrastructure, to continue to operate as normal in the event of new episodes of drought in the future.

As for its wastewater, in 2022, the Pontevedra biomill defended the results attained in prior years. All of the biomill's wastewater readings are well below the limits set in its permit, notable among which its chemical oxygen demand (COD) - the key measure of wastewater quality - which outperformed the limit

<sup>&</sup>lt;sup>1</sup> Due to the exceptional circumstances at the Pontevedra biomill caused by the shortage of water in the Lerez River, forcing the closure of the factory for four months, the data provided in this section cover the months between January and July, plus the month of December.



set in the corresponding permit by 58%, coming in at 2.9 kg/ADt, compared to the stipulated cap of 7 kg/ADt.

The trend in that metric confirms the progress the biomill has made on improving the quality of its end wastewater. Note, additionally, that COD in Pontevedra is 85% better than the upper end of the reference range set for this parameter in the pulp sector BREF.

ENCE's production model is an example of circularity as it based on the use of renewable raw materials (timber and biomass) and closed-cycle productive processes in which most of the materials used are recovered. In addition, given that the raw materials used are natural and renewable, the vast majority of the waste generated can be recovered and used to make technical flooring. That has enabled the Pontevedra biomill to renew its AENOR's Zero Waste certification, which distinguishes organisations that reuse the various waste fractions they generate, avoiding the use of landfills. The Pontevedra biomill was the first of ENCE's facilities to obtain that seal. In 2022, it recovered over 99% of its waste.

By the same token, ENCE's circular economy approach towards its productive model encompasses the reduction of emissions into the air. Another of the biomill's targets is to monitor and improve its emissions metrics. To that end, it has been equipped with continuous measurement systems to monitor the main emissions parameters and ensure not only that they not do breach the limits set in the integrated environmental permit but actually come down steadily over time, framed by the integrated management system predicated on continuous improvement.

ENCE's biomill in Pontevedra is self-sufficient energy-wise as it generates 100% of the energy it consumes from renewable sources. Thanks to that energy, produced using biomass, in Pontevedra, ENCE contributes to reducing the Group's energy intensity and carbon footprint, while helping attain the decarbonisation targets set by the European Commission.

ENCE's commitment to environmental sustainability is also evident in the fact that the Pontevedra biomill is certified under ISO 50001. That certification attests to the fact that ENCE as an organisation takes a systematic approach to the performance, acquisition and consumption of energy during its production process and endorses the biomill's environmental excellence.

Climate change is one of the major threats facing the planet and a challenge for all industries, governments and society at large. In the current situation marked by a global crisis, it is key to place the environment at the centre of decision-making in order to achieve positive and transformational change. The European Union has therefore articulated a series of ambitious climate- and biodiversity-related targets around the 2030 Agenda targets.

In that context, the business model in Pontevedra, "Ence Advanced", based on the use of renewable natural resources to generate bioenergy and bioproducts, is especially important in terms of offering society natural and low-carbon products that also contribute to rural development.

Naturcell, pulp designed and developed at the Pontevedra biomill, is an example of the circular economy and the ecological transition to a new consumption model. Naturcell is a natural, renewable, biodegradable and highly versatile fibre made using a sustainable and environmentally-friendly production process. It is unbleached pulp apt for making unbleached tissue paper and packaging papers, as well as bags, trays and containers for food, marking a step forward in sustainability. Its production requires renewable sources less timber, water and energy than conventional pulp and leaves a smaller carbon footprint, providing a renewable and nature-based alternative to synthetic and plastic fibres.

In 2016, Ence Energía y Celulosa, S.A. entered into an Environmental Pact and Collaboration Agreement with the Environmental Department of the regional government of Galicia, under which it committed, among other things, to enhance the living standards of the people of Galicia, particularly those living in the Pontevedra Bay area, specifically assuming commitments that implied investments and contributions of up



to €176 million (environmental upgrade and job creation investment projects at the Pontevedra biomill in the amount of €61 million, investments already executed in prior years; the creation of three new bioenergy centres and the construction of a power generation plant fuelled by biomass in Galicia with estimated investments of €20 million and €74 million, respectively; and contributions designed to improve the quality of living of the residents of Galicia totalling €21 million) and the rollout of a framework agreement for engaging the population in the vicinity of the Bay area in the benefits of ENCE's corporate social responsibility policy with an annual stipend of up to €3 million during the 60-year life of the concession (Community Plan).

#### **Renewable Energy business**

In 2022, the Renewable Energy business worked on a number of key environmental improvement targets, leveraging its TQM methodology. Those targets included certifying all of the plants' environmental management systems under the UNE 140001 standard. Other specific targets included reducing water consumption and noise emissions, enhancing waste management and reviewing the environmental risks faced by the various operations centres.

Work also continued in 2022 on cross-cutting projects such as the Reliability of Environmental Indicator Measurements initiative, analysis and quantification of climate change risks and assessment of our activities' alignment with the EU Taxonomy criteria.

#### **Environmental risk assessment**

The environmental risk assessments at the Huelva, Merida and Biollano plants were all updated following modifications made at those facilities. Those risk assessments serve as a tool for identifying potential emergency situations and higher-impact scenarios. After completing that analysis, ENCE takes the pertinent risk and impact prevention and mitigation measures, leveraging its various environmental management tools.

#### Circular economy

In 2022, Magnon set up a taskforce to study and drive sustainable alternatives for managing the waste generated during its plants' operation. The idea is to optimise waste management taking a holistic approach based on deep knowledge of its characteristics and utility for reuse in different processes both in our facilities and at those of third parties.

The principles being applied include waste generation prevention and reuse, synergistic mechanisms and circular material loops. All of which is designed to reduce the use of natural resources, cut the emissions associated with the various processes and, in short, reduce the footprint of the industrial process in general and increase the sustainability of the energy produced from biomass by eking out continuous process efficiency.

ENCE carries out studies in partnership with specialist entities, such as CSIC (Upper Council of Scientific Research) in order to continue to explore the scope for using the waste produced in the combustion of biomass by Magnon in other processes, such as the production of artificial and/or technical flooring, construction material reinforcement and resin additives, among others.

Attesting to its circular economy achievements, in 2022, ENCE managed to attain AENOR Zero Waste management certification at all its facilities. That seal distinguishes facilities that stand out for their waste management and recovery efforts, recouping at least 90% of their waste.

### **Huelva operations centre**

The Huelva operations centre is a prime example of the production of power from biomass as it is home to two of the most important plants (HU41 and HU50), along with the new build (HU46).



On the environmental front, all of this facility's wastewater readings, both the volume discharged and the main indicators tracking the quality of the effluents discharged, remained below the thresholds stipulated in the environmental permit in 2022.

Projects to improve the air quality and noise levels remain ongoing; specifically, action plans for reducing particle emissions from diffuse sources continue to be designed and executed.

A new photovoltaic solar plant was built in 2022 to reduce consumption from the grid and boost the centre's performance. The solar facilities cover part of the auxiliary installations' consumption requirement and improve the complex's overall energy efficiency.

Lastly, the dismantling of the pulp-making facilities concluded in 2022, complying notably with the stipulated workplace safety and environmental standards, particularly those related with diffuse emissions, noise and waste management.

One notable development was completion of a study researching the scope for reusing the ash produced in Huelva to replace some of the cement in the paste fill used in underground mining operations, providing a clear example of how ENCE is partnering with other entities on the circular economy front. The results include the recovery of a source of waste, a reduction in management costs and replacement of a raw material to avoid degradation of the natural surroundings.

#### Merida operations centre

In 2022, Merida continued to comply with its wastewater and emissions requirements.

The biomass storage area has been extended and upgraded to increase capacity in the reception area and to reduce particle emissions from diffuse sources as a result of internal material movements.

The Merida plant achieved its water consumption reduction target for 2022 thanks to a number of improvements made to the cooling towers and other parts of the energy generation process.

On the waste front, since November 2022, the plant has been participating in the restoration of a nearby mine using ash from the plant's furnace. In light of the positive feedback from the authorities and the enhanced quality of the restoration work, the waste recovery team plans to replicate this initiative in other degraded areas close to other Group plants, as is already underway in Puertollano. BIO-ECOMATTER is another project involving ash from the Merida plant: the idea is to design a mortar without cement or sand made from ash generated during the biomass plant's combustion process.

#### **Enemansa operations centre**

In 2022, work at the Enemansa plant continued to focus on reducing noise and odour levels and diffuse particle emissions, while further enhancing the already high quality of its liquid effluents.

This plant has adapted for the BATs for large combustion plants. Its advanced NOx emission filtering system, called a selective catalytic reduction (SCR) system, stands out.

#### La Loma operations centre

Work continued to modify the discharge point and better separate the discharges in 2022.

As for emissions, aware of the air quality situation in the nearby town, Villanueva del Arzobispo, the plant boasts excellent results in terms of the particle emissions from the biomass plant. The plant reported noteworthy improvements in all its key environmental performance indicators: emissions, effluents and waste management.

As is the case at the Enemansa plant, La Loma has adapted for the BATs for large combustion plants, likewise using an selective catalytic reduction (SCR) system to reduce  $NO_x$  emissions.



#### Lucena operations centre

All the atmospheric emissions and wastewater readings at the Lucena plant remained within the limits established in the environmental permit in 2022.

Progress was made during the year on the plans for changing the location of the discharge point requested by the authorities.

Another milestone last year was the plant's integration in the Group's environmental management system, so including it in that certification, while also obtaining Zero Waste certification.

#### **Biollano operations centre (Puertollano)**

Work continued to focus on reducing emissions at Biollano in 2022. The plant renewed its Zero Waste certification from AENOR which guarantees maximum recovery of the waste generated at the facility.

The environmental management system remained a key tool and it is worth highlighting the environmental awareness training and communication sessions provided to staff and subcontractors.

Lastly, it is worth highlighting the work done at the Biollano plant to implement and optimise environmental management tools such as the preventive environmental observations tool.

# 37. Events after the reporting date

On 7 February 2023, a notice was published on the official website of the General Counsel of the Judiciary informing that Section Five of the Supreme Court's Chamber for Contentious Administrative Proceedings had found in favour of the appeals presented by ENCE and other entities against the National Appellate Court rulings annulling the Resolution issued by the Directorate General of Coastal and Marine Sustainability on 20 January 2016, granting ENCE a 60-year extension on its concession for the use of a stretch of public-domain coastal land for its pulp factory in Pontevedra, thereby endorsing the 60-year extension of the Pontevedra biomill's concession (note 7).

No other significant events have taken place since 31 December 2022, other than those already disclosed in the accompanying condensed consolidated financial statements, that would imply having to modify them.



# **Appendix I - Consolidation scope**



The table below provides a list of Ence Energía y Celulosa, S.A.'s direct and indirect investees, indicating its ownership interests in each at year-end 2022 and 2021 and each of their core businesses:



				Interest held directly or indirectly		Consolidation method (b)
	Company	Registered office	Business activity	2022	2021	d) bomain
	Pulp business:					
	Celulosas de Asturias, S.A.U. (a)	Celulosas de Asturias, S.A.U. (a)	Pulp production and power generation	100	100	Full
	Silvasur Agroforestal, S.A.U. (a)	Beatriz de Bobadilla, 14 (Madrid)	Forest land management	100	100	Full
	Ibersilva, S.A.U.	Ctra A-5000 Km. 7.5 (Huelva)	Forestry services	100	100	Full
	Norte Forestal, S.A.U. (a)	Beatriz de Bobadilla, 14 (Madrid)	Forest land management	100	100	Full
	Ence Investigación y Desarrollo, S.A.U.	Marisma de Lourizán s/n	Research into and development of new	100	100	Full
		(Pontevedra)	materials, products and processes			
	Liptoflor, S.A. (a)	Lisbon (Portugal)	Purchase-sale of timber	100	100	Full
	Sierras Calmas, S.A.	Montevideo (Uruguay)	Dormant	100	100	Full
	Maderas Aserradas del Litoral, S.A.	Montevideo (Uruguay)	Dormant	-	-	Full
	Las Pléyades Uruguay, S.A. – Branch in Argentina	Montevideo (Uruguay)	Dormant	100	100	Full
	Las Pléyades Uruguay, S.A.	Montevideo (Uruguay)	Dormant	100	100	Full
	Ence Servicios Corporativos, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	Dormant	100	100	Full
	Capacitación de Servicios Forestales, S.L.	Curtis (La Coruña)	Forestry work	25	25	EM
	Ence Biogás, S.L.	Beatriz de Bobadilla, 14 (Madrid)	Production and sale of biogas and fertilisers	100	-	Full
	BioCH4 Developments, S.L.	Beatriz de Bobadilla, 14 (Madrid)	Development and construction of biogas plants	60	-	Full
	Renewable Energy business:					
*)	Magnon Green Energy, S.L. (a)	Beatriz de Bobadilla, 14 (Madrid)	Holding company and biomass management	51	51	Full
	Celulosa Energía, S.A.U. (a)	Armental s/n 33710-Navia (Asturias)	Generation and sale of electric energy	51	51	Full
	Ence Energía Huelva, S.L.U. (a)	Beatriz de Bobadilla, 14 (Madrid)	Generation and sale of electric energy	51	51	Full
	Ence Energía Extremadura, S.L.U. (a)	Beatriz de Bobadilla, 14 (Madrid)	Generation and sale of electric energy	51	51	Full
	Ence Energía Huelva Dos, S.L.U. (a)	Beatriz de Bobadilla, 14 (Madrid)	Generation and sale of electric energy	51	51	Full
	Energía de la Loma, S.A. (a)	Villanueva del Arzobispo (Jaen)	Generation and sale of electric energy	32.67	32.67	Full
	Energías de la Mancha Eneman, S.A. (a)	Villarta de San Juan (Ciudad Real)	Generation and sale of electric energy	34.89	34.89	Full
	Ence Energía Puertollano, S.L.U. (a)	Beatriz de Bobadilla, 14 (Madrid)	Generation and sale of electric energy	51	51	Full
	Bioenergía Santamaría, S.A. (a)	Camino Viejo de Benamejí, s/n, Lucena (Cordoba)	Generation and sale of electric energy	35.7	35.7	Full
*)	Ancen Solar VI, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
۲)	Ancen Solar II, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
′	Ence Energía Este, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Ence Energía Extremadura 2, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Sostenibilidad y Economía Circular, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	Management of non-hazardous waste	51	51	Full
	Ence Energía Celta, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Ence Energía Castilla y León, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Ence Energía Castilla y León Dos, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Ence Energía Pami, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Ence Biomasa Córdoba, S.L.U	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
٤)	Lepe 40 Solar, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
′	Huelva 10 Solar, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
•	Andújar 100 Solar, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
′	Ancen Solar III, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
•	Granada 133 Solar, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
-	Sevilla 90 Solar, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
•	Ancen Solar IV, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Ancen Solar V, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
•	Ence Energía Puertollano 2, S.L.U.	Beatriz de Bobadilla, 14 (Madrid)	(***)	51	51	Full
	Oleoenergía de Puertollano, S.L.	Arruzafa, 21 (Cordoba)	Generation and sale of electric energy	15.30	15	EM

<sup>(</sup>a) Annual financial statements audited

<sup>(</sup>b) Consolidation method: Full = full consolidation method; EM. = equity method

<sup>(</sup>c) Fuerzas Energéticas Sur Europa XXIX, S.L. merged into Ence Energía Puertollano, S.L.U. in 2022.

<sup>(\*)</sup> Changes in consolidation scope in 2022 (note 6).

<sup>(\*\*)</sup> Changes in consolidation scope in 2021 (note 6).

<sup>(\*\*\*)</sup> New renewable energy plants in the midst of the permitting process.

<sup>(\*\*\*\*)</sup> Name changed in 2022



# Appendix II – Financial statements: Pulp & Renewable Energy



# ENCE ENERGÍA Y CELULOSA, S.A. AND SUBSIDIARIES

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION BY BUSINESS AT 31 DECEMBER 2022 AND 2021

		2	022		2021				
Thousands of euros	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	
NON-CURRENT ASSETS:									
Intangible assets:									
Goodwill	-		-		-	1,493	-	1,493	
Other intangible assets	15,617	35,000	(12,711)	37,906	13,161	36,571	(13,287)	36,445	
Property, plant and equipment	603,372	389,020	(8,516)	983,876	436,856	456,297	(9,592)	883,561	
Biological assets	60,375	156	-	60,531	59,582	140	-	59,722	
Non-current financial assets:									
Securities portfolio	112,528	-	(112,528)	-	112,528	-	(112,528)		
Investments accounted for using the equity method	39	1	-	40	25	1	-	26	
Loans to group companies and associates	18,575	-	(18,575)	-	38,342	-	(38,342)		
Hedging derivatives	-	3,331	-	3,331	-	-	-		
Other financial assets	20,753	12,063	-	32,816	14,560	11,920	-	26,480	
Deferred tax assets	30,507	19,394	3,190	53,091	20,106	22,123	3,334	45,563	
	861,766	458,965	(149,140)	1,171,591	695,160	528,545	(170,415)	1,053,290	
CURRENT ASSETS:									
Inventories	80,486	21,860	-	102,346	53,598	12,095	-	65,693	
Trade and other receivables	39,650	39,187	(29,214)	49,623	59,768	36,673	(17,483)	78,958	
Other taxes receivable	19,722	1,288	-	21,010	10,413	5,482	-	15,895	
Income tax receivable	6,761	1,267	-	8,028	1,507	335	-	1,842	
Current financial assets:									
Loans to group companies and associates	389	45	(398)	36	-	36	-	36	
Hedging derivatives	-	2,579	-	2,579	-	-	-	-	
Other financial assets	9,870	28	-	9,898	15,107	8	-	15,115	
Cash and cash equivalents	278,376	134,537	-	412,913	318,496	61,468	-	379,964	
Other current assets	1,874 <b>437,128</b>	408 <b>201,199</b>	(29,612)	2,282 <b>608,715</b>	2,191 <b>461,080</b>	(14) 116,083	(17,483)	2,177 <b>559,680</b>	
TOTAL ASSETS	1,298,894	660,164	(178,752)	1,780,306	1,156,240	644,628	(187,898)	1,612,970	

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## ENCE ENERGÍA Y CELULOSA, S.A. AND SUBSIDIARIES

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION BY BUSINESS AT 31 DECEMBER 2022 AND 2021

		2		2021				
Thousands of euros	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL
EQUITY:								
Share capital	221,645	22,604	(22,604)	221,645	221,645	22,604	(22,604)	221,645
Share premium	170,776	48,955	(48,955)	170,776	170,776	48,955	(48,955)	170,776
Reserves	118,887	(31,752)	6,872	94,007	225,596	10,964	(10,964)	225,596
Interim dividend	(66,553)	-	-	(66,553)	-	-	-	-
Translation differences	1	-	-	1	9	-	-	9
Own shares - parent company shares	(12,958)	-	-	(12,958)	(12,296)	-	-	(12,296)
Valuation adjustments	40,327	5,237	(2,566)	42,998	35,360	(2,182)	697	33,875
Other equity instruments	3,753			3,753	9,897	-	-	9,897
Other owner contributions	· -	170,517	(170,517)			170,517	(170,517)	
Consolidated profit/(loss) for the year	243,496	4.542	(818)	247,220	(183,387)	(25,546)	18,524	(190,409)
Equity attributable to owners of the parent	719,374	220,103	(238,588)	700,889	539,026	208,136	(234,502)	512,660
Non-controlling interests	400	8,831	108,018	117,249		10,429	102,429	112,858
TOTAL EQUITY	719,774	228,934	(130,570)	818,138	539,026	218,565	(132,073)	625,518
NON-CURRENT LIABILITIES:								
Borrowings:								
Notes and other marketable securities	-	78,436	-	78,436	125,567	92,107	-	217,674
Bank borrowings	86,960	43,454	-	130,414	99,305	70,047	-	169,352
Other financial liabilities	76,221	1,036	-	77,257	64,497	746	-	65,243
Derivative financial instruments	-	-	-	-	-	2,161	-	2,161
Grants	5,783	625	-	6,408	4,113	766	-	4,879
Deferred tax liabilities	-	-	-	-	-	-	-	-
Non-current provisions	27,881	102	-	27,983	51,147	78	-	51,225
Non-current accruals and deferred income	11	3,230	-	3,241	11	2,245	-	2,256
Other non-current liabilities	32,392	71,950	-	104,342	19,594	65,025	-	84,619
Borrowings from group companies and associates	· -	36,418	(18,575)	17,843		75,177	(38,342)	36,835
<b>0</b> •	229,248	235,251	(18,575)	445,924	364,234	308,352	(38,342)	634,244
CURRENT LIABILITIES:								
Borrowings:								
Notes and other marketable securities	63,300	-	-	63,300	-	-	-	-
Bank borrowings	8,685	27,091	-	35,776	6,208	29,406	-	35,614
Other financial liabilities	11,355	661	-	12,016	9,985	381	-	10,366
Derivative financial instruments	358	=	=	358	6,980	2,612	-	9,592
Current borrowings from related parties	12	749	(398)	363	3	1,258	-	1,261
Trade and other payables	218,524	156,627	(29,209)	345,942	207,453	70,399	(17,483)	260,369
Income tax payable	13		-	13	22	56	-	78
Other taxes payable	5,928	2,856	-	8,784	6,001	9,577	-	15,578
Other current liabilities	1,930	4,962	=	6,892	223	1,305	-	1,528
Current provisions	39,767 <b>349,872</b>	3,033 <b>195,979</b>	(29,607)	42,800 <b>516,244</b>	16,105 <b>252,980</b>	2,717 117,711	(17,483)	18,822 <b>353,208</b>
TOTAL FOLUTY AND LIABILITY	4 200 001	660.455			4.455.333	C44 C22		4 642 000
TOTAL EQUITY AND LIABILITIES	1,298,894	660,164	(178,752)	1,780,306	1,156,240	644,628	(187,898)	1,612,970



#### ENCE ENERGÍA Y CELULOSA, S.A. AND SUBSIDIARIES

#### CONSOLIDATED STATEMENT OF PROFIT OR LOSS BY BUSINESS FOR 2022 AND 2021

		2	022	_				
Thousands of euros	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL
Continuing operations:								
Revenue	712,875	294,308	(3,809)	1,003,374	667,611	154,884	(2,820)	819,675
Gains/(losses) on hedging transactions	(20,343)	-	-	(20,343)	(88,166)	-		(88,166)
Changes in inventories of finished goods and work in progress	3,567	-		3,567	9,048	-		9,048
Self-constructed assets	5,859	98	-	5,957	4,085	619		4,704
Other operating income	13,201	2,009	(1,211)	13,999	5,563	17,447	(1,444)	21,566
Grants taken to profit and loss	7,574	2,197	-	9,771	5,138	1,229		6,367
Gain on the sale of subsidiaries		-	_			-		
Operating income subtotal	722,733	298,612	(5,020)	1,016,325	603,279	174,179	(4,264)	773,194
Cost of goods sold	(311,319)	(92,745)	3,808	(400,256)	(295,249)	(73,472)	2,820	(365,901)
Employee benefits expense	(75,388)	(17,803)	-	(93,191)	(70,585)	(13,586)		(84,171)
Depreciation and amortisation charges	(52,071)	(40,221)	922	(91,370)	(47,832)	(36,738)	2,673	(81,897)
Depletion of forest reserve	(6,960)	(30)	-	(6,990)	(11,430)	(130)		(11,560)
Impairment of and gains/(losses) on disposal of fixed assets	184,503	(41,335)	728	143,896	(192,441)	(1,058)		(193,499)
Impairment of financial assets	191	(8)	-	183	(78)	(257)		(335)
Other operating expenses	(213,366)	(78,208)	1,211	(290,363)	(144,090)	(69,071)	1,444	(211,717)
Operating expenses subtotal	(474,410)	(270,350)	6,669	(738,091)	(761,705)	(194,312)	6,937	(949,080)
OPERATING PROFIT/(LOSS)	248,323	28,262	1,649	278,234	(158,426)	(20,133)	2,673	(175,886)
Finance income								
From equity instruments:								
Third parties	-	-	-	-	40	-		40
From marketable securities & other financial instruments:								
Related parties	1,022	-	(1,022)	-	1,246	-	(1,246)	-
Third parties	896	192	-	1,088	4,835	1,758		6,593
Finance costs								
Borrowings from related parties	-	(2,031)	1,022	(1,009)	-	(2,507)	1,246	(1,261)
Third-party borrowings	(11,823)	(14,512)	-	(26,335)	(15,678)	(11,165)		(26,843)
Change in fair value of financial instruments	-	301	-	301	-	1,158		1,158
Exchange differences	1,360	(45)	-	1,315	3,697	(30)	-	3,667
Impairment of and gains/(losses) on disposal of financial instruments		-	_	-		-		
NET FINANCE INCOME/(COST)	(8,545)	(16,095)	-	(24,640)	(5,860)	(10,786)		(16,646)
Share of profit/(loss) of entities accounted for using the equity method	(5)	-	-	(5)	(7)	-	-	(7)
PROFIT/(LOSS) BEFORE TAX	239,773	12,167	1,649	253,589	(164,293)	(30,919)	2,673	(192,539)
Income tax	3,723	(8,243)	(143)	(4,663)	(19,094)	6,341	3,333	(9,420)
PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS	243,496	3,924	1,506	248,926	(183,387)	(24,578)	6,006	(201,959)
Profit/(loss) for the the year from continuing operations attributable to non- controlling interests		618	(2,324)	(1,706)		(968)	12,518	11,550
PROFIT/(LOSS) FOR THE YEAR ATTRIBUTABLE TO OWNERS OF THE PARENT (*)	243,496	4,542	(818)	247,220	(183,387)	(25,546)	18,524	(190,409)
	.,	,	,,,,,,		,,,	, .,,,	.,	, , ,

<sup>(\*) 100%</sup> from continuing operations

#### ENCE ENERGÍA Y CELULOSA, S.A. AND SUBSIDIARIES

#### CONSOLIDATED STATEMENT OF CASH FLOWS BY BUSINESS FOR 2022 AND 2021

			2022		2021				
Thousands of euros	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	
OPERATING ACTIVITIES:									
Profit/(loss) before tax from continuing operations	239,773	12,167	1,649	253,589	(164,293)	(30,919)	2,673	(192,539)	
Adjustment for:									
Depreciation and amortisation	59,031	40,251	(922)	98,360	59,262	36,868	(2,673)	93,457	
Changes in provisions and other deferred expense (net)	23,449	2,100	-	25,549	(494)	2,064	-	1,570	
Impairment of and gains/(losses) on disposals of intangible assets, PP&E and financial	(184,502)	41,225	(727)	(144,004)	192,441	1,058	-	193,499	
Adjustments for tariff shortfall/surplus (electricity market)	14,504	10,446	-	24,950	24,140	64,978		89,118	
Finance income and costs (net)	8,594	16,049	_	24,643	7,244	10,757		18,001	
Grants taken to profit and loss	(527)	(141)	_	(668)	(615)	(283)		(898)	
	(79,451)	109,930	(1,649)	28,830	281,978	115,442	(2,673)	394,747	
Changes in working capital:									
Inventories	(24,283)	(10,291)	-	(34,574)	(11,497)	(2,025)	-	(13,522)	
Trade and other receivables	8,182	617	11,731	20,530	(43,121)	(6,286)	-	(49,407)	
Financial and other current assets	2,357	(20)	-	2,337	2,377	_	-	2,377	
Trade payables, other payables and other liabilities	10,716	80,276	(11,731)	79,261	29,259	(2,261)	-	26,998	
	(3,028)	70,582	-	67,554	(22,982)	(10,572)	-	(33,554)	
Other cash flows from operating activities:									
Interest paid, net (including right-of-use assets)	(6,276)	(17,018)	-	(23,294)	(6,920)	(12,281)	-	(19,201)	
Dividends received	-	-	-	-	40	-	-	40	
Income tax paid	(13,934)	(8,640)	-	(22,574)	(1,281)	(6,878)	-	(8,159)	
Long-term remuneration and other plans	(426)	-	-	(426)		(41)	-	(41)	
	(20,636)	(25,658)	-	(46,294)	(8,161)	(19,200)	-	(27,361)	
Net cash flows from operating activities	136,658	167,021	-	303,679	86,542	54,751	-	141,293	
INVESTING ACTIVITIES:									
Payments for investments:									
Property, plant and equipment and biological assets	(41,696)	(10,113)		(51,809)	(49,908)	(18,367)		(68,275)	
Intangible assets	(2,758)	(300)	_	(3,058)	(2,553)	(156)		(2,709)	
Financial assets	180	(500)		180	(330)	(150)		(328)	
Thursday dispersion	(44,274)	(10,413)	-	(54,687)	(52,791)	(18,521)	-	(71,312)	
Proceeds from disposals:									
Group companies and associates	400	-	-	400					
Property, plant and equipment	3	-	-	3	409	-	-	409	
Financial assets	-	380	-	380	13,260	5,549	(13,260)	5,549	
	403	380	-	783	13,669	5,549	(13,260)	5,958	
Net cash flows used in investing activities	(43,871)	(10,033)		(53,904)	(39,122)	(12,972)	(13,260)	(65,354)	
FINANCING ACTIVITIES:									
Proceeds from/(payments for) equity instruments:									
Transactions with non-controlling interests	-	-	-	-	(242)	-	-	(242)	
Buyback of own equity instruments	(47,629)	-	-	(47,629)	(54,926)	-	-	(54,926)	
Disposal of own equity instruments	47,761	-	-	47,761	52,989	-	-	52,989	
	132	-	-	132	(2,179)	-	-	(2,179)	
Proceeds from/(repayments of) financial liabilities:									
Borrowings from related parties	19,378	(38,370)	-	(18,992)	-	-	-	-	
Proceeds from issuance of bonds, net of arrangement fees	(65,280)	(13,999)	-	(79,279)	(25,749)	-	-	(25,749)	
Increase/(decrease) in bank borrowings, net of issuance costs	(9,962)	(29,400)	-	(39,362)	(138,643)	(27,248)	-	(165,891)	
Increase/(decrease) in other borrowings	(8,062)	-	-	(8,062)	(6,517)	-	-	(6,517)	
Payments for right-of-use assets	(4,722)	(1,169)	-	(5,891)	(4,145)	(969)	-	(5,114)	
Grants received, net	2,196	-	-	2,196	220	-		220	
	(66,452)	(82,938)	-	(149,390)	(174,834)	(28,217)	-	(203,051)	
Dividends and payments on other equity instruments									
Dividends from related parties	(66,587)	-	-	(66,587)	-	(13,260)	13,260	-	
Dividends paid to non-controlling interests		(981)		(981)		(13,365)		(13,365)	
•	(66,587)	(981)	-	(67,568)	-	(26,625)	13,260	(13,365)	
Net cash flows used in financing activities	(132,907)	(83,919)		(216,826)	(177,013)	(54,842)	13,260	(218,595)	
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(40,120)	73,069	-	32,949	(129,593)	(13,063)	-	(142,656)	
Cash and cash equivalents - opening balance	318,496	61,468	_	379,964	448,089	74,531	_	522,620	
Cash and cash equivalents - closing balance	278,376	134,537	_	412,913	318,496	61,468	_	379,964	
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# **Appendix III - Energy sector regulatory framework**



This section attempts to summarise the most noteworthy aspects of prevailing energy sector regulations in Spain, as applicable to the business activities of the ENCE Group:

#### **European Union**

European Climate Law

Regulation (EU) 2021/1119 was adopted by the European Union on 30 June 2021, establishing the framework for achieving climate neutrality in the EU by 2050. That Directive, also known as the European Climate Law, sets the target of reducing GHG emission by 55% in 2030 vs. 1990.

The Climate Law stipulates that in 2024 the European Commission will set a climate target for 2040 and an indicative greenhouse gas budget for 2030-2050 that is consistent with limiting global warming to 1.5 °C.

Delivering the European Green Deal - Legislative package

On 14 July 2021 and 15 December 2021, the European Commission published two legislative packages constituting its legislative proposes for achieving the 55% reduction in GHG emissions in 2030 vs. 1990 contemplated in the European Climate Law. The proposals, which focus on the following issues, will be legislated over the next two years:

- A comprehensive set of changes to the EU's existing emissions trading system (EU ETS) rules to deliver a reduction in emissions in the sectors concerned (maritime and road transport and buildings) of 61% by 2030 compared with 2005.
- A carbon border adjustment mechanism to build carbon prices into imports.
- Specific national targets and rules for reducing emissions in agriculture, transport and buildings by 40% vs. 2005.
- Increasing renewable energy sources in the overall energy mix to 40% by 2030.
- Increasing the target for energy efficiency to 36% for final, and 39% for primary energy consumption.
- Decarbonisation of the stock of buildings in 2050 (2030 for new builds); ban on financial incentives for the installation of fossil fuel boilers as of 2027.
- Energy taxes consistent with the polluter pays principle.
- Faster and more powerful roll-out of recharging stations for clean vehicles in cities, on main roads, at ports and at airports.
- Zero-emissions threshold for 100% of new cars and vans in 2035.
- Gradual decarbonisation of ships and aircraft.
- Hydrogen and decarbonised gas market Regulation and Directive:
  - Alignment of the retail gas market with the contents of the Clean Energy Package for electricity;
  - To qualify as "low-carbon", gases must deliver emissions savings of 70% vs. fossil natural gas;

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- Facilitating access by renewable and low-carbon gases to natural gas infrastructure;
- New rules for the hydrogen market.
- Elimination of the methane emissions associated with the energy sector in the EU.
- With a view to attaining net zero emissions in 2050, support for the development and deployment of carbon removals and replacement of the fossil carbon that fuels industrial processes with carbon from biomass, waste streams and the atmosphere.

#### <u>Spain</u>

Spain's energy sector watchdog, the CNMC for its acronym in Spanish, is independent of the government but is subject to parliamentary control. It is vested with market regulation and oversight powers and, by virtue of Royal Decree-Law 1/2019, also has the power, since 2020, to set remuneration methodology and electricity and gas transmission and distribution network access terms and conditions, including tolls.

The agents tasked with ensuring that Spain's electricity market operates as intended are: i) the transmission system operator (TSO): Red Eléctrica de España, S.A., which manages transmission and operates the system. The TSO is responsible for market balancing management so as to guarantee continuous equilibrium between the generation and consumption of electricity; and ii) the market operator: OMIE is the nominated electricity market operator (NEMO) for the Iberian Peninsula (MIBEL) and as such it manages the day-ahead and intraday markets for electricity in Spain and Portugal.

Law 24/2013 (26 November 2013), the Electricity Sector Act (replacing Law 54/1997), establishes the economic and financial stability of the electricity system as its governing principle, to which end it strives to limit structural tariff deficits.

Framed by the overriding principle of ensuring the electricity system's economic and financial sustainability, any regulatory measure that drives an increase in system expenditure or reduction in its revenue must be associated with a balancing measure to reduce other cost items or boost income by an equivalent amount in order to ensure the system's equilibrium. As a result, the possibility of a new tariff deficit is ruled out, to which end the Act introduces the obligation to automatically revise, from 2014 onwards, system tolls and royalties if the temporary mismatches between revenue and expenses in the electricity system exceed 2% of estimated system revenue in a given year; or the debt accumulated in prior years exceeds 5% of the system revenue estimated for a given year.

Spanish Law 15/2012 on fiscal measures for energy system sustainability, passed on 28 December 2012, affected all electricity generating facilities in Spain from 2013 on. All ENCE Group facilities accordingly became subject to the levy on the value of electricity output, specifically 7% of the revenue obtained from the sale of electricity.

Royal Decree-Law 9/2013, adopting urgent measures towards guaranteeing the financial stability of the electricity system, was published on 12 July 2013. That piece of legislation made substantial changes to the applicable legal and financial framework. Among other things, it repealed Royal Decree 661/2007 (of 25 May 2007) and Royal Decree 6/2009 (of 30 April 2009), which had until then constituted the remuneration regime in support of renewable energies, and in that regard had governed ENCE's electricity generation facilities in Spain.



The new regulatory regime provided that, in addition to the remuneration earned for the sale of electricity in the pool at market prices, eligible facilities would be entitled to specific remuneration consisting of an amount per unit of installed capacity (remuneration for investment) designed to cover the costs of investing in a so-called standard facility not recoverable from the sale of power; and an amount in respect of operations (remuneration for operation) designed to cover the difference, if any, between operating expenses and revenue from participation in the market by that standard facility.

The calculation of that specific remuneration factors in, for a standard facility, over the course of its regulated useful life and assuming operation by an efficient and well-managed undertaking: a) standard revenue from the sale of electricity at pool prices; b) standard operating costs; and c) the standard upfront investment amount (NPV).

The idea underpinning the above metrics is to cover their costs by enough of a margin to enable eligible facilities to compete with the rest of the generation technologies in the market on an even footing, earning a reasonable return. The proxy for that targeted reasonable return (on a pre-tax basis) is the average yield on 10-years Spanish government bonds on the secondary market plus an appropriate spread. Additional provision one of Royal Decree-Law 9/2013 set that spread for eligible facilities at 300 basis points, subject to potential review every six years.

Royal Decree 413/2014 was published on 10 June 2014, regulating the production of electric power by means of renewable sources, co-generation and waste, establishing the methodology underpinning the specific remuneration regime applicable to facilities that fail to cover their costs by enough of a margin to compete with the rest of the generation technologies on an even footing. Implementing that Royal Decree, a Ministerial Order (IET 1045/2014) was published on 20 June 2014 setting the definitive remuneration parameters applicable to all existing and prospective renewable energy facilities. The resulting new model defines the remuneration for assets applicable from 14 July 2013 as a result of Royal Decree-Law 9/2013.

Royal Decree 413/2014 additionally introduced the concept of regulatory periods of six years and stub periods of three years. The remuneration parameters related with pool price forecasts can be revised every three years, factoring in any mismatches arising during the stub period in question. Every six years the authorities can revise the standard facility parameters other than the amount of initial investment and the facilities' regulatory useful lives, which remain unchanged throughout. The regime also envisages the possibility of revising the interest rate used for remuneration purposes every six years, albeit prospectively. The remuneration provided for operating a given technology depends on fuel prices and can be adjusted at least once a year.

The premise underpinning this remuneration system is the provision of a reasonable return on investment, which is defined on the basis of the yield on 10-year Spanish government bonds in the secondary market during the 24 months prior to the month of May before the start of the regulatory period plus a spread, initially set at 300 basis points for the first regulatory period, which ended on 31 December 2019 (i.e., a pre-tax ROI of 7.398%). That reasonable return was calculated on the basis of the net present value (NPV) initially allocated to each standard facility covered by the specific remuneration regime. Having defined the initial NPV amounts and the rest of the parameters referred to in the remuneration legislation, the remuneration for investment was calculated following the methodology outlined in Appendix VII of the said Royal Decree.



In relation to the remuneration for operation parameter (Ro), as prescribed in Royal Decree 413/2014, in order to establish the specific remuneration to be received by each class of facility in each year of the regulatory period or stub period, it is necessary to estimate future electricity prices, the pool price. Those estimates are reviewed three years into the regulatory period, i.e., at the end of the regulatory stub period, quantifying what the Ro would have been in each year in the stub period had the actual pool prices been used.

Article 22 of Royal Decree 413/2014 establishes an adjustment mechanism for use at the end of each regulatory stub period, the purpose of which, by defining certain ceilings and floors with respect to the pool price estimate, is to generate, annually, a balance receivable by the system or payable by it, known as "Adjustment for tariff shortfall/surplus" (hereinafter, "Tariff Adjustment"), which then gets settled over the various facilities' remaining useful lives (for regulatory remuneration purposes).

More specifically, it establishes, for each year in the regulatory stub period, two annual upper limits (LS1 and LS2) and two annual lower limits (LI1 and LI2) with respect to the pool price estimated for the purpose of calculating the Ro. Those limits define a minimum deviation range (between LI1 and LS1) and a maximum range (between the minimum deviation range and the outer LI2 and LS2 limits). The Tariff Adjustment is calculated as function of where actual pool prices end up lying with respect to those deviation ranges, using the formulae established in Royal Decree 413/2014.

If the actual annual pool price ends up falling within the minimum deviation range, the Tariff Adjustment is zero. If the final pool price ends up outside the minimum deviation range but falls between those minimum limits and the outer limits, the Tariff Adjustment is equivalent to half of the difference between the minimum range limits and the actual price. Lastly, if the actual pool price ends up outside the outer limits defined by the maximum range, the Tariff Adjustment is equivalent to the entire difference between the maximum range limits and the actual price, plus one half of the sum of the maximum deviation range outer limits.

The amount of the Tariff Adjustment so calculated is settled by modifying, upwards or downwards, as warranted, the amount of remuneration for investment (Ri) applicable to each facility over the remainder of its regulatory useful life.

At the end of their regulatory useful lives, the facilities cease to receive the remuneration supplements for investment and operation. In addition, any facilities that obtain the contemplated reasonable return within the span of their regulatory useful lives cease to accrue remuneration for investment.

The reasonable return principle enshrined in the remuneration framework is conceived of as a minimum return; as a result, facilities are not obligated to reimburse any remuneration received in the event the facility owner generates a return that is higher than that contemplated in the remuneration regime except in two specific circumstances: a) in the last stub period in which the standard facility reaches the end of its regulatory useful life; or b) if a facility exits the remuneration regime before the end of its regulatory useful life. In those instances, the maximum amount of the reimbursement would correspond to the negative adjustments arising in the stub period in which those circumstances arise.

Ministerial Order IET/1045/2014 implemented Royal Decree 413/2014, establishing the classification of standard facilities as a function of the technology and capacity installed, approving the remuneration



parameters for standard operational facilities. Ministerial Order ETU/130/2017 updated the remuneration parameters for 2017-2019 and published the Tariff Adjustment for 2014-2016.

The Secretary of State for Energy published a Resolution on 18 December 2015 establishing the criteria for participating in the system adjustment services and enacting certain testing and operation procedures for the purpose of adapting them for Royal Decree 413/2014, regulating the generation of electricity from renewable energy sources, co-generation and waste. That Resolution took effect from 10 February 2016 and permits participation in the system adjustment services in exchange for the corresponding income in respect of the renewable facilities deemed apt that pass the eligibility tests in place for each class of adjustment service. Certain of the Group's power generation facilities participate in the "Electricity System Adjustment Services" regulated in the TSO's Operating Procedures No. 7.2 and 7.3.

Royal Decree-Law 15/2018 (5 October 2018) on urgent measures related to energy transition and consumer protection included two measures with an impact on ENCE: (i) exoneration from the electricity generation levy for a period of six months (October 2018 - March 2019); and (ii) amendments to Spanish Law 38/1992, on excise duty, to exempt energy products earmarked for use in the generation of electricity from the excise duty on hydrocarbons.

Royal Decree-Law 17/2019, adopting urgent measures for the necessary adaptation of the remuneration parameters affecting the electricity system and responding to the ramp-down in output from fossil fuel power generation plants, set the reasonable return applicable for the purposes of calculating the remuneration for the facilities qualifying for the specific regime during the regulatory period from 2020 to 2025 at 7.09%. Exceptionally, the 2019 legislation contemplates optionally leaving the reasonable return of 7.398% throughout the period from 2020 to 2031 for the facilities that were awarded remuneration premiums upon effectiveness of Royal Decree-Law 9/2013, adopting urgent measures towards guaranteeing the financial stability of the electricity system, so long as a series of requirements are fulfilled. That exceptional return of 7.398% applies to all of ENCE's facilities.

The sector watchdog published Circular 4/2019 in November 2019, modifying the remuneration methodology applicable to the TSO and the prices to be passed on to the agents for financing purposes.

On 24 January 2020, the sector watchdog published Circular 3/2020, establishing the methodology for calculating the electricity transmission and distribution tolls and eliminating the generation toll in place until then of €0.5/MWh.

Ministerial Order TED/171/2020 updated the remuneration parameters for estimating the regulated remuneration for power generated using renewable sources and CHP technology for the 2020-2022 regulatory stub period and published the Tariff Adjustment for 2017-2019. That order increased the annual number of equivalent hours entitled to regulated remuneration for biomass facilities from 6,500 to 7,500.

Royal Decree-Law 23/2020 recognises the role of electrification and the need to support the sector's financial equilibrium, establishing a broad package of measures. Specifically in relation to renewable generation, it: (i) takes measures against the large quantity of requests for access; (ii) simplifies red tape; (iii) permits the revision of transmission planning for the connection of facilities deemed critical to the energy transition effort; (iv) creates a space for hybrid technologies; and (v) creates a new remuneration regime for renewable energy capacity auctions. Remuneration for new facilities will be determined via a competitive tender process.



One of the pieces of legislation implementing Royal Decree-Law 23/2020 includes Royal Decree 960/2020, published in November 2020, which develops a new framework for the remuneration of renewable energy sources different from the specific remuneration regime based on the notion of long-term recognition of a price for energy.

The new remuneration framework implemented is called the Renewable Energy Economic Regime (hereinafter, "REER"). It applies to the facilities whose primary source of energy is solar, wind, geothermal or hydrothermal power and certain hydroelectric and biomass generation plants (and those using alternative technologies or that involve storage systems).

Entitlement to economic rights under the REER is based on an auction mechanism and is conditional upon the facilities being the result of a new investment undertaken subsequent to the holding of the auction (existing facilities that are modified or extended can benefit from the REER in respect of the new investment, so long as the latter can be determined using measuring equipment). As a general rule, receipt of those rights is not compatible with the so-called specific remuneration regime or other aid awarded with the same purpose and for the same investment.

The auction mechanism for awarding the REER will be regulated by a Ministry of Green Transition and Demographic Challenges Order. That Order may specify the technology, terms and guarantees for participating in the auctions, the product to be auctioned and the parameters and other items needed to articulate and specify the renewable energy economic regime. Remuneration entitlements will be adjudicated by means of sealed-bid auction method underpinned by a pay-as-bid mechanism and the product to be auctioned will be installed capacity, electric power or a combination of both and the bid variable will consist of a price per unit of electric energy expressed in €/MWh.

Ministerial Order TED/1161/2020 was published in December 2020, regulating the first auction mechanism for awarding the "economic regime for renewable energy" and establishing an indicative timeline for 2020-2025. It set a minimum target of 3,000 MW of capacity for 2020.

Royal Decree 1106/2020 (15 December 2020) regulates the statute for energy intensive consumers, establishing the requirements and procedure for obtaining the energy intensive consumer certificate. That certificate has been obtained by the Group's two biomills, so providing access to the compensation mechanism defined in Title III of that same Royal Decree.

Royal Decree 1055/2014 (12 December 2014) created a cost compensation mechanism for certain industrial sectors, including the pulp business.

The sector watchdog published a Resolution on 18 March 2021 setting the tolls for accessing the electricity transmission and distribution networks applicable from 1 June 2021. It published another Resolution on 16 December 2021 establishing the tolls for accessing the electricity transmission and distribution networks from 1 January 2022.

Ministerial Order TED/371/2021 (19 April 2021) set the prices for the electricity system 'charges', which cover regulated electricity system costs other than remuneration for the transmission and distribution networks, and capacity payments applicable from 1 June 2021. Ministerial Order TED/1484/2021 (28 December 2021) established the prices for the system charges and sundry other regulated systems costs for 2022.



A joint Resolution issued on 25 March 2021 by the Department of Energy and Mining Policy and Spain's Climate Change Office published the Cabinet Agreement of 16 March 2021, ratifying the final version of the National Integrated Energy and Climate Plan for 2021-2030. That Plan sets the following specific targets for 2030: a 23% reduction in greenhouse gas emissions with respect to 1990 levels; a renewable energy share of 42% of final energy consumption; a 39.5% increase in energy efficiency; a generation mix in which 74% of capacity is renewable; and 6 GW of new storage capacity. It also sets the timeline for phasing out nuclear power and sets a target of 5 million electric vehicles on the road by 2030.

Law 7/2021 (20 May 2021) on climate change and energy transition sets climate targets aligned with those established in the above Plan to be revised in 2023; those targets can only be revised upwards. The new legislation establishes mechanisms for aligning the electricity sector with the goals of boosting consumer participation, investing in renewable energy, distributed generation, storage and alternative use of the electricity networks and developing pumped storage hydropower. It consolidates the contribution of €450 million of the taxes obtained from emission allowance auctions to the electricity system and encourages electrification and the development of zero-emission heating systems.

Royal Decree-Law 12/2021 (24 June 2021) adopted urgent measures in the field of energy taxation and energy generation and suspended application of the electricity generation levy of 7% for the third quarter of the year. Lastly, Royal Decree-Law 17/2021 (14 September 2021) on urgent measures to mitigate the impact of the surge in natural gas prices on the retail gas and electricity markets extended the above temporary suspension of the generation levy until 31 December 2021 and reduced the excise duty levied on electricity from 5.11% to 0.5% until 31 December 2021, establishing minimum rates of €0.5/MWh for industrial consumers and of €1/MWh for all other consumers. After several extensions, Royal Decree-Law 11/2022 extended the electricity excise duty cut to 0.5% until 31 December 2022.

Royal Decree 148/2021 enacts the methodology for assigning charges (premiums for renewables, historical tariff deficits and extra island system costs) among the various consumers in terms of capacity purchased ( $\varepsilon$ /kW) and energy consumed ( $\varepsilon$ /kWh). That piece of legislation complements the methodology for calculating transmission and distribution tools based on network remuneration each year, a duty vested in the CNMC, approved in January 2020. Both methodologies can be revisited every six years and transition periods of up to four years may be set in order to gradually apply the prices resulting from any new methodologies.

Royal Decree-Law 6/2022, of 29 March 2022, enacting urgent measures under the scope of a national plan addressing the economic and social consequences of the war in Ukraine (hereinafter, RDL 6/2022) includes, among other things, measures for speeding up the execution of power generation facilities fuelled by renewable sources of energy; fiscal measures designed to mitigate the run-up in electricity prices, including the extension until 30 June 2022 of the suspension of the tax levied on the value of electricity output and of the reduced rates of VAT and duty levied on electricity; measures designed to alleviate the consequences for the manufacturing industry of the increase in natural gas prices, including a support mechanism for safeguarding the competitiveness of industrial firms that make intensive use of electricity; and the concession of an extraordinary loan to finance the loss of toll income and facilities for industrial firms that make intensive use of gas.

The legislation stipulates that the cost of the so-called social voucher will be borne by electricity sector players that participate in the supply of electricity (i.e., its production, transmission, distribution and sale) and by



direct market consumers. It introduces the requirement to reduce fuels' lifecycle GHG emission intensities and introduces amendments to several sector-specific regulations.

Among the measures introduced by RDL 6/2022 with the greatest impact on ENCE it is worth highlighting the revision of the remuneration parameters established in Ministerial Order TED/171/2020, of 24 February 2020:

- The new calculations will rely on the assumptions and parameter values prevailing at the date of
  effectiveness of RDL 6/2022, with the exception of the estimate of revenue from the sale of energy
  during the remaining useful life valued at market prices, the remuneration parameters directly related
  with the latter and, for standard facilities whose operating costs depend essentially on the price of fuel,
  the price of that fuel and the price of GHG emission allowances.
- The pool price to be used to estimate future revenue was to be calculated as the arithmetic average of
  the quoted prices of annual futures contracts traded in the electricity futures market organised by OMIP
  between 1 June and 30 November of the previous year until the start of the stub period for which the
  pool price is being estimated.
- Estimation of the price of fossil fuels for each half of 2022 was to consider the six-monthly changes in the cost of the commodities and, as applicable, in the access tolls contemplated in Ministerial Order IET/1345/2015 (of 2 July 2015), which establishes the methodology for updating remuneration for the operation of facilities entitled to the specific remuneration regime.
- The 2020-2022 regulatory stub period has been sub-divided into two: the 2020-2021 stub period and
  the 2022 stub period. Calculation of the adjustments for tariff shortfall/surplus (the Tariff Adjustment)
  for 2020 and 2021 will be based on annual average pool prices of €33.94/MWh and €111.90/MWh,
  respectively. Those average prices will be corrected by the so-called adjusting coefficients corresponding
  to each type of technology.

RDL 6/2022 mandates the publication of a ministerial order within less than two months from its publication in order to define the remuneration parameters for standard facilities, operating costs and operating income, among others, for the new 2022 stub period.

One of the measures contemplated in the proposed ministerial order with the biggest impact on ENCE is the establishment of a regulatory pool price for 2022 of €121.92/MWh, and of new applicable upper and lower band limits. The proposed order also introduces the adjusting coefficients applicable to each standard facility in 2022 and the new remuneration for investment values applicable this year.

Royal Decree-Law 10/2022 (of 13 May 2022) establishes a temporary production cost adjustment mechanism designed to reduce electricity prices in the wholesale market. To that end it establishes an adjustment to the cost of production of marginal fossil-fuel technologies which is determined as the difference between a benchmark gas price and the actual daily natural gas price in the spot market. The adjustment mechanism will remain in place for 12 months, and no later than 31 May 2023.

Specifically, the owners of the purchasing units may be exempt from having to pay the cost adjustment in respect of the portion of their energy that is covered by forward hedging instruments arranged prior to 26 April 2022. That exemption is applicable to ENCE's biomills in Navia and Pontevedra.



Another of the measures with a significant impact on ENCE's activities is the revision of sections 3 and 4 of article 22 of Royal Decree 413/2014 with the aim of stimulating exposure to co-generation and waste generation in the forward markets. The modification entails switching the benchmark from the annual average price in the day-ahead and intraday market for the purpose of determining the Tariff Adjustment to the weighted average value of a basket of prices that factors in annual day-ahead and intraday prices as well as annual, quarterly and monthly futures prices.

Royal Decree-Law 11/2022 (25 June 2022), adopted and extended certain measures in response to the economic and social consequences of the war in Ukraine in order to remedy situations of social and economic vulnerability and foster economic and social recovery in the Island of La Palma (hereinafter, "RDL 11/2022"). Among other measures, it introduced an electricity excise duty rate of 0.5% and the temporary suspension of the tax levied on the value of electricity output, both until 31 December 2022, and modified the tax base for calculating the levy on the value of electricity output in respect of related-party transactions.

Ministerial Order TED/989/2022 (11 October 2022) introduces new standard facilities for the purposes of the remuneration parameters introduced via Ministerial Order TED/171/2020 (24 February 2020) and the remuneration for operation values for the second six months of 2020 and first six months of 2021, applicable to certain electricity producing facilities that use co-generation, renewable energy sources or waste.

Ministerial Order TED/990/2022 (11 October 2022) establishes the remuneration parameters for the period elapsing between 1 October 2018 and 30 June 2019 as a result of additional provision eight of Royal Decree-Law 15/2018 (5 October 2018), which calls for a review of the remuneration for operation values corresponding to the first half of 2019.

Ministerial Order TED/995/2022 (14 October 2022) establishes the remuneration for operation values corresponding to the second six months of 2021, applicable to certain electricity producing facilities that use co-generation, renewable energy sources or waste.

Ministerial Order TED/1232/2022 (2 December 2022) updates the remuneration parameters for standard facilities applicable to certain electricity producing facilities that use co-generation, renewable energy sources or waste, as itemised in Annex I of Ministerial Order TED/171/2020 and Annex I of Ministerial Order TED/989/2022, for the purpose of application in 2022, thereby enacting the provisions of article 5.1 of Royal Decree-Law 6/2022, in response to the economic and social fallout from the war in Ukraine. That piece of legislation upholds average annual pool prices of €33.94/MWh for 2020 and of €111.90/MWh for 2021, sets the regulatory pool price for 2022 at €121.92/MWh, determines the NAV and remuneration for investment for each standard facility for 2022 and sets the remuneration for operation amounts applicable for the first half of 2022.

Considering those regulatory pool prices, the remuneration for operation (Ro) applicable to all of the Group's facilities, except for the Cordoba 13-MW gas plant, be zero in 2022. Their remuneration for investment (Ri) amounts will also decrease.

Ministerial Order TED/1295/2022 (22 December 2022) establishes the remuneration for operation values corresponding to the second six months of 2022 applicable to certain electricity producing facilities that use co-generation, renewable energy sources or waste.



Royal Decree-Law 20/2022 (27 December 2022) addressing the economic and social consequences of the war in Ukraine, extends the reduction in excise duty on electricity to 0.5% and the temporary suspension of the levy on the value of electricity output until 31 December 2023, among other measures.

The draft Ministerial Order updating the remuneration parameters applicable to certain electricity producing facilities for the regulatory stub period beginning on 1 January 2023 was published on 28 December 2022.

That draft updates the remuneration parameters for the regulatory stub period elapsing between 1 January 2023 and 31 December 2025, revising the estimates for standard revenue from the sale of electricity in the market and the remuneration parameters directly related with the latter, and, for standard facilities whose operating costs depend essentially on the price of their fuel, revising the trend in the related fuel costs.

The estimated market prices (regulatory pool price) thereby set for 2023, 2024 and 2025 are €207.88/MWh, €129.66/MWh and €78.19/MWh. It also includes the adjusting coefficients applicable to the regulatory prices for 2020, 2021 and 2022. Considering those regulatory pool prices, the remuneration for operation (Ro) applicable to all of the Group's facilities, except for the Cordoba 13-MW gas plant, be zero in 2022. Their remuneration for investment (Ri) amounts will also decrease.

The net impact of application of the latest regulations on the 2022 condensed consolidated statement of profit or loss has been estimated as an increase of €8 million, as the reduction in the remuneration for operation amounts applicable to our facilities to zero (estimated negative impact of €108 million) and other negative impacts is more than offset by a smaller negative Tariff Adjustment (estimated positive impact of €115 million).

The fact that the regulatory pool price for 2022 is higher than the standard costs of operating the Group's facilities means that the remuneration for operation parameter is zero; that is also expected to be the situation at all of the Group's generation plants in 2023 and 2024 except at the 13-MW Cordoba facility. Moreover, the surplus between the regulatory pool price and standard operating costs triggers a negative adjustment to their NAV and, by extension, to their remuneration for investment parameters over their remaining useful lives for regulatory purposes. Under prevailing accounting rules, and in contrast to the criteria applicable to the Tariff Adjustment, that adjustment does not trigger the recognition of a liability.

The table below sets out the remuneration applicable to the facilities managed by ENCE:



		2022		2023				
Facility	Ro (€/MWh)	Rinv (Miles €)	VNA (Miles €)	Ro (€/MWh)	Rinv (Miles €)	VNA (Miles €)		
Renewable energy business:								
Huelva - 50 MW	-	10,440	101,971	-	3,208	74,787		
Huelva - 41 MW	-	5,583	23,329	-	-	4,193		
Mérida - 20 MW	-	4,744	48,994	-	1,997	37,906		
Jaén - 16 MW	-	2,555	13,226	-	-	4,622		
Ciudad Real - 16 MW	-	2,555	13,226	-	-	4,622		
Córdoba - 14 MW - Biomasa	-	2,234	16,791	-	-	9,180		
Córdoba - 13 MW - Gas	161	-	-	287	-	-		
Puertollano biomasa- 50 MW	-	-	-	-	-	-		
Huelva 46 MW	-	-	-	-	-	-		
Pulp business:								
Navia - 37 MW	-	6,117	53,881	-	180	34,413		
Navia - 40 MW	-	-	-	-	-	-		
Pontevedra - 35 MW	-	1,261	10,359	-	_	5,649		

(\*) Ri and NAV for 2022 as per Ministerial Order TED/1232/2022 (2 December 2022). 2023 figures as per the draft Ministerial Order updating the remuneration parameters applicable to certain electricity producing facilities for the regulatory stub period beginning on 1 January 2023.

ENCE's facilities sell the energy they generate either under bilateral agreements or to the pool. In the case of pool sales, Magnon Green Energy, S.L. acts as the Group facilities' broker and representative.

# **ENCE Energía y Celulosa, S.A. and subsidiaries**

2022 Consolidated Management Report

# 2022 Management Report Ence Energía y Celulosa, S.A. and subsidiaries



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# ENCE Energía y Celulosa, S.A. and subsidiaries

# 2022 Consolidated Management Report

#### 1. Introduction

This Consolidated Management Report has been drawn up in keeping with the recommendations included in CNMV (Spain's securities market regulator) Circular 3/2018 on interim reporting by issuers with securities admitted to trading on organised exchanges with respect to half-yearly financial statements, interim management reports and, as warranted, quarterly financial reports. It should be read in conjunction with the Consolidated Management Report for 2021.

An integral part of this Consolidated Management Report, and appended thereto, is the Group earnings report for the fourth quarter of 2022, which includes an analysis of ENCE's business performance during the first half of the year and provides additional details about the markets it operates in and the key trends in the main earnings, cash flow and capital structure indicators. That same report also includes information about ENCE's recent share price performance and the alternative performance measures (APMs) used, which are defined and reconciled with the amounts presented in the condensed consolidated financial statements for 2022.

The reader should also note that the information provided in this Consolidated Management Report is complemented by the environmental disclosures provided in note 36 and the disclosures provided in note 7 with respect to the public-domain concession on which the Pontevedra biomill is located.

## 2. Governance structure

Except for matters reserved for approval by the shareholders in general meeting, the Board of Directors is the highest decision-making body of Ence Energía y Celulosa, S.A. (the "Company"). The Board's policy is to delegate the management of the Company in its executive team and to concentrate its activities on its general supervisory role, without prejudice to the duties that cannot be so delegated, such as approval of the Company's general strategies, investing and financing policies and the remuneration policy applicable to the directors and most senior officers. The Board's actions are guided at all times by the criteria of maximising the value of the Company in the interest of its shareholders, framed by observation of ENCE's sustainability principles, defence of its stakeholders' legitimate interests and surveillance of the impacts its activities have on the community and environment.

The Board of Directors is entitled to delegate duties falling under its purview in committees made up of directors and/or chief executive officer(s), albeit exercising due oversight over such bodies and setting the guidelines under which they should operate.

The Board of Directors is made up of executive, proprietary, external and independent directors. The Board has an Executive Chairman; the chairmanship is currently held by the CEO. The positions of Board Secretary and Vice-Secretary are currently held by two individuals who are not directors.

The Board is supported by an Executive Committee (in which it has delegated all of the powers that can be delegated) and three advisory committees tasked with providing it with information, advice and proposals on the matters falling under their respective remits: the Audit Committee, the Appointments and Remuneration Committee and the Sustainability Committee.



The Chairman and CEO is responsible for the Company's everyday management. He is supported in this work by the Management Committee, specifically the heads of the various business units and corporate departments: the Pulp Operations Officer, the CEO of Magnon Green Energy, S.L., the Financial, Corporate Development & Forest Assets Officer, the Human Capital Officer, the Pulp Sales and Logistics Manager, the Financial Controller, the Sustainability Officer and the General Secretary. Those officers report directly to the CEO, who sets the guiding lines of initiative within each officer's area of responsibility.

At the executive level, the Company is also assisted by a Compliance Committee, an Executive Sustainability Committee and an Operational Excellence Committee.

The Compliance Committee reports to the Audit Committee and is made up of the head of the corporate Human Capital Department, the General Secretary and the head of the Internal Audit Department, who chairs it. That committee is tasked with continuously controlling, supervising, evaluating and reviewing compliance with the standards and procedures described in ENCE's Corporate Crime Prevention Protocol. It is also in charge of drawing up plans for remedying, updating, creating or modifying the measures and controls that constitute ENCE's Corporate Crime Prevention and Detection Protocol. Its job is also to analyse and duly record the risks and controls that could affect the Company's departments.

The Executive Sustainability Committee reports to the Board's Sustainability Committee and is made up of the CEO, who chairs it, the General Secretary and the Sustainability Officer, the heads of the corporate Human Capital, Pulp, Finance, Corporate Development and Forest Assets departments and the CEO of Magnon Green Energy, S.L. That committee's permanent members also include the head of corporate sustainability and the designated sustainability officers in each business unit. Its main duties include execution at the operating level of the corporate sustainability strategy set by the Board committee, work which includes setting targets and monitoring their delivery. That committee also approves ENCE's membership of sector or cross-sector initiatives for the promotion of sustainability and establishes the channels for engaging with stakeholders. It also coordinates the preparation of the non-financial reports for presentation to the Board's Sustainability Committee.

The Operational Excellence Committee is made up of the Chairman & CEO, who chairs it, the members of the Management Committee and the management teams at the pulp biomills. That committee meets weekly to monitor the pulp biomills' key performance indicators with respect to employee safety, environmental matters, workplace climate, sales matters related with customers and products, operational and cost indicators and matters related with the procurement of timber and biomass.

In addition, ENCE has an Internal Audit Department which reports directly to the Audit Committee.

The Company is the parent of a group of companies (the "Group"), whose management is fully integrated and centralised within the former. In this respect, the Company singly manages all of the companies within its Group, with the exception of Magnon Green Energy, S.L.

The Company holds a 51% ownership interest - and control - in Magnon Green Energy, S.L.

Magnon Green Energy, S.L. is governed by a board of directors to which the non-controlling shareholder appoints two members. Magnon Green Energy, S.L. is in turn the sole director of its group companies, with the exception of Energía la Loma, S.A, Energías de la Mancha ENEMAN, S.A and Bioenergía Santamaría, S.A., in which it has ownership interests of 60.07%, 68.42% and 70%, respectively. Those entities are governed by boards on which their respective non-controlling shareholders are represented.



# 3. Key risks and sources of uncertainty

ENCE's enterprise risk management (ERM) system is a process that is embedded within the organisation and is designed to identify, assess, prioritise, address, manage and monitor situations that pose a threat to the Company's activities and objectives. That process actively involves all of the areas of the organisation with specific responsibilities for each phase thereof.

The ERM encompasses the Parent and all of its Group companies, all of its businesses - pulp, renewable energy and forest management - and the activities of its corporate departments. It is governed by the Risk Management and Control Policy and the Risk Management Procedure, approved at the Board level.

ENCE's ERM follows the guidelines provided in benchmark international risk frameworks, specifically the Internal Control Integrated Framework of the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). It is reviewed periodically in order to incorporate best practices in risk management.

ENCE's Board of Directors, with the help of the senior management team, defines the organisation's risk management policies as a function of the risk factors to which it is exposed, establishing internal control systems designed to keep the impact and probability of occurrence of the risk events within the risk appetite thresholds accepted and defined by ENCE.

Meanwhile, the Internal Audit Department verifies that the risk management and control principles and policies defined and approved by the Board of Directors are properly implemented and oversees due compliance with the internal control systems in place throughout the organisation.

ENCE identifies and evaluates emerging risks continuously and systematically. It then monitors developments with respect to the risks so identified. When updating the risk map, it can also determine certain risks to have dissipated or materialised. The purpose of that monitoring and control process is to ensure execution and effectiveness of the agreed-upon action plans and guarantee continuous supervision of the Company's key risk factors.

The result of this process is the Risk Register and Map, which are presented to the Management Committee for joint debate and review. Subsequently, the Risk Register and Map are presented to the Audit Committee for approval and subsequent reporting to the Board of Directors.

ENCE's risk control and management process assigns the following specific roles and responsibilities:

- 1. The executives and managers in charge of ENCE's various areas and departments are risk owners: their job is to continuously manage the various risks, implementing action plans and establishing controls in response to the risks identified within their areas of responsibility.
- 2. ENCE's Internal Audit Department is responsible for supervising everyday risk management, to which end it draws up the Group's risk management criteria and procedures and presents them to the Board of Directors through the Audit Committee periodically.
- 3. The Compliance Committee, which reports to the Board's Audit Committee, is responsible for defining and updating ENCE's corporate crime risk map, which identifies the organisation's activities that are susceptible to criminal conduct.
- 4. The Audit Committee assists the Board in supervising effectiveness of the organisation's internal controls and the internal control and risk management systems, including the internal control over financial and non-financial reporting systems and the systems controlling environmental and health and safety risks.



5. Lastly, the Board of Directors is responsible for ensuring the integrity and overseeing the correct working of ENCE's ERM system, monitoring to that end both the risks identified and the controls and action plans agreed to manage the threats to delivery of the Company's strategic objectives.

This general *modus operandi* ensures that all those participating in executing, reporting, monitoring, controlling and supervising the risk management measures taken are duly coordinated.

ENCE's ERM system takes into consideration the possible threats to delivery of the strategic objectives of all of the Group's businesses (pulp, energy and forestry) as well as other activities undertaken by the organisation's various support areas.

That system encompasses the entire Group, understood as each and every one of the companies in which Ence Energía y Celulosa, S.A. holds, directly or indirectly, a majority shareholding, a majority of the voting rights or in which it has appointed or has the power to appoint the majority of the members of their boards of directors, giving it effective control over the investees.

The ERM contemplates threats to the various types of objectives established by the organisation. Specifically it refers to objectives classified as:

- 1. Strategic
- 2. Operational
- 3. Financial and Non-Financial Information
- 4. Reporting
- 5. Regulatory Compliance

The risks addressed by ENCE's ERM model are in turn classified as follows:

- 1. Environmental Risks
- 2. Risks associated with Decision-Making Information
- 3. Financial Risks
- 4. Organisational Risks
- 5. Operational Risks
- 6. Corporate Crime Risks
- 7. Tax Risks
- Climate Change Related Risks

In keeping with ENCE's Risk Management and Control Policy, the Company has a methodology for assigning specific risk appetite thresholds depending on the activities involved. Its risk tolerance levels are contingent upon ensuring that rewards and potential risks are fully understood before decisions are made, to which end it establishes mitigating measures as required.

ENCE analyses each situation based on the risk-reward trade-off. That analysis contemplates multiple factors including strategy, stakeholder expectations, prevailing legislation, the environment and third-party relations.

- 1. ENCE takes a zero-tolerance stance towards any situation which could compromise the health or safety of its own employees and partners and workers that are not employees.
- 2. It similarly takes a zero-tolerance stance towards any situation in which the performance of any of activity could cause any damage whatsoever to its surroundings, the environment, the continuity of the business or the Group's reputation vis-a-vis third parties.



- 3. Its approach is to minimise its exposure to situations related with compliance with the laws and regulations applicable to the Company.
- 4. ENCE has a team of external advisors and expert in-house staff who lay down the guidelines for ensuring compliance with tax requirements so that it assumes no risk whatsoever in this arena.
- 5. ENCE's appetite for risks related to product research, development and innovation can be described as moderate, the aim being to provide solutions that fully satisfy its customers' needs so that the Company remains a benchmark in the pulp market.
- 6. In addition, aware of the prevailing economic complexity, ENCE is committed to the pursuit of financial discipline such that it can control the organisation's overall debt and maintain enough liquidity to ensure its ability to service its payment obligations and fund its priority investments. Against this backdrop, its risk appetite for speculative financial trades is low.
- 7. Nevertheless, a significant percentage of ENCE's transactions expose it to the exchange rate between the dollar (\$) and the euro (€). ENCE, knowledgeable of the prevailing economic situation and trends in the rate of exchange between these two currencies, has defined a low risk appetite strategy in this arena, managing its currency exposure rigorously in keeping with the guidelines set by the Executive Committee of the Board of Directors and the Finance Department, as warranted.

The chief risks to delivery of the organisation's fundamental objectives and the associated response plans for mitigating their potential impact are detailed in this section:

#### Objective: Financial Discipline

In complex economic environments, such as that in which ENCE does business and operates, demands in terms of business profitability and development tend to increase. Against this backdrop, ENCE is aware of the need to impose financial discipline so that it is capable of maintaining the ability to finance potential investments within reasonable leverage thresholds. Delivery of this objective is exposed to the following risk factors:

#### a) PULP PRICE VOLATILITY

Pulp prices are formed in an active market. Trends in pulp prices have a significant influence on ENCE's revenue and profits. Global pulp prices have been volatile in recent years, fluctuating significantly over short periods of time, as a result of continual imbalances between supply and demand in the pulp and paper industries. A significant decline in the price of one or more pulp products could have an adverse impact on the organisation's revenue, cash flows and net profit. To mitigate this risk factor, first and foremost, ENCE goes to lengths to reduce its production costs. In addition, ENCE has a Global Risk Committee (Derivatives Committee) which is tasked with continually monitoring the pulp market on account of its highly cyclical nature. This Committee is in constant contact with financial entities with the aim of arranging, if necessary and the prices are right, financial hedges and/or futures in order to mitigate potential fallout from pulp price volatility, in the short and medium term.

#### b) EXCHANGE RATE VOLATILITY

Revenue from the sale of pulp is directly tied to the trend in the dollar/euro exchange rate. Insofar as the Company's cost structure is denominated in euros, potential changes in the rate of exchange between the two currencies can have an adverse effect on the Company's earnings.

The Global Risk Committee, also the main body tasked with controlling this risk factor, monitors the currency markets and the trend in the dollar/euro exchange rate periodically, from the short-, medium-and long-term perspectives, with the aim of arranging financial hedges to mitigate currency exposure if necessary.



At 31 December 2022, the Group had arranged a number of forward currency agreements to hedge approximately 10% of forecast pulp sales in 2023.

#### c) TRADE CREDIT RISK - PULP BUSINESS

In the pulp market is it possible that the odd customer, due to the adverse performance of its own business, could delay or fail to make payments on the terms agreed on orders fulfilled by ENCE.

ENCE has a credit insurance policy, which has been renewed until 31 December 2024, that covers, depending on the country in which the customer is located, between 80% and 90% of the balances receivable. This insurance policy assigns credit limits according to the creditworthiness of the customer and covers virtually all of the Group's pulp sales. Under the policy, pulp customer-specific credit limits cannot be overstepped.

To mitigate this risk, ENCE also has a Credit Committee which is tasked with continuously monitoring outstanding receivables balances and available insurance coverage.

#### d) LIQUIDITY AND CAPITAL RISK

Adverse conditions in the debt and equity markets could make it hard or impossible for the Group to raise the funding needed in the course of its business operations or to execute its 2019-2023 Business Plan.

This is one of the risk factors monitored most closely by the ENCE Group. To mitigate this risk, it has established a series of key financial targets, articulated around various short-, medium- and long-term scenarios:

- 1. Guaranteed business continuity in any pulp price scenario.
- 2. Support for the growth plans in the various business segments by means of a solid capital structure and adequate liquidity level.
- 3. Leverage targets (based on net debt) tailored for each business unit's earnings volatility profile. Against this backdrop, the leverage cap set for the Pulp business is around 2.5 times recurring EBITDA, the latter derived using mid-cycle pulp prices and average exchange rates. The leverage cap established for the Renewable Energy business is 5 times.
- 4. Diversified and tailored sources of financing for each business. At present, this means tapping the capital markets opportunely for the Pulp business and using bank financing and raising money from institutional investors in the Renewable Energy business.

Each of the Group's two businesses is financed and managed separately and optimally in light of their unique characteristics. The debt of each is non-recourse to that of the other and there are no cross-guarantees.

The Group's Finance Department draws up a financial plan annually that addresses all financing needs and how they are to be met. Funding needs for the most significant cash requirements, such as forecast capital expenditure, debt repayments and working capital requirements, as warranted, are identified sufficiently in advance.

There are also policies establishing the maximum amount of equity that can be committed to projects under development before the associated long-term financing has been arranged.



#### e) REGULATORY CHANGES (INCLUDING TAX REGULATIONS)

It is feasible that the state, regional and/or local tax authorities could make further changes to current tax regulations, such as changes/reforms to corporate and/personal income tax, which could directly affect ENCE and its earnings. ENCE makes sure that all of its activities and operations are carried out in compliance with prevailing applicable tax law.

To mitigate this risk, ENCE has a team of in-house specialists who work together with external tax advisors and experts and have established internal rules for tax compliance and guidelines for minimising exposure to risk in this respect. In addition, the Audit Committee continually and meticulously monitors the Company's tax-related risks with a view to assisting the Board with its task of determining tax risk management and control policy. However, because this is an exogenous risk factor, the teams follow the main tax-related developments closely in order to be ready to react whenever they may materialise.

#### f) REGULATORY DEVELOPMENTS IN THE ENERGY MARKET

Changes to the regulations governing the production of energy that affect the remuneration assigned to the renewable energy plants operated by the Group, specifically the remuneration for investment and remuneration for operation parameters, could undermine future remuneration and thereby affect the Company's profitability.

ENCE strives to calibrate its output levels as necessary to achieve the initially-estimated returns despite possible changes in energy market regulations.

#### Objective: Enhancing the Company's Productive Capacity

ENCE embeds the best available techniques (BATs) set down in the sector Best Available Techniques Reference Document (BREF) in respect of environmental performance, into all its processes, framed by its total quality management (TQM) methodology, designed to boost its competitive positioning and the quality of its products. However, the Group's maintenance, refurbishment and investment plans could affect the correct operation, performance and/or useful lives of its pulp-making machinery and equipment and its productive facilities.

This target is exposed to factory obsolescence risk. In the absence of an investment and maintenance plan to address facility obsolescence, ENCE cannot guarantee delivery of the various operations centres' targets and the biomills' and energy plants' installations, machinery and equipment could become impaired.

In order to manage the risks that could jeopardise delivery of this strategic objective, ENCE works to reduce the relative age of its machinery, equipment and facilities by means of three specific lines of initiative: (i) review of the public works supporting its facilities, disposing of idle equipment; (ii) new investments to address any areas for improvement detected; and (iii) the design of maintenance programmes to guarantee efficient production.

#### **Objective: New Product Development**

ENCE attempts to differentiate its products from those of its competitors while building a globally recognised brand in parallel. Here the main risks include that of not being able to stock the products its customers are looking for or not being able to meet customers' expectations in terms of quality.



The strategy adopted to satisfy customers' needs is to reduce risk by enhancing productive processes and maintaining a customer complaints/claims management system. In 2022, ENCE continued to raise the profile of and assign new resources to its Customer Service Department. In addition, it upgraded its salesforce with a view to identifying customers' specific needs in order to factor them into the Company's product range.

# Objective: Minimising the Cash Cost

In the volatile environment in which ENCE does business, given the intrinsic characteristics of its businesses and the prevailing economic crisis, the Company has set itself the priority of making its operations more efficient by minimising its cash cost.

Several situations could threaten delivery of this objective, thus translating into a loss of competitiveness for ENCE: inflation in the cost of acquiring raw materials such as timber and biomass, chemical products, fuel, gas, industrial supplies and spare parts, logistics and transport costs, strike action, economic fallout from sector and environmental regulations and technological developments on the part of competitors. The prices of timber and biomass can also fluctuate as a result of changes in the balance of supply and demand in the regions in which the factories are located.

ENCE attempts to mitigate the risk of price changes by having the respective buying areas periodically monitor the performance of its main suppliers (industrial, forestry and biomass suppliers) with a view to taking the corresponding action (search for alternative products, identification of more competitive goods and services, enhancement of the firm's bargaining power and additions to the pool of suppliers) in the event of significant incidents.

The risk of a shortfall of timber supply in the regions in which the Group's factories are located is managed mainly by means of reliance on alternative markets, usually with higher logistics costs, an increased market presence via standing timber purchases, contingency plans and inventory buffers to guarantee business continuity. ENCE's response to the risk of an insufficient supply of biomass for use as an input at its energy plants is focused on closing supply agreements with suppliers, developing the purchase of biomass from traders and continuously searching for new fuels.

To mitigate the risk of third-party strikes that could affect ENCE, the Group has drawn up supplier communication plans that anticipate these situations so as to enable timely identification of alternatives. A specific joint management-work policy has been defined to address the risk of strike action by carriers. Meanwhile, management and control has been enhanced by means of the provision of mobile computer devices to carriers, the drafting of contingency plans, maintenance of minimum stock buffers, enhanced communication with transport providers and analysis of the current logistics model.

The primary measure taken to reduce the potential cost of specific environmental regulations is to remain in ongoing contact and dialogue with the main stakeholders (mainly the various government offices and sector/environmental associations) with a view to ensuring adequate oversight of the Group's environmental permits and the corresponding paperwork.

Lastly, in order to control the risk of the development of superior technology by its competitors, management closely follows what its rivals are doing on the technology front, learning about emerging technologies and production process improvements with a view to assessing their suitability/feasibility for the Company. ENCE's technical experts likewise work continually on alternatives for incorporation into its productive processes with a view to further differentiating its products from those of its competitors.



#### Objective: Increasing ENCE's Market Share

One of ENCE's priorities is to increase the market share commanded by its pulp products, namely to sell higher volumes of pulp to a greater number of customers. However, certain developments could threaten delivery of this objective, such as a deterioration in contractual sales terms, a shift in customers' production mixes, a contraction in demand for its products and evolving market preferences.

ENCE's Marketing Plan for 2023 was designed to reinforce the presence and positioning of the Company's products in the European market and materialised in initiatives aimed at: (i) increasing the customer base in order to reduce concentration risk; (ii) differentiating ENCE's products by means of plans to enhance the properties and qualities of its pulp; and (iii) improving customer service.

In addition, ENCE continually monitors market trends in respect of pulp preferences. In addition, the production and sales teams work closely with ENCE's customers to ensure that the pulp it sells meets or surpasses their needs.

#### **Objective: Streamlining of Post-Production Logistics**

Once the product is ready, it is crucial to deliver it to the end customer as cost-effectively as possible and on the contractual terms established in the related sales agreements. Two specific situations could threaten delivery of this objective: stockouts and shipping costs.

End product stockouts can occur as a result of *ad-hoc* technical incidents in the productive process (breakdowns, quality defects, bottlenecks, etc.) resulting in lower than initially-planned product availability. This situation can lead to the failure to deliver within the agreed-upon deadlines, causing damage to the end customer and to ENCE's reputation, generating costs deriving from contract non-performance and ultimately adversely impacting the Company's earnings. Such events can also trigger the cancellation of orders by customers thereby increasing stock levels. To minimise this risk, the Pulp Business reviews the production, sales and logistics areas' plans as a whole in order identify potential shortfalls and devote the resources needed to address them. Sales and end product stock levels are also monitored by means of the corresponding scorecards and supervision of trends in key production and logistics variables.

## Objective: Minimising the Impact of our Operations on the Environment

Generally speaking, the activities performed by ENCE in both its Pulp and Renewable Energy businesses are carried out in industrial facilities in which a number of different raw materials and pieces of machinery and equipment interact in a manner that generates risks that are intrinsic to all industrial activities.

ENCE is very strongly committed to minimising all risky activities that could have adverse ramifications for its natural surroundings, the environment or the communities in which it does business. The main threats to delivery of this objective include potential accidental emissions of contaminating particles, possible accidental spills and potential noise or aesthetic contamination as a result of its industrial activities.

ENCE mitigates this risk by reducing the impact its operations have on the environment by means of its integrated quality, environment and safety management system which is certified under the UNE-EN-ISO 14001 environmental management standard, by providing education about how to prevent environmental risks, writing insurance policies, conducting regular internal and external audits and implementing inspection, oversight and control measures, framed by a preventive approach. Note that in 2022, the Group also continued to invest to make its facilities more environmentally-friendly.



#### **Objective: Business Continuity**

One of ENCE's key objectives is that of maintaining its business operations and availing of all the measures needed to guarantee the continuity of these operations and all supporting activities. Generally speaking, the main threats in this respect include natural catastrophes and disasters, adverse meteorological conditions (drought, frost, etc.), unexpected geological conditions and other factors of a physical nature, fires, floods or any other emergency situation that could affect ENCE's productive and storage facilities.

Because of the diverse range of risks in this arena, ENCE takes individual actions to address each risk factor with a view to preventing them from materialising and/or mitigating their impact in the event they do: fire safety training, insurance policies, regular audits, preventative inspections, surveillance and control of business operations and a corporate policy for controlling the main pests to which the Group's biological assets are exposed.

The risk of water restrictions in the vicinity of our operations materialised in 2022, significantly affecting the supply of water to our facilities and therefore eroding the Company's revenue.

To mitigate that risk, ENCE has set ambitious targets for reducing its water consumption which are reviewed monthly by the Management Committee and the Board of Directors. As a result, unit water consumption has decreased significantly in recent years. In addition, due to materialisation of that risk factor in 2022 at the Pontevedra biomill, ENCE has embarked on a pioneering pilot test in Spain consisting of the installation of equipment that allows it to regenerate the water derived from the adjacent urban wastewater treatment facility for use in the pulp production process, so complementing its regular water supply. In parallel, ENCE has launched a project for the recovery and recirculation of process waters in order to reduce incoming water requirements.

## Objective: Guaranteeing Worklife Quality and Workplace Health and Safety

ENCE is aware of the importance of providing a workplace that guarantees optimal conditions in terms of occupational health and safety, guided by stringent compliance with prevailing legislation in Spain. Certain situations could pose a threat to delivery of this objective as some jobs come with intrinsic risks, with the attendant health or safety ramifications for the employees performing them.

To minimise this risk, the Group has accident prevention plans predicated on safety training, the maintenance of integrated health and safety management systems and certification under benchmark standards such as ISO, OSHAS and FSC. In parallel, it has drawn up contingency plans over different time horizons for specific situations to ensure safety compliance in the field.

The key risks intrinsic to social matters and issues related to ENCE's own staff and the employees of the firms that collaborate with it at its production facilities include: potential harm to worker health; workplace accidents; the organisation of strike action; staff dissatisfaction; and talent management and retention. Those risks are analysed from the perspective of their probability of occurrence in the short, medium and long term.

#### Objective: Regulatory and Reporting Compliance

The sector's Best Available Techniques (BAT) reference document (BREF) is more stringent in terms of production and emissions requirements depending on process types, geographic location and local environmental conditions, triggering the need for new environmental investments and control systems.



The strategy employed by ENCE to tackle this risk factor is two-fold. Firstly, ENCE staff reached out to the government, key sector associations and other stakeholders and participated in establishing the definitive standard requirements so that all the players' views could be taken into account. In parallel, the most important environmental investments required at all of the operations centres to adapt to the new regulations were analysed and approved by ENCE's Investment Committee in 2022.

In addition, following effectiveness of Spanish Law 1/2015 (of 30 March 2015), amending the Criminal Code and regulating in greater detail the criminal liability of legal persons, in 2015, ENCE implemented a Corporate Crime Detection and Prevention Risk Management and Control System which includes a plethora of measures and controls designed to prevent or at least mitigate to the extent possible the risk of commission of any form of crime at the organisation and ensure the lawfulness of all actions taken by the Company's staff and executives in the course of discharging their professional duties.

In 2022, ENCE formulated and implemented policies and procedures for mitigating its exposure to specific crimes, framed by its commitment to complying with the corporate crime prevention model certified by AENOR in accordance with the UNE 19601:2017 standard on criminal compliance management systems.

#### Objective: Tax Risk Control

The Audit Committee monitors the Company's tax-related risks with a view to assisting the Board with its task of determining ENCE's tax risk management and control policy.

ENCE has a dedicated tax division and receives specific tax counselling to ensure its in-house guidelines guarantee compliance with prevailing tax regulations, framed by a zero-risk tolerance approach in this arena.

## 4. Events after the reporting date

No significant events have occurred between the reporting date and the date of authorising these condensed consolidated financial statements for issue that have not been disclosed therein.

# 5. Corporate governance

 $Complete\ information\ about\ ENCE's\ corporate\ governance\ system\ is\ available\ on\ its\ website:\ \underline{www.ence.es}.$ 

#### 6. Purchase and sale of own shares

The disclosures regarding the acquisition and sale of own shares in 2022 are provided in note 22 to the accompanying condensed consolidated financial statements.



**APPENDIX I – Fourth-Quarter 2022 Earnings Report** 





# **Earnings Report** 4Q22

28 February 2023

























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# 1. EXECUTIVE SUMMARY

Market figures	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
BHKP (USD/t) average price	1,380.0	1,140.0	21.1%	1,366.3	1.0%	1,285.0	1,010.6	27.2%
Average exchange rate (USD/€)	1.01	1.15	(11.8%)	1.01	(0.2%)	1.05	1.18	(11.2%)
BHKP (€/t) average price	1,364.6	994.2	37.3%	1,347.7	1.3%	1,225.4	855.4	43.3%
Average pool price (€/MWh)	113.2	210.9	(46.3%)	146.2	(22.6%)	167.6	111.4	50.4%
Source: Bloomberg & OMIE	110.2	220.5	(10.070)	2.0.2	(22.070)	107.0		30.170
-								
Operating Metrics	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Pulp production (t)	178,891	250,005	(28.4%)	171,533	4.3%	816,311	1,008,692	(19.1%)
Navia pulp production	157,739	142,214	10.9%	149,757	5.3%	576,996	577,435	(0.1%)
Pontevedra pulp production	21,152	107,791	(80.4%)	21,776	(2.9%)	239,315	431,257	(44.5%)
Pulp sales (t)	150,345	239,061	(37.1%)	189,214	(20.5%)	826,617	996,058	(17.0%)
Average sales pulp price (€/t)	864.5	644.2	34.2%	832.6	3.8%	756.7	546.7	38.4%
Cash cost (€/t)	678.8	437.4	55.2%	568.4	19.4%	552.7	391.9	41.0%
Operating margin per ton (€/t)	185.7	206.8	(10.2%)	264.2	(29.7%)	204.0	154.8	31.8%
Renewable Energy sales volume (MWh)	291,599	427,957	(31.9%)	366,723	(20.5%)	1,481,446	1,430,199	3.6%
Average sales price (€/MWh)	165.0	63.7	158.8%	137.2	20.2%	170.7	81.3	110.0%
Remuneration for investment (€ m)	10.2	8.6	19.4%	10.2	(0.0%)	40.9	37.8	8.1%
P&L € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Revenue from Pulp business	159.1	195.8	(18.8%)	173.8	(8.4%)	712.9	667.6	6.8%
Revenue from Renewable Energy business	58.5	36.1	62.1%	60.6	(3.5%)	294.3	154.9	90.0%
Consolidation adjustments	(1.3)	(0.8)		(1.0)		(3.8)	(2.8)	
Total revenue	216.3	231.1	(6.4%)	233.4	(7.3%)	1,003.4	819.7	22.4%
Pulp business EBITDA	26.5	17.6	50.8%	41.4	(35.9%)	137.7	89.0	54.7%
Renewable Energy business EBITDA	13.5	3.4	n.s.	17.7	(23.7%)	109.8	17.8	n.s.
EBITDA	40.1	21.0	90.5%	59.1	(32.2%)	247.6	106.8	131.7%
Depreciation, amortisation and forestry depletion	(26.7)	(21.2)	26.0%	(27.7)	(3.7%)	(98.4)	(93.5)	5.2%
Impairment of and gains/(losses) on fixed-asset disposal	182.9	(2.1)	n.s.	(1.7)	n.s.	143.9	(193.5)	n.s.
Other non-ordinary results of operations	(14.9)	(0.8)	n.s.	0.1	n.s.	(14.9)	4.2	n.s.
EBIT	181.3	(3.1)	n.s.	29.8	n.s.	278.2	(175.9)	n.s.
Net finance cost	(6.9)	(3.6)	92.6%	(5.6)	22.9%	(26.3)	(21.5)	22.1%
Other finance income/(cost) results	(2.1)	1.3	n.s.	1.4	n.s.	1.6	4.9	(66.8%)
Profit before tax	172.3	(5.4)	n.s.	25.6	n.s.	253.6	(192.5)	n.s.
Income tax	7.8	1.5	n.s.	(3.8)	n.s.	(4.7)	(9.4)	(50.5%)
Consolidated Net income	180.1	(3.9)	n.s.	21.9	n.s.	248.9	(202.0)	n.s.
Non-controlling interests	0.1	6.0	(98.2%)	0.4	(73.6%)	(1.7)	11.6	n.s.
Atributable Net Income	180.2	2.0	n.s.	22.3	n.s.	247.2	(190.4)	n.s.
Earnings per share (Basic EPS)	0.74	0.01	n.s.	0.09	n.s.	1.02	(0.78)	n.s.
Cash flow € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
EBITDA	40.1	21.0	90.5%	59.1	(32.2%)	247.6	106.8	131.7%
Change in working capital	5.0	12.6	(60.3%)	59.2	(91.5%)	67.6	(33.6)	n.s.
Maintenance capex	(4.7)	(4.4)	5.6%	(3.9)	19.9%	(19.6)	(15.1)	30.2%
Net interest Payment	(5.7)	(6.2)	(8.2%)	(4.5)	25.8%	(23.3)	(19.2)	21.4%
Income tax received/(paid)	(18.2)	(1.8)	n.s.	(0.0)	n.s.	(22.6)	(8.2)	176.7%
Normalised free cash flow	16.5	21.2	(22.4%)	109.9	(85.0%)	249.7	30.9	n.s.
Energy regulation adjustment (regullatory collar)	(8.4)	60.2	n.s.	6.9	n.s.	25.0	89.1	(72.0%)
Other cash adjustments	7.2	(2.7)	n.s.	4.4	66.1%	9.6	5.9	63.9%
Efficiency and expansion capex	(3.6)	(5.2)	(31.2%)	(3.1)	15.6%	(21.2)	(39.1)	(45.7%)
Sustainability capex and other	(7.7)	(1.8)	n.s.	(1.7)	n.s.	(14.1)	(16.9)	(16.7%)
Disposals		. ,	(94.6%)	0.1	196.0%	0.8	6.0	(86.9%)
Disposais	0.3	5.5	(37.070)					
Free cash flow	0.3		(94.4%)	116.4	(96.3%)	249.8	75.9	229.1%
· · ·		5.5 <b>77.2</b> -			(96.3%) -	<b>249.8</b> (66.6)	75.9 -	229.1% n.s.
Free cash flow Dividends from the parent	0.3 <b>4.3</b> (21.9)	77.2 -	(94.4%) n.s.	116.4	(96.3%)		75.9 -	
Free cash flow	0.3 <b>4.3</b>		(94.4%)	116.4	(96.3%) -		75.9 -	
Free cash flow Dividends from the parent	0.3 <b>4.3</b> (21.9)	77.2 -	(94.4%) n.s.	116.4	(96.3%) -		75.9 -	
Free cash flow  Dividends from the parent  Net debt € m	0.3 4.3 (21.9) Dec-22	77.2 - Dec-21	(94.4%) n.s. Δ%	116.4	(96.3%) -		75.9 -	
Free cash flow  Dividends from the parent  Net debt € m  Net financial debt Pulp business	0.3 4.3 (21.9) Dec-22 (36.1)	77.2 - Dec-21 (19.5)	(94.4%) n.s. Δ% 84.8%	116.4	(96.3%) -		75.9 -	
Free cash flow  Dividends from the parent  Net debt € m  Net financial debt Pulp business  Net financial debt Renewable Energy business	0.3 4.3 (21.9) Dec-22 (36.1) 6.1 (30.0)	77.2 - Dec-21 (19.5) 121.2 101.7	(94.4%) n.s. Δ% 84.8% (95.0%) n.s.	116.4	(96.3%) -		75.9 -	
Free cash flow  Dividends from the parent  Net debt € m  Net financial debt Pulp business  Net financial debt Renewable Energy business	0.3 4.3 (21.9) Dec-22 (36.1) 6.1	77.2 - Dec-21 (19.5) 121.2	(94.4%) n.s. Δ% 84.8% (95.0%)	116.4	(96.3%)		75.9 -	

<sup>\*</sup> ROCE LTM = EBIT LTM / Average Equity + Net Debt(including leases). Adjusted for impairments and provisions related to the Pontevedra concession in 2021 and 2022



- ✓ On 7 February 2023, Spain's Supreme Court upheld the validity of the extension of the Pontevedra biomill concession until 2073. The full contents of the court's rulings will be released in the coming days.
- ✓ Fourth-quarter net profit came to €180m, lifting 2022 profits to €247m, including the reversal of €169m of asset impairment charges and provisions recognised in 2021 in connection with the Pulp business in the wake of the National Appellate Court rulings.
- Free cash flow amounted to €250m in 2022, underpinned by higher pulp and energy prices, leaving the Group with a net cash position of €30m. The significant improvement in working capital during the year stemmed from payments outstanding to the electricity market regulator in the amount of €85m, which are due settlement in the first half of 2023.
- The Board has agreed to pay an extraordinary interim dividend from 2022 profits in the amount of €70m, equivalent to €0.29 per share (before withholding tax), to be paid on 16 March, on top of the €67m already paid out.
- After four months idle due to loss of flow from the Lérez River, the Pontevedra biomill recommenced activity in November, availing of the new solution developed by the Company for use during periods of drought, having also performed work to repair the water withdrawal infrastructure.
- √ The increase in pulp prices, coupled with favourable exchange rate trends, boosted profitability, mitigating the
  effect of the suspension of operations in Pontevedra and offsetting raw material cost inflation. As a result, EBITDA
  in the Pulp business amounted to €27m in 4Q22 and €138m in 2022.
- ✓ Elsewhere, the increase in average sales prices continued to lift EBITDA in the Renewable Energy business, specifically to €13m in 4Q22 and €110m in 2022, including the reversal of €33m of the regulatory collar provision.
- ✓ The Group's return on capital employed (ROCE) amounted to 33% in 2022, including the accounting impact of the Supreme Court rulings. Stripping out that impact, the Group's ROCE would have been 13% (14% in the Pulp business and 11% in the Renewable Energy business).
- ✓ The Group's financial strength, marked by a net cash position, gives it flexibility to take advantage of growth opportunities:
  - In the Pulp business, Ence continues to execute the "Navia Excellence" project to boost the sale of differentiated products, diversify production into pulp for absorbent personal care products (fluff pulp) and decarbonise the facility by slashing its annual GHG emissions by 50,000 tonnes. That project entails investments of an estimated €105m between 2023 and 2025, with a projected ROCE of over 12%.
  - In addition, in 2022, Ence and the regional government of Galicia announced a new project in As Pontes, Coruña, which the Company is currently analysing, for the production of mixed bleached fibre from recovered paper and board and the virgin fibre made by Ence. Phase one of that project consists of a production line with annual capacity of 100,000 tonnes, which could be commissioned in 2026, entailing an initial estimated investment of €125m and a projected ROCE of over 12%.
  - In the Renewable Energy business, Ence is developing a pipeline of 140 MW of biomass facilities and 673 MW of photovoltaic facilities, while analysing a number of opportunities for the sale of industrial heat generated using biomass. In December 2021, Group subsidiary, Magnon Green Energy, agreed the sale of 373 MW of photovoltaic developments for up to €62m; those sales will materialise as the corresponding permits are obtained, between 2023 and 2024.
  - Lastly, in 2022, Ence created a new subsidiary to develop and operate plants to produce biomethane and fertiliser from organic waste. This is a new business line based on the circular bioeconomy principles that already underpin Ence's two core businesses, one with significant growth potential in Spain. That subsidiary already has a pipeline of nine projects under development in Spain with aggregate annual supply capacity of 560 GWh of biomethane. The hurdle ROCE in this new business is also over 12%.
- Ence remains the leading sustainability player in the global pulp market, according to its most recent Sustainalytics score, having defended its overall ESG performance score of 91/100 in 2022.



# 2. PULP BUSINESS

Ence has two eucalyptus hardwood pulp (BHKP) biomills in northeast Spain: a 685,000-tonne-capacity facility located on a site owned by the Company in the town of Navia, Asturias, and a 515,000-tonne-capacity complex located on a site held under concession in Pontevedra, Galicia. Both use eucalyptus timber procured mostly locally from sources that can certify sustainable forest management.

Ence's Pulp business encompasses all the activities related to the production of pulp for sale to third parties. It therefore includes not only the production and sale of pulp but also the generation and co-generation of energy using renewable biomass at the plants involved in the productive process, as well as the supply and sale of wood from the plantations managed sustainably by the Company.

# 2.1. Supreme Court ruling upholding the validity of the extension of the Pontevedra biomill concession to 2073

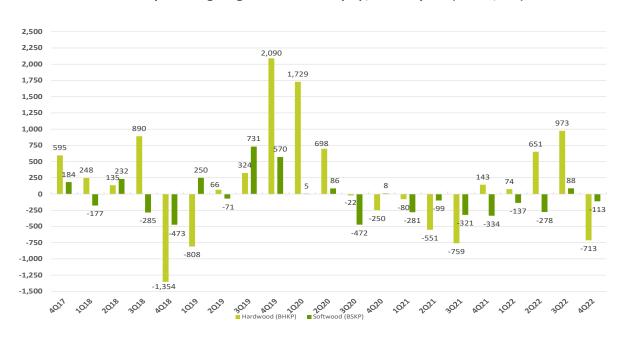
On 7 February 2023, the Supreme Court ruled in Ence's favour on the appeals presented by the Company and other entities against the National Appellate Court rulings of July 2021 annulling the Resolution issued by the Directorate General of Coastal and Marine Sustainability on 20 January 2016, extending Ence's concession at the Pontevedra biomill until 2073. The full contents of the court's rulings will be released in the coming days.

The reversal of the asset impairment charges and provisions recognised in the 2021 financial statements in the wake of those National Appellate Court rulings implied a gain of €169m in 2022.

# 2.2. Pulp market trends

Rapid growth in urban populations and improving living standards in emerging markets are the key factors driving growth in global demand for pulp for tissue paper and hygiene products. Those demographic trends are being complemented by a substitution effect: pulp is a natural, sustainable, recyclable and biodegradable raw material that is a good substitute for less environmentally-friendly materials such as plastics and synthetic fibres. These demand dynamics are very solid in the long term and contrast with the movements observed in inventories in the paper industry, especially in China, which affected demand for pulp between 2018 and 2021.

#### Year-on-year change in global demand for pulp, last five years (tonnes, 000)





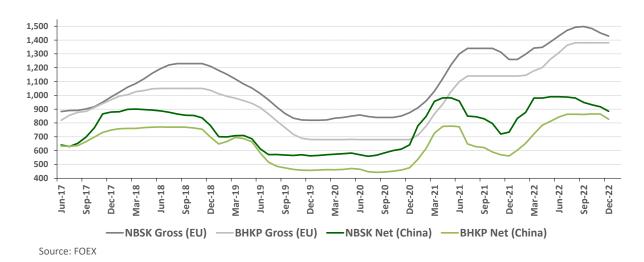
Source: PPPC-G100

Demand for pulp increased by 1.3% year-on-year in 2022 (the equivalent of 0.9 million tonnes), with all markets sustaining growth except for China, where demand contracted by 1.9% year-on-year (-0.4 million tonnes), affected by COVID-related restrictions. In Europe, demand for pulp increased by 0.8% (0.2 million tonnes), compared to growth of 0.3% in North America, with demand in the rest of the world 7% (1.1 million tonnes) higher.

In parallel, pulp supply was curtailed, above all by the interruption of wood exports from Russia to northern Europe and delays in commissioning new capacity.

The growth in demand, coupled with supply-side friction and widespread increases in production costs, drove hardwood pulp (BHKP) prices higher, to \$1,380 per tonne (gross) in Europe as of the year-end, and \$830 (net) in China.

#### Net pulp prices in China and gross prices in Europe during the last five years (US\$)



# 2.3. Revenue from pulp sales

Pulp sales volumes declined by 37.1% year-on-year in 4Q22 to 150,345 tonnes, with 2022 volumes down 17% from 2021 at 826,617 tonnes, mainly as a result of the temporary suspension of operations in Pontevedra in the second half of the year, due to the reduced flow from the river that supplies that biomill.

Average sales prices improved by 38.4% year-on-year in 4Q22, to a net €864.5 per tonne, and by 38.4% year-on-year overall in 2022, to €756.7 per tonne, thanks to the increase in average benchmark prices in Europe and favourable euro-dollar exchange rate trends.

	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Pulp sales (t)	150,345	239,061	(37.1%)	189,214	(20.5%)	826,617	996,058	(17.0%)
Average sales price (€/t)	864.5	644.2	34.2%	832.6	3.8%	756.7	546.7	38.4%
Pulp sales revenue (€ m)	130.0	154.0	(15.6%)	157.5	(17.5%)	625.5	544.6	14.9%

The combination of the two factors drove revenue from pulp sales to €130m in 4Q22, down 15.6% year-on-year, and to €625.5m in 2022, growth of 14.9% from 2021.

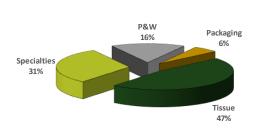
Ence's differentiated products, such as Naturcell and Powercell, which are more sustainable and better suited for replacing softwood pulp, accounted for 18% of 2022 sales, compared to 16% in 2021.

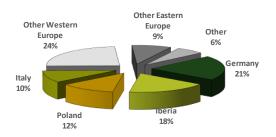


The tissue paper segment remains the main end use given to the pulp sold by Ence, accounting for 47% of revenue from pulp sales in 2022, followed by the specialty paper segment, at 31%. The printing and writing paper segment accounted for 16% of sales and packaging, the remaining 6%.

## Breakdown of revenue by end product

### Breakdown of revenue by geographic market





By geography, most of the pulp produced by Ence is sold in Europe, namely 94% of revenue from pulp sales in 2022. Germany and Iberia accounted for 21% and 18% of total revenue, respectively, followed by Poland (12%), and Italy (10%). The other western European countries accounted for 24% of the total, with the rest of Eastern Europe representing 9%.

# 2.4. Pulp production and cash cost

Pulp production decreased by 28.4% year-on-year to 178,891 tonnes in 4Q22 and by 19.1% in all of 2022 to 816,311 tonnes, due to the above-mentioned temporary suspension of operations at the Pontevedra biomill during the second half.

Ence has developed an innovative solution for use during times of drought that enables it to regenerate its own wastewater, as well as the wastewater from the treatment facility adjacent to the Pontevedra biomill (in Placeres), in order to minimise water withdrawal from the river.

After four months of stoppage, the Pontevedra biomill was restarted in November, trialling that new solution, while work was carried out to repair the water withdrawal infrastructure. The biomill is expected to continue to operate combining this solution and minimising the water withdrawn from the river throughout the first half of 2023, in order to optimise the water recovery process.

	4Q22	4Q21	∆%	3Q22	Δ%	2022	2021	Δ%
Navia pulp production	157,739	142,214	10.9%	149,757	5.3%	576,996	577,435	(0.1%)
Pontevedra pulp production	21,152	107,791	(80.4%)	21,776	(2.9%)	239,315	431,257	(44.5%)
Pulp production (t)	178,891	250,005	(28.4%)	171,533	4.3%	816,311	1,008,692	(19.1%)

The Pontevedra and Navia biomills were stopped for annual maintenance work in January and February, respectively. Both stoppages took place in the month of March in 2021. In 2023, both biomills will be stopped for maintenance during the second quarter.

Figures in €/t	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Total cash cost	678.8	437.4	55.2%	568.4	19.4%	552.7	391.9	41.0%
Operating margin	185.7	206.8	(10.2%)	264.2	(29.7%)	204.0	154.8	31.8%

The 4Q22 cash cost increased by 55.2% year-on-year to €678.8/tonne, due mainly to the impact of the suspension of operations in Pontevedra and the costs associated with the new water recovery solution. Those factors, coupled with widespread raw material and transport cost inflation, implied a 41% increase in the average cash in 2022, to €552.7 tonne.



The temporary suspension of operations in Pontevedra, coupled with the costs associated with the new water recovery solution, impacted the 4Q22 and 2022 cash cost metrics by an estimated €89/tonne and €34/tonne, respectively. Stripping out that effect, the 4Q22 cash cost would have been €590/tonne and the 2022 figure, €519/tonne.

Nevertheless, the growth in pulp prices continued to lift unit operating margin in the Pulp business to €204/tonne in 2022, compared to €155/tonne in 2021 and an average of €149/tonne during the last five years (2017-2021).

## 2.5. Other income

Ence's pulp production operations are self-sufficient energy-wise. Ence uses the lignin and forest biomass derived from its manufacturing activities to generate renewable energy. Specifically, it operates a 34.6-MW lignin-fired CHP plant, integrated within the Pontevedra biomill, and a 40.3-MW CHP lignin-fired plant and a 36.7-MW biomass generation plant, both of which are integrated within the Navia biomill. Surplus energy production is sold to the grid.

Since 2022, Ence only sells surplus energy to the grid, whereas before it used to sell it all of its output. As a result, revenue from the sale of energy decreased by 42.2% year-on-year to €23m in 4Q22 and by 31.0% in 2022, to €73.6m.

Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Revenues from energy sales linked to pulp (€ m)	23.0	39.8	(42.2%)	14.8	55.8%	73.6	106.7	(31.0%)
Forestry and other revenue (€ m)	6.1	2.0	203.7%	1.5	n.s.	13.8	16.3	(15.6%)
Other income	29.1	41.8	(30.4%)	16.2	79.4%	87.4	123.0	(29.0%)

In addition to the sale of pulp and energy, the Pulp business encompasses other activities, notable among which the sale of wood sourced from proprietary eucalyptus plantations located in southern Spain.

Higher internal consumption of wood shaped a 15.6% reduction in revenue from the sale of wood to third parties to €13.8m in 2022. Internal consumption dipped in the last quarter, however, due to the suspension of operations in Pontevedra, driving an increase in revenue from third-party wood sales to €6.1m that quarter.

# 2.6. Statement of profit or loss

On 7 February 2023, the Supreme Court upheld the validity of the extension of the Pontevedra biomill concession until 2073. The reversal of the asset impairment charges and provisions recognised in the 2021 financial statements in the wake of the original National Appellate Court rulings implied the recognition of a gain of €168.9m in 4Q22. As a result, net profit amounted to €243.5m in 2022.

EBITDA in the Pulp business amounted to €26.5m in the fourth quarter and €137.7m in 2022, up 50.8% and 54.7% year-on-year, respectively. EBITDA was boosted by the increase in pulp prices and favourable exchange rate trends, which mitigated the effect of the temporary suspension of operations in Pontevedra and raw material cost inflation. In 2021, EBITDA was affected by the pulp price hedges arranged exceptionally in 2020, during the pandemic, which implied cash outflows of €21.8m and €53.2m in 4Q21 and 2021, respectively.



Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Pulp sales revenue	130.0	154.0	(15.6%)	157.5	(17.5%)	625.5	544.6	14.9%
Other income	29.1	41.8	(30.4%)	16.2	79.4%	87.4	123.0	(29.0%)
Total net revenue	159.1	195.8	(18.8%)	173.8	(8.4%)	712.9	667.6	6.8%
EBITDA	26.5	17.6	50.8%	41.4	(35.9%)	137.7	89.0	54.7%
Depreciation and amortisation	(20.5)	(9.9)	106.8%	(11.1)	85.0%	(52.1)	(47.8)	8.9%
Depletion of forestry reserves	(1.8)	(2.9)	(37.6%)	(1.2)	52.2%	(7.0)	(11.4)	(39.1%)
Impairment of and gains/(losses) on fixed-asset disp.	187.2	(1.4)	n.s.	(1.7)	n.s.	184.5	(192.4)	n.s.
Other non-recurring gains/(losses)	(14.9)	(0.8)	n.s.	0.1	n.s.	(14.9)	4.2	n.s.
EBIT	176.5	2.5	n.s.	27.5	n.s.	248.3	(158.4)	n.s.
EBIT margin	111%	1%	109.7 p.p.	16%	95.1 p.p.	35%	-24%	58.6 p.p.
Net finance cost	(3.5)	(0.7)	n.s.	(1.9)	86.6%	(9.9)	(9.6)	3.2%
Other financial results	(2.1)	1.1	n.s.	1.5	n.s.	1.4	3.7	(63.7%)
Profit before tax	170.9	2.9	n.s.	27.1	n.s.	239.8	(164.3)	n.s.
Income tax	8.6	(0.5)	n.s.	(3.5)	n.s.	3.7	(19.1)	n.s.
Net Income	179.5	2.5	n.s.	23.6	n.s.	243.5	(183.4)	n.s.

Ence has an ongoing hedging policy designed to mitigate the impact of exchange rate volatility on its earnings. Those hedges implied cash outflows of  $\[ \in \]$  3.8m in 4Q22 and  $\[ \in \]$  20.3m in 2022, compared to an outflow of  $\[ \in \]$  2.6m in 4Q21 and an inflow of  $\[ \in \]$  4.11 and a weighted average floor of  $\[ \in \]$  7.1m with a weighted average ceiling of  $\[ \in \]$  1.11 and a weighted average floor of  $\[ \in \]$  1.06.

FX Hedges	1Q23	2Q23	3Q23	4Q23
Nominal hedged (USD Mn)	25.0	15.0	15.0	16.0
Average cap (USD / EUR)	1.14	1.12	1.08	1.08
Average floor (USD / EUR)	1.11	1.03	1.00	1.05

Elsewhere, the regulatory collar accounting treatment implied the recognition of non-cash revenue from energy sales of €3.6m in 4Q22 and a provision of €14.5m, likewise non-cash, in 2022.

Below the EBITDA line, depreciation and amortisation charges increased to €20.5m in 4Q22 and to €52.1m in 2022, as the Group recommenced depreciation of the Pontevedra biomill in 2022.

"Impairment and gains/(losses) on the disposal of fixed assets", in the amount of €187.2m in 4Q22 and of €184.5m in 2022, reflects the reversal of impairment charges and provisions recognised in 2021.

Other non-recurring items - a net charge of €14.9m - includes a €21m provision recognised to cover commitments under the Pontevedra Environmental Pact and the reversal of a €6.1m provision covering the termination of onerous contracts.

Net finance cost amounted to €3.5m in 4Q22 and €9.9m in 2022 as a result of including the finance charge associated with the lease over the Pontevedra biomill. Other finance income/(cost) presents the effect of movements in exchange rates on working capital during the period: a net loss of €2.1m in 4Q22 and a net gain of €1.4m in 2022.

Lastly, the Group recognised tax income of €8.6m in 4Q22 and of €3.7m in 2022 due to the tax effects of the above-mentioned reversals.

In all, the Pulp business reported a net profit of €179.5m in 4Q22 and of €243.5m in 2022, including the reversal of the asset impairment charges and provisions recognised in 2021 in the wake of the National Appellate Court rulings.

# 2.7. Cash flow analysis

Net cash from operating activities amounted to €17.7m in 4Q22 and €136.7m in 2022, up from €86.5m in 2021, driven by EBITDA growth.



Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
EBITDA	26.5	17.6	50.8%	41.4	(35.9%)	137.7	89.0	54.7%
Energy regulation adjustment (regullatory collar)	(3.6)	13.3	n.s.	3.7	n.s.	14.5	24.1	(39.9%)
Other cash adjustments	6.0	0.1	n.s.	4.5	32.2%	7.7	4.5	68.5%
Change in working capital	1.7	7.9	(78.3%)	26.5	(93.5%)	(3.0)	(23.0)	(86.8%)
Income tax received / (paid)	(12.0)	(1.3)	n.s.	-	n.s.	(13.9)	(1.3)	n.s.
Net interest received / (paid)	(0.8)	(0.9)	(2.9%)	(2.1)	(59.9%)	(6.3)	(6.9)	(9.2%)
Net cash flow from operating activities	17.7	36.8	(51.9%)	74.0	(76.1%)	136.7	86.5	57.9%

Movements in working capital implied a cash inflow of €1.7m in 4Q22 and a cash outflow of €3m in 2022. The reduction in trade receivables on the back of lower sales volumes and the increase in trade payables on account of amounts due to the electricity market regulator offset the increase in wood inventories. The balance payable to the regulator stood at €23m at year-end and is due settlement during the first half of 2023.

Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Inventories	(16.5)	(13.7)	20.1%	(16.4)	0.7%	(24.3)	(11.5)	111.2%
Trade and other receivables	14.5	(3.0)	n.s.	22.5	(35.5%)	8.2	(43.1)	n.s.
Financial and other current assets	1.2	0.9	26.3%	0.5	119.3%	2.4	2.4	(0.8%)
Trade and other payables	2.5	23.8	(89.5%)	19.8	(87.3%)	10.7	29.3	(63.4%)
Change in working capital	1.7	8.0	(78.7%)	26.5	(93.5%)	(3.0)	(23.0)	(86.8%)

At 31 December 2022, the Pulp business had drawn down €45.2m under its non-recourse receivable discounting facilities, down from €53.7m at year-end 2021.

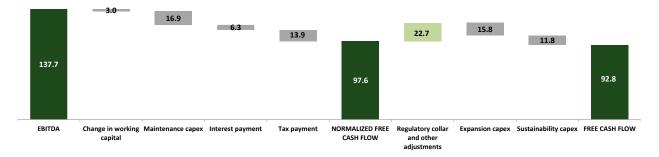
Ence has also arranged several reverse factoring facilities, which were drawn down by €76.5m at the December close, compared to €79.5m at year-end. The reverse factoring facilities do not entail the provision of guarantees, do not alter the average payment term agreed with the corresponding suppliers and do not accrue financial expenses.

Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Maintenance capex	(3.6)	(3.9)	(7.2%)	(3.4)	6.8%	(16.9)	(11.7)	44.3%
Sustainability capex and other	(6.5)	(1.2)	n.s.	(1.2)	n.s.	(11.8)	(13.9)	(15.5%)
Efficiency and expansion capex	(1.9)	(1.9)	(0.2%)	(2.4)	(21.7%)	(15.8)	(26.8)	(41.1%)
Financial investments	0.2	(0.3)	n.s.	(0.0)	n.s.	0.2	(0.3)	n.s.
Investments	(11.8)	(7.3)	60.6%	(7.0)	66.9%	(44.3)	(52.8)	(16.1%)
Disposals	0.3	13.3	(97.7%)	0.1	196.0%	0.4	13.7	(97.1%)
Net cash flow used in investing activities	(11.5)	5.9	n.s.	(6.9)	65.0%	(43.9)	(39.1)	12.1%

Maintenance capex decreased to €3.6m in 4Q22 and €16.9m in 2022, while sustainability capex increased to €6.5m in 4Q22 and €11.8m in 2022. The sustainability investments were mainly earmarked to reinforcing facility safety and reducing odour, noise and water consumption at the biomills, bolstering Ence's competitiveness in the long term. In 4Q22, those investment also included €3.9m related with the new water recovery system for use during periods of drought.

Investments in efficiency and growth amounted to €1.9m in 4Q22 and €15.8m in 2022. Those investments are mainly related to the final payments for the capacity added in 2019 and the purchase of new equipment to increase woodcutting capacity in Galicia.

As a result, normalised free cash flow in the Pulp business amounted to €97.6m in 2022, while free cash flow net of the adjustment for the regulatory collar and efficiency, growth and sustainability capex came in at €92.8m.





# 2.8. Change in net debt

The Pulp business ended the year with net cash of €36.1m, compared to €19.5m at year-end 2021. That balance includes financial lease liabilities of €37.6m at year-end 2022, up from €16.4m at year-end 2021, due to the addition of a €16.9m liability related with the Pontevedra biomill leases.

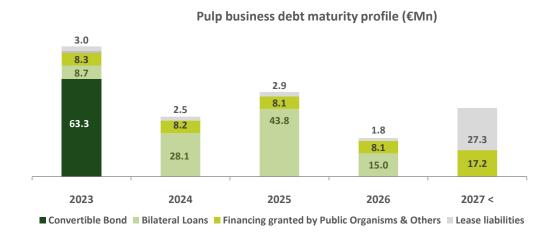
In 2022, the business paid out €66.6m in dividends and collected €19.5m following partial repayment of the intragroup loan to the Renewable Energy business.

Figures in € m	Dec-22	Dec-21	Δ%
Non-current financial debt	128.6	276.5	(53.5%)
Current financial debt	80.3	12.6	n.s.
Gross financial debt	208.9	289.1	(27.7%)
Non-current lease contracts	34.6	12.8	169.6%
Current lease contracts	3.0	3.6	(16.6%)
Financial liabilities related to lease contracts	37.6	16.4	128.7%
Cash and cash equivalents	278.4	318.5	(12.6%)
Short-term financial investments	4.2	6.6	(35.7%)
Net financial debt Pulp business	(36.1)	(19.5)	84.8%

Due to the cyclical nature of the Pulp business, it is financed with covenant-free debt and ample liquidity. At the reporting date, the Pulp business had cash and cash equivalents of €282.6m. That balance includes payments outstanding to the electricity market regulator in the amount of €23m, which are due settlement in the first half of 2023.

In 2022, Ence prepaid €10m of bilateral loans, reduced its use of its receivable discounting lines by €8.5m and repurchased €65.4m of the convertible bonds due March 2023. By year-end, the Group had bought back a total of €96.7m of those convertible bonds (60% of the total issued).

The gross debt of €208.9m at year-end corresponds mainly to the €63.3m of convertible bonds (adjusted for the value of the equity component), the outstanding balance of €95.6m on bilateral loans and a series of loans totalling €50m awarded by the CDTI (acronym in Spanish for the Centre for the Development of Industrial Technology) and Spanish Ministry of Industry to finance investments in efficiency upgrades and capacity expansion work; the maturities on these loans range to 2030. Finance lease liabilities stood at €37.6m at the close. Debt arrangement fees are deducted from gross borrowings on the statement of financial position.





# 3. RENEWABLE ENERGY BUSINESS

Ence's Renewable Energy business encompasses the generation of power from renewable sources at independent plants that have no relation to the pulp production process and is carried on through its 51% ownership interest in **Magnon Green Energy** ("Magnon"), along with other emerging businesses such as industrial heating and **biomethane**.

Magnon currently has eight power plants fuelled by forestry and agricultural biomass with aggregate installed capacity of 266 MW: three plants in Huelva (with capacity of 50 MW, 46 MW and 41 MW); two in Ciudad Real (50 MW and 16 MW); one in Merida (20 MW); one in Jaen (16 MW); and a complex in Cordoba (27 MW).

In addition, Magnon has a pipeline of 813 MW of biomass and photovoltaic developments:

- In biomass, Magnon has three developments in the pipeline with combined capacity of 140 MW with which it is entitled to participate in the capacity tenders scheduled between now and 2030. Of the total, 90 MW already has the corresponding environmental permits and those for the remaining 50 MW are expected to be obtained in 2023.
- The photovoltaic pipeline amounts to 673 MW. In December 2021, Magnon agreed the sale of 373 MW of those developments for up to €62m; those sales will materialise as the corresponding permits are obtained, between 2023 and 2024. The remaining 300 MW of photovoltaic projects are at an early stage of development.

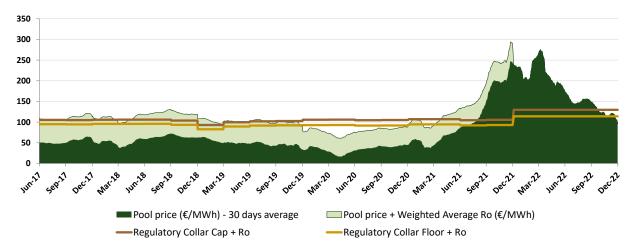
Finally, Ence is analyzing various opportunities for the sale of industrial heating with biomass and in 2022 it launched a new subsidiary, Ence Biogas, for the development and operation of biomethane and fertilizer production plants from organic waste. This subsidiary already has a portfolio of 9 projects under development in Spain with a combined capacity to supply 560 GWh of biomethane per year.

# 3.1. Electricity market trends

Average pool prices declined by 46.3% year-on-year to €113.2/MWh in 4Q22. In 2022 as a whole, the pool price averaged €167.6/MWh, up 50.4% from 2021.

Market figures	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Average pool price (€/MWh)	113.2	210.9	(46.3%)	146.2	(22.6%)	167.6	111.4	50.4%
Source: OMIE								

## Pool price, average Ro and regulatory collar, last 5 years (€/MWh)





The price per MWh that Ence recognises in its financial statements is determined by the pool price, within the ceiling and floor set by the regulator (regulatory collar), plus the supplementary remuneration for operations (Ro) earned by each plant. The plants that do not avail of or have depleted their remuneration for investment are not subject to the regulatory collar ceiling.

The remuneration for investment (Ri) for the universe of power plants comprising Ence's Renewable Energy business was set at 7.4% for 2020-2031 by Spanish Royal Decree-Law 17/2019. That remuneration implied €40.9m of revenue in 2022.

The plants' remuneration parameters are outlined in greater detail in Appendix 2.

# 3.2. Key changes derived from Royal Decree-Law 6/2022

Spanish Royal Decree-Law 6/2022 (of 29 March 2022) included measures that affect the remuneration regime applicable to the renewable energy, CHP and waste-fuelled power plants regulated in Royal Decree 413/2014, enacted in response to the context of high electricity prices, while guaranteeing that those facilities obtain the reasonable return initially contemplated.

Those measures consisted primarily of bringing forward to 2022 the adjustment for the deviation between actual electricity prices and the prices estimated by the regulator (the regulatory collar) in 2020 and 2021 by means of the annual collection of the remuneration for investment (Ri) parameter and adjustment of the regulatory price estimate and remuneration for operation (Ro) parameter applicable in 2022.

The regulatory price applicable in 2022, factoring in that legislation, is €122/MWh, compared to the initially estimated €48/MWh. Since that price is higher than the cost of operating a standard facility, the remuneration for operation parameter does not apply.

The Group's annual results reflect all those measures as from 1 January.

# 3.3. Revenue from energy sales

Energy sales volumes amounted to 291,599 MWh in 4Q22, down 31.9% year-on-year, as a result of reduced availability of olive pomace, due to the impact of higher gas prices at the CHP facilities where it is produced. In 2022 as a whole, the lower availability of olive pomace was offset by an easier comp, in light of the incident at the 50-MW plant in Huelva in 2021, so that energy sales volumes increased by 3.6% compared to 2021, to 1,481,446 MWh.

Operating figures	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Huelva 41 MW - Biomass	-	54,537	(100.0%)	39,160	(100.0%)	136,110	193,237	(29.6%)
Jaén 16 MW - Biomass	14,369	25,113	(42.8%)	19,103	(24.8%)	80,925	92,029	(12.1%)
Ciudad Real 16 MW - Biomass	3,047	26,319	(88.4%)	18,772	(83.8%)	70,542	101,645	(30.6%)
Córdoba 27 MW - Biomass	35,871	39,572	(9.4%)	24,359	47.3%	145,793	183,470	(20.5%)
Huelva 50 MW - Biomass	76,673	86,540	(11.4%)	91,026	(15.8%)	351,553	125,876	179.3%
Mérida 20 MW - Biomass	31,650	38,967	(18.8%)	36,597	(13.5%)	140,066	151,945	(7.8%)
Huelva 46 MW - Biomass	69,588	80,902	(14.0%)	67,315	3.4%	279,484	293,118	(4.7%)
Ciudad Real 50 MW - Biomass	60,402	76,006	(20.5%)	70,392	(14.2%)	276,973	288,878	(4.1%)
Energy sales (MWh)	291,599	427,957	(31.9%)	366,723	(20.5%)	1,481,446	1,430,199	3.6%
Average sales price - Pool + Collar + Ro (€/MWh)	165.0	63.7	158.8%	137.2	20.2%	170.7	81.3	110.0%
Remuneration for investment (€m)	10.2	8.6	19.4%	10.2	(0.0%)	40.9	37.8	8.1%
Revenue (€ m)	58.5	36.1	62.1%	60.6	(3.5%)	294.3	154.9	90.0%

Note: The numbers shown in green include the impact of the annual maintenance stoppage  $\,$ 



Elsewhere, the sale price averaged €165/MWh in 4Q22 and €170.7/MWh in 2022, boosted by higher pool prices at the plants that are not subject to the regulatory collar ceiling, coupled by the contribution made by electricity system back-up services. Moreover, in 2021, the average sales price was adversely affected by the electricity price hedges arranged exceptionally in 2020, during the pandemic, which implied cash outflows of €33.6m and €53.3m in 4Q21 and 2021, respectively, and were accounted for as a reduction in the average sales price.

As a result, revenue from energy sales, factoring in remuneration for investment, increased by 62.1% year-on-year to €58.5m in 4Q22 and by 90% to €294.3m in 2022.

# 3.4. Statement of profit or loss

The increase in average sales prices continued to lift EBITDA in the Renewable Energy business, specifically to €13.5m in 4Q22 and €109.8m in 2022, including reversal of €33.1m of the regulatory collar provision.

In 2022, the Group assessed the recoverable amount of the renewable energy plants that are either not expected to receive remuneration for investment from 1 January 2023 or are expected to receive an insignificant amount (Huelva-41 MW, Jaen 16-MW, Ciudad Real 16-MW and Cordoba 14-MW) as a result of having recovered most of their regulatory value via pool prices in 2022. As a result, the Group recognised impairment charges of €38.3m against the plants' carrying amounts, which were mostly offset by the mentioned reversal of the regulatory collar provision, none of which had any impact on cash flow generation during the period.

Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Total revenue	58.5	36.1	62.1%	60.6	(3.5%)	294.3	154.9	90.0%
EBITDA	13.5	3.4	n.s.	17.7	(23.7%)	109.8	17.8	n.s.
Depreciation and amortisation	(4.7)	(9.0)	(47.3%)	(15.5)	(69.6%)	(40.3)	(36.9)	9.2%
Impairment of and gains/(losses) on fixed-asset disposals	(4.3)	(0.7)	n.s.	-	n.s.	(41.3)	(1.1)	n.s.
EBIT	4.5	(6.3)	n.s.	2.2	101.2%	28.3	(20.1)	n.s.
Net finance cost	(3.4)	(3.1)	11.3%	(3.8)	(9.1%)	(16.3)	(11.9)	37.2%
Other finance income/(cost)	(0.0)	0.4	n.s.	(0.0)	(33.3%)	0.3	1.1	(77.3%)
Profit before tax	1.0	(8.9)	n.s.	(1.5)	n.s.	12.2	(30.9)	n.s.
Income tax	(0.7)	2.0	n.s.	(0.2)	n.s.	(8.2)	6.3	n.s.
Net Income	0.3	(7.0)	n.s.	(1.7)	n.s.	3.9	(24.6)	n.s.
Non-controlling interests	0.5	(0.2)	n.s.	(0.9)		0.6	(1.0)	n.s.
Atributable Net Income	0.8	(7.2)	n.s.	(2.6)	n.s.	4.5	(25.5)	n.s.

The reduction in depreciation and amortisation charges in 4Q22 reflected the reclassification of €4.1m as an impairment loss. In 2022, depreciation and amortisation charges increased by 9.2% to €40.3m, after the Group realigned certain plants' estimated useful lives to reflect pool prices in 2022 and the outlook for electricity prices going forward.

The year-on-year increase in net finance costs, to €3.4m in 4Q22 and to €16.3m in 2022, mainly reflects the unwind of the regulatory collar provision, with no impact on cash flow.

Income tax expense of €0.7m in 4Q22 and €8.2m in 2022 includes the tax effect of the above-mentioned impairment losses.

As a result, the net profit attributable to the Renewable Energy business amounted to €0.8m in 4Q22 and €4.5m in 2022, compared to net losses of €7.2m and €25.5m in 4Q21 and 2021, respectively.

# 3.5. Cash flow analysis

Net cash flows from operating activities amounted to €2.1m in 4Q22, compared to €46.5m in 4Q21, due to adjustments for the regulatory collar accounting treatment in both periods. In 2022, operating cash flow increased to €167m, from €54.7m in 2021, driven by EBITDA growth and a significant reduction in working capital, shaped by the payments outstanding to the market regulator.



Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
EBITDA	13.5	3.4	n.s.	17.7	(23.7%)	109.8	17.8	n.s.
Energy regulation adjustment (regulatory collar)	(4.8)	46.9	n.s.	3.1	n.s.	10.4	65.0	(83.9%)
Other cash adjustments	1.0	(2.6)	n.s.	0.3	n.s.	1.8	1.7	5.5%
Change in working capital	3.3	4.6	(29.4%)	32.7	(89.9%)	70.6	(10.6)	n.s.
Income tax received / (paid)	(6.2)	(0.5)	n.s.	-	n.s.	(8.6)	(6.9)	25.6%
Net interest received / (paid)	(4.8)	(5.3)	(9.0%)	(2.4)	100.6%	(17.0)	(12.3)	38.6%
Net cash flow from operating activities	2.1	46.5	(95.6%)	51.4	(96.0%)	167.0	54.7	205.1%

The difference between actual and regulated electricity prices (the regulatory collar), which does not impact the statement of profit or loss but does affect the statement of cash flows, had a negative impact of €4.8m in 4Q22 and a positive impact of €10.4m in 2022, compared inflows of €46.9m and €65m in 4Q21 and 2021, respectively.

Movements in working capital implied a cash inflow of €3.3m in 4Q22 and of €70.6m in 2022. The improvement in working capital reflects a payment outstanding to the electricity market regulator in the amount of €62.4m, which is due settlement in the first half of 2023.

Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Inventories	(8.9)	4.6	n.s.	(0.2)	n.s.	(10.3)	(2.0)	n.s.
Trade and other receivables	(5.4)	(12.2)	(55.6%)	(4.2)	28.8%	0.6	(6.3)	n.s.
Current financial and other assets	2.0	0.1	n.s.	(2.0)	n.s.	(0.0)	-	n.s.
Trade and other payables	15.6	12.0	30.3%	39.1	(60.1%)	80.3	(2.3)	n.s.
Change in working capital	3.3	4.5	(27.8%)	32.7	(89.9%)	70.6	(10.6)	n.s.

The Renewable Energy business decreased its use of receivable discounting lines by €13.3m so that at year-end the balance drawn stood at zero.

Ence has also arranged several non-recourse reverse factoring facilities, which were drawn down by €23m at the December close, compared to €18.1m at year-end 2021. The reverse factoring facilities do not entail the provision of guarantees, do not alter the average payment term agreed with the corresponding suppliers and do accrue interest.

Figures in € m	4Q22	4Q21	Δ%	3Q22	Δ%	2022	2021	Δ%
Maintenance capex	(1.1)	(0.5)	96.7%	(0.5)	104.3%	(2.7)	(3.3)	(19.3%)
Sustainability capex and other	(1.2)	(0.6)	109.4%	(0.4)	185.6%	(2.3)	(2.9)	(22.1%)
Efficiency and expansion capex	(1.7)	(3.3)	(48.9%)	(0.7)	146.6%	(5.4)	(12.3)	(55.6%)
Financial investments	-	0.1	(100.0%)	-	n.s.	-	0.0	(100.0%)
Investments	(4.0)	(4.3)	(8.6%)	(1.6)	143.1%	(10.4)	(18.5)	(43.8%)
Disposals	-	5.5	(100.0%)	-	n.s.	0.4	5.5	(93.2%)
Net cash flow from investing activities	(4.0)	1.2	n.s.	(1.6)	143.1%	(10.0)	(13.0)	(22.6%)

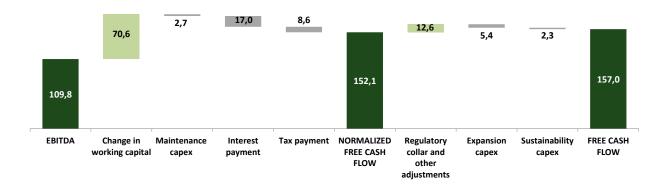
Maintenance capex increased to €1.1m in 4Q22 and €2.7m in 2022, while sustainability capex increased to €1.2m in 4Q22 and €2.3m in 2022.

Lastly, investments in efficiency and growth declined to €1.7m in 4Q22 and €5.4m in 2022 and mainly related to small investments designed to render the various plants more efficient, as well as other projects under development.

Proceeds from disposals included the collection of €0.4m related with progress on the permitting of the photovoltaic projects under development. The €5.5m of proceeds recognised in 2021 stemmed from an upfront payment collected in connection with the sale of 373 MW of photovoltaic developments.

As a result, normalised free cash flow in the Renewable Energy business amounted to €152.1m in 2022, while free cash flow, after the regulatory collar and efficiency, growth and sustainability capex, came in at €157m.





The €70.6m improvement in working capital in 2022 includes a €62.4m payment due to the electricity market regulator, which will be paid during the first half of 2023.

# 3.6. Change in net debt

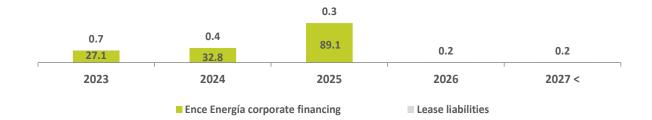
Net debt in the Renewable Energy business decreased by €115.1m from year-end 2021 to €6.1m.

In 2022, this business prepaid €38.5m of its borrowings from group companies and associates.

Figures in € m	Dec-22	Dec-21	Δ%
Non-current financial debt	121.9	162.2	(24.8%)
Current financial debt	27.1	29.4	(7.9%)
Gross financial debt	149.0	191.6	(22.2%)
Non-current lease contracts	1.0	0.7	38.9%
Current lease contracts	0.7	0.4	73.5%
Financial liabilities related to lease contracts	1.7	1.1	50.6%
Cash reserve for debt service	10.0	10.0	-
Cash and cash equivalents	134.5	61.5	118.9%
Net financial debt Renewable Energy business	6.1	121.2	(95.0%)

Gross debt, due by 2025, stood at €149m at the December close, while lease liabilities amounted to €1.7m. The Renewable Energy business had €144.5m of cash at year-end 2022.

# **Energy debt maturity profile (€Mn)**





# 4. CONSOLIDATED FINANCIAL STATEMENTS

# 4.1. Summarised statement of profit or loss

	2022							
Figures in € m	Pulp	Energy	Adjustments	Consolidated				
Total revenue	712.9	294.3	(3.8)	1,003.4				
Other income	20.5	4.3	(1.2)	23.6				
Foreign exchange hedging operations results	(20.3)	-	-	(20.3)				
Cost of sales and change in inventories of finished produ	(307.8)	(92.7)	3.8	(396.7)				
Personnel expenses	(75.4)	(17.8)	-	(93.2)				
Other operating expenses	(192.2)	(78.2)	1.2	(269.2)				
EBITDA	137.7	109.8	-	247.6				
Depreciation and amortisation	(52.1)	(40.2)	0.9	(91.4)				
Depletion of forestry reserves	(7.0)	(0.0)	-	(7.0)				
Impairment of and gains/(losses) on fixed-asset disposals	184.5	(41.3)	0.7	143.9				
Other non-ordinary operating gains/(losses)	(14.9)	-	-	(14.9)				
EBIT	248.3	28.3	1.6	278.2				
Net finance cost	(9.9)	(16.3)	-	(26.3)				
Other finance income/(costs)	1.4	0.3	-	1.6				
Profit before tax	239.8	12.2	1.6	253.6				
Income tax	3.7	(8.2)	-	(4.7)				
Net Income	243.5	3.9	1.5	248.9				
Non-controlling interests	-	0.6	(2.3)	(1.7)				
Atributable Net Income	243.5	4.5	(0.8)	247.2				
Earnings per Share (EPS)	1.00	0.02	(0.0)	1.02				

	20	21	
Pulp	Energy	Adjustments	Consolidated
667.6	154.9	(2.8)	819.7
14.8	19.3	(1.4)	32.6
(88.2)	-	-	(88.2)
(286.2)	(73.5)	2.8	(356.9)
(70.6)	(13.6)	-	(84.2)
(148.4)	(69.3)	1.4	(216.3)
89.0	17.8	-	106.8
(47.8)	(36.7)	2.7	(81.9)
(11.4)	(0.1)	-	(11.6)
(192.4)	(1.1)	-	(193.5)
4.2	-	-	4.2
(158.4)	(20.1)	2.7	(175.9)
(9.6)	(11.9)	-	(21.5)
3.7	1.1	-	4.9
(164.3)	(30.9)	2.7	(192.5)
(19.1)	6.3	3.3	(9.4)
(183.4)	(24.6)	6.0	(202.0)
-	(1.0)	12.5	11.6
(183.4)	(25.5)	18.5	(190.4)
(0.75)	(0.11)	0.08	(0.78)

# 4.2. Summarised statement of financial position

		Dec	c - 22			Dec	c 21	
Figures in € m	Pulp	Energy	Adjustments	Consolidated	Pulp	Energy	Adjustments	Consolidated
Intangible assets	15.6	35.0	(12.7)	37.9	13.2	38.1	(13.3)	37.9
Property, plant and equipment	603.4	389.0	(8.5)	983.9	436.9	456.3	(9.6)	883.6
Biological assets	60.4	0.2	-	60.5	59.6	0.1	(0.0)	59.7
Non-current investments in Group companies	112.6	0.0	(112.5)	0.0	112.6	0.0	(112.5)	0.0
Non-current borrowings to Group companies	18.6	-	(18.6)	-	38.3	-	(38.3)	-
Non-current financial assets	20.8	5.4	-	26.1	14.6	1.9	0.0	16.5
Deferred tax assets	30.5	19.4	3.2	53.1	20.1	22.1	3.3	45.6
Cash reserve for debt service	-	10.0	-	10.0	-	10.0	-	10.0
Total non-current assets	861.8	459.0	(149.1)	1,171.6	695.2	528.5	(170.4)	1,053.3
Inventories	80.5	21.9	-	102.3	53.6	12.1	-	65.7
Trade and other accounts receivable	59.4	40.5	(29.2)	70.6	70.2	42.2	(17.5)	94.9
Income tax	6.8	1.3	-	8.0	1.5	0.3	0.0	1.8
Other current assets	7.5	0.4	-	7.9	10.7	(0.0)	0.0	10.7
Hedging derivatives	0.0	2.6	-	2.6	0.0	-	-	-
Current financial investments in Group companies	0.4	0.0	(0.4)	0.0	-	0.0	-	0.0
Current financial investments	4.2	0.0	-	4.3	6.6	0.0	-	6.6
Cash and cash equivalents	278.4	134.5	-	412.9	318.5	61.5	(0.0)	380.0
Total current assets	437.1	201.2	(29.6)	608.7	461.1	116.1	(17.5)	559.7
TOTAL ASSETS	1,298.9	660.2	(178.8)	1,780.3	1,156.2	644.6	(187.9)	1,613.0
F. 7	7400	220.0	(420.5)	040.3		240.6	(132.1)	625.5
Equity	<b>719.8</b> 163.2	<b>228.9</b> 122.9	(130.6)	818.2 286.1	<b>539.0</b> 289.4	<b>218.6</b> 162.9	<del>; , , , , , , , , , , , , , , , , , , ,</del>	<b>625.5</b> 452.3
Non-current borrowings	103.2	36.4	(10.6)	17.8	289.4	75.2	(0.0)	452.3 36.8
Non-current loans with Group companies and associates	-		(18.6)		-		(38.3)	
Non-current derivatives Deferred tax liabilities	-	-	-	-	-	2.2	-	2.2
	-	-	-	-	-	-	-	-
Non-current provisions Other non-current liabilities	27.9 38.2	0.1 75.8	-	28.0 114.0	51.1 23.7	0.1 68.0	0.0	51.2 91.8
			(40.6)				(20.0)	
Total non-current liabilities	229.2	235.3	(18.6)	445.9	364.2	308.4	(38.3)	634.2
Current borrowings Current derivatives	83.3 0.4	27.8		111.1 0.4	16.2 7.0	29.8 2.6	-	46.0 9.6
		-	(20.2)				(47.5)	
Trade and other account payable	226.4	164.4	(29.2)	361.6	213.7	81.3	(17.5)	277.5
Short-term debts with group companies	0.0	0.7	(0.4)	0.4	0.0	1.3	(0.0)	1.3
Income tax	0.0	-	-	0.0	0.0	0.1	-	0.1
Current provisions	39.8	3.0	(20.6)	42.8	16.1	2.7	(47.5)	18.8
Total current liabilities	349.9	196.0	(29.6)	516.2	253.0	117.7	(17.5)	353.2
TOTAL EQUITY AND LIABILITIES	1,298.9	660.2	(178.8)	1,780.3	1,156.2	644.6	(187.9)	1,613.0



# 4.3. Statement of cash flows

					2	021			
Figures in € m	Pulp	Energy	Adjustments	Consolidated		Pulp	Energy	Adjustments	Consolidated
Consolidated profit/(loss) for the period before tax	239.8	12.2	1.6	253.6	(	164.3)	(30.9)	2.7	(192.5)
Depreciation and amortisation	59.0	40.3	(0.9)	98.4		59.3	36.9	(2.7)	93.5
Changes in provisions and other deferred expense	23.4	2.1	-	25.5		(0.5)	2.1	-	1.6
Impairment of gains/(losses) on disposals intangible asset	(184.5)	41.2	(0.7)	(144.0)		192.4	1.1	-	193.5
Net finance result	8.6	16.0	-	24.6		7.2	10.8	-	18.0
Energy regulation adjustment (regulatory collar)	14.5	10.4	-	25.0		24.1	65.0	-	89.1
Government grants taken to income	(0.5)	(0.1)	-	(0.7)		(0.6)	(0.3)	-	(0.9)
Adjustments to profit	(79.5)	109.9	(1.6)	28.8		282.0	115.4	(2.7)	394.7
Inventories	(24.3)	(10.3)	-	(34.6)		(11.5)	(2.0)	-	(13.5)
Trade and other receivables	8.2	0.6	11.7	20.5		(43.1)	(6.3)	-	(49.4)
Current financial and other assets	2.4	(0.0)	-	2.3		2.4	0.0	-	2.4
Trade and other payables	10.7	80.3	(11.7)	79.3		29.3	(2.3)	-	27.0
Changes in working capital	(3.0)	70.6	-	67.6		(23.0)	(10.6)	-	(33.6)
Interest paid	(6.3)	(17.0)	-	(23.3)		(6.9)	(12.3)	-	(19.2)
Dividends received	-	-	-	-		0.0	-	-	0.0
Income tax received/(paid)	(13.9)	(8.6)	-	(22.6)		(1.3)	(6.9)	-	(8.2)
Other collections/(payments)	(0.4)	-	-	(0.4)		-	(0.0)	-	(0.0)
Other cash flows from operating activities	(20.6)	(25.7)	-	(46.3)		(8.2)	(19.2)	-	(27.4)
Net cash flow from operating activities	136.7	167.0	-	303.7		86.5	54.8	-	141.3
Property, plant and equipment	(41.7)	(10.1)	-	(51.8)		(49.9)	(18.4)	-	(68.3)
Intangible assets	(2.8)	(0.3)	-	(3.1)		(2.6)	(0.2)	-	(2.7)
Other financial assets	0.2	-	-	0.2		(0.3)	0.0	-	(0.3)
Disposals	0.4	0.4	-	0.8		13.7	5.5	(13.3)	6.0
Net cash flow used in investing activities	(43.9)	(10.0)	-	(53.9)		(39.1)	(13.0)	(13.3)	(65.4)
Free cash flow	92.8	157.0	-	249.8		47.4	41.8	(13.3)	75.9
Buyback/(disposal) of own equity instruments	0.1	-	-	0.1		(2.2)	-	-	(2.2)
Proceeds from and repayments of financial liabilities	(66.5)	(82.9)	-	(149.4)	(	174.8)	(28.2)	-	(203.1)
Dividends payments	(66.6)	(1.0)	-	(67.6)		- '	(26.6)	13.3	(13.4)
Net cash flow from/ (used in) financing activities	(132.9)	(83.9)	-	(216.8)		177.0)	(54.8)	13.3	(218.6)
Net increase/(decrease) in cash and cash equivalents	(40.1)	73.1	-	32.9		129.6)	(13.1)	-	(142.7)



# 5. KEY DEVELOPMENTS

# Spain's Supreme Court upholds the validity of the extension of the Pontevedra biomill's concession to 2073

On 7 February 2023, the Supreme Court announced a favourable ruling on the appeals presented by Ence and other entities against the National Appellate Court rulings of July 2021 annulling the Resolution issued by the Directorate General of Coastal and Marine Sustainability on 20 January 2016, extending Ence's concession at the Pontevedra biomill until 2073.

The Supreme Court has concluded that concessions awarded prior to the 1988 Coastal Act can be extended so long as they are accompanied by favourable environmental reports, as is the case in this instance.

The full contents of the court's rulings will be released in the coming days.

Any future modification of the Spain's coastal regulation would not apply to the Pontevedra concession extension.

The reversal of the asset impairment charges and provisions recognised in the 2021 financial statements in the wake of those Appellate Court rulings implied a gain of €169m in 2022.

#### Extraordinary interim dividend of €0.29 share, payable on 16 March

On 28 February 2022, the Board agreed to pay an extraordinary interim dividend from 2022 profits in the amount of €70.4m, equivalent to €0.29 per share (before withholding tax), to be paid on 16 March.

That dividend is additional to the €67m paid out during the year, equivalent to €0.27 per share (before withholding tax).

#### The Pontevedra biomill restarted in November

Ence has developed an innovative solution for use during times of drought that enables it to regenerate its own wastewater, as well as the wastewater from the treatment facility adjacent to the Pontevedra biomill (in Placeres), in order to minimise water withdrawal from the river in the course of pulp production when its flow drops, as happened last summer.

After four months of stoppage due to the flow problems affecting the Lérez River, the Pontevedra biomill was restarted in November, trialling the new solution, while work was carried out to repair the water withdrawal infrastructure.

The biomill is expected to continue to operate combining that solution and minimising the water withdrawn from the river throughout the first half of 2023, in order to optimise the water recovery process.

#### Launch of a new project for the production of mixed fibre in As Pontes

At the end of June, Ence announced it was analysing a new project in the town of As Pontes, Coruña, for the production of mixed bleached fibre made from a combination of recovered paper and board and the virgin fibre produced by Ence.

An option to purchase the site where the project is to be located was signed in January 2023. The project embodies the fair transition and circular bioeconomy thrusts by transforming land that is part of a fossil fuel power plant into an innovative facility that will recover and reuse natural resources, without increasing wood consumption.



Phase one of the project consists of building a line for the production of mixed bleached fibre made from recovered board and paper and virgin pulp produced by Ence, with annual production capacity of 100,000 tonnes. The investment required is initially estimated at €125m and the project is expected to yield a return (ROCE) of over 12%.

Subsequent phases contemplate the installation of a certified biomass co-generation facility that would cover the factory's heat and electricity requirements and a line for the manufacture of 30,000 tonnes of paper products.

#### **Ence biogas**

In 2022, Ence created a new subsidiary to develop and operate plants to produce biomethane and fertiliser from organic waste.

This is a new business line based on the circular bioeconomy principles that already underpin Ence's two core businesses, one with significant growth potential in Spain.

That subsidiary already has a pipeline of nine projects under development in Spain with aggregate annual supply capacity of 560 GWh of biomethane. The medium-term goal is to operate 20 plants with annual capacity of over 1 TWh of biomethane.

#### **Navia Excellence**

In March 2022, Ence unveiled its "Navia Excellence" plan to the market, a project conceived of to boost the sale of differentiated products, diversify production into pulp for absorbent personal care products (fluff pulp) and decarbonise the facility by slashing its annual GHG emissions by 50,000 tonnes.

That project will entail an estimated €105m of investments between 2023 and 2025, with a projected ROCE of over 12%.

# **2022 Annual General Meeting**

Ence held its Annual General Meeting on 31 March 2022. It was attended - in-person and remotely - by shareholders representing 57% of its share capital, who ratified all of the agenda items. The motions were carried with over 89% of votes in favour on average. The items ratified included:

- ✓ Approval of the 2021 financial statements, management report and sustainability report and of the motion for the appropriation of profit for 2021
- ✓ Approval of the Board of Directors' performance and the Director Remuneration Policy for 2022, 2023 and 2024
- ✓ Re-election of Irene Hernández Álvarez as independent director
- ✓ Re-election of Fernando Abril-Martorell as external director
- ✓ Re-election of José Guillermo Zubía Guinea as external director
- ✓ Appointment of Ángel Agudo Valenciano as proprietary director, in representation of Asua Inversiones S.L.
- ✓ Appointment of Carmen Aquerreta Ferraz as independent director
- ✓ Appointment of Rosalía Gil- Albarellos Marcos as independent director
- ✓ Amendment of the Bylaws and General Meeting Regulations
- ✓ Authorisation of the Board of Directors to buy back own shares and debt instruments



## **APPENDIX 1: MASTER SUSTAINABILITY PLAN**

Sustainability is intrinsic to Ence's business activities as a leading player in the sustainable use of natural resources for the production of differentiated pulp and renewable energy. It is fully embedded within the Company's purpose and constitutes a strategic priority, as is evident in Ence's 2019-2023 Business Plan.

Ence's noteworthy performance along environmental, social and governance (ESG) dimensions is echoed in its assessments by prestigious ESG agencies and indices. In 2022, Sustainalytics reiterated Ence's overall ESG score of 91 points out of 100, which ranks it as a global leader in the pulp and paper sector for the second year running. Lastly, the Company joined the prestigious FTSE4Good Index Series in 2021.

To articulate its sustainability strategy, Ence has defined a Sustainability Master Plan with the same time horizon as its Business Plan. The Plan constitutes the roadmap for advancing towards excellence in sustainability and fostering the creation of shared value with its stakeholders. That Master Plan is articulated around seven priority lines of initiative:

## 1. People and values

The Company's human capital management priorities are focused on the provision of quality work; improvement of the workplace climate; stimulation, management and development of talent; promotion of training and learning; fostering of diversity; and creation of a sustainability culture within the organisation, among others.

In terms of the generation of **quality work**, note that as of year-end 2022, 93.4% of Ence employees had permanent employment contracts and 98.1% were working full time.

The workplace climate improvement plan is a top cross-cutting priority. Thanks to the efforts the Company has been making since embarking on this project, in 2022 the Company secured Great Place to Work certification for the third year in a row.

On the **talent development** front, Ence is striving to ensure that it attracts, develops and retains the professionals it needs to ensure that the organisation has the human capital required to successfully execute its 2019-2023 Business Plan. To that end, Ence is focusing on the reinforcement of internal promotions as the basis for the professional development of its employees, specifically raising the profile of all internal vacancies. In 2022, it promoted 73 professionals, 20 of whom are women.

As for **training and development**, the overriding goal of Ence's professional training strategy is to encourage personal and professional development at all levels with a view to improving employees' sense of belonging and commitment to the organisation's strategic goals. The aim is to give employees the skills they need to do their jobs, while fostering a culture of development, value creation and continuous improvement and preparing them to assume new responsibilities in the future.

Training is an important aspect of the Strategic Human Resources Plan, which contemplates the following corporate training initiatives in addition to each Operations Centre's specific training plans:

- ✓ Environmental Awareness
- √ Regulatory Compliance
- ✓ Leadership Skills
- ✓ Health and Safety
- √ Sustainability
- ✓ Operations and Maintenance Services
- ✓ Digital Transformation

In 2022, the Company imparted 21,960 hours of training, adapting the formats to make them compatible with remote working arrangements. It is currently focusing strategically on training in the areas of compliance, leadership development with a focus on empowerment and autonomy, health and safety and digital transformation.

In terms of its effort to bring about effective **equality and diversity**, Ence remains strategically committed to its female hiring thrust, lifting female representation by over 6.8% so far in 2022 to account for 26% of the workforce at year-end. Moreover, in 2022, 51% of new positions were covered by women.



Framed by its Equality Plan, Ence offers measures that go beyond its obligations under prevailing labour legislation. In line with those commitments, its remuneration policy is likewise designed to guarantee non-discrimination in pay, compensating employees competitively. Remuneration is articulated around market criteria and a variable component based on objective job performance evaluation informed by equality and efficiency criteria.

Ence works to build **management-employee relations** based on dialogue and joint responsibility, the idea being to foster a climate that is propitious to achieving efficiency and productivity gains. To that end it engages in open and continuous dialogue with its employees' various representatives at all of its places of work. Last year, it negotiated and executed the new collective bargaining agreement for its office workers in Navia, Pontevedra and Madrid and the new collective bargaining agreement at the Navia biomill. It is also in the course of negotiating an Equality Plan.

#### 2. Climate action

On the climate action front, Ence is working on two lines of initiative: (i) **climate change mitigation**, by adapting its productive processes to minimise its carbon footprint; and (ii) **climate change adaptation**, by taking action to make the Company more resilient.

In the mitigation area, Ence has approved specific GHG reduction targets, which call for the reduction of specific scope 1 and 2 emissions in the Pulp segment by 25% by 2025 compared to the base year, defined as 2018. To deliver that target, Ence has devised emission-cutting plans based on continuous improvement and the substitution of fossil fuels at the biomills. In 2021, the Company implemented the measures established in those plans, beginning with the replacement of fossil fuel (coke) with biomass at the Pontevedra biomill and consolidation of operation of the photovoltaic facilities put in place to enable self-generation at the Merida and Huelva plants. As a result, the Group managed to lower its scope 1 GHG emissions by 9% year-on-year in 2021. However, in 2022, that positive trend was truncated by the exceptional circumstances shaping the energy market as a result of the war in Ukraine. Specifically, the surge in natural gas prices and the potential risk of supply disruption prompted Ence to decide in December 2021 to switch the fuel used to feed the lime kilns at the Navia biomill from natural gas to fuel-oil. That decision ensured the economic viability of the plant's operations but the replacement of gas with fuel-oil has led to an increase in GHG emissions, which increased by approximately 25% in 2022 by comparison with the 2021 readings. The increase is circumstantial and exceptional and the plant will revisit its standard emission levels once the energy markets return to normal. In parallel, Ence has continued to work in 2022 on the roadmap devised for decarbonising the biomill, making progress on the engineering details for the projects for replacing fossil fuels with renewable sources.

Ence updates its inventory of greenhouse gas emissions annually, most recently including, for the first time, an analysis of the net carbon balance of the forests owned by the Company. That analysis, performed in keeping with the IPCC guidelines, showed that in 2022 the forests managed by Ence sequestered around 90,000 tonnes of carbon, net of that withdrawn in the form of wood and biomass.

In the adaptation area, Ence is following the recommendations issued by the Task Force on Climate-related Financial Disclosures (TCFD) around the governance and management of climate-related risks and opportunities. More specifically, Ence is focusing its efforts on the development of *ad-hoc* climate models which provide a tool for analysing the potential impacts of climate change on the Company's facilities and wood and biomass supply areas. To develop those models, Ence is using two IPCC climate scenarios: a more pessimistic scenario (RCP 8.5) and a scenario more closely aligned with current emissions (RCP 4.5). It is analysing the changes in the climate over three time horizons: the near future (until 2040), medium term (until 2070) and a more distant future (2100). For Ence, the impact of the physical risks derived from climate change is more relevant than the impact of the regulatory risks, to which end it has selected scenarios in which the physical impacts are more pronounced, rather than a scenario that contemplates global warming of less than 1.5°C, for its analysis.

#### 3. Safe and eco-friendly operations

Ence is working to achieve zero workplace accidents. In parallel, it is striving to run exemplary business operations in environmental terms by upholding the most ambitious benchmark international standards to ensure it earns the social licence to operate in its business communities.



In the industrial businesses, the fourth quarter was strong on the **health and safety** front, with neither the Magnon plants nor the pulp biomills recording any lost-time injuries. As a result, the Pulp business ended the year with its best metrics in history (reducing its injury frequency rate by 47% and its severity rate by 70% by comparison with the 2021 readings) to levels that are 14 times lower than the benchmark values for the sector in Spain (ASPAPEL)

Magnon ended the year with worse injury rates than in 2021, but did not record a single lost-time injury in the last fourth months of the year.

The Forestry Purchases and Forest Assets units also posted better safety metrics than in 2021, which were likewise well below the benchmarks for the primary sector in Spain (48% below in the case of Forestry Purchases and 68% better in the case of Forest Assets).

Overall, in 2022, the lost-time injury frequency rate deteriorated slightly year-on-year, but the severity rate was 23% better than last year. What that means is that the number of accidents involving lost time increased a little but those accidents were less serious, implying a lower number of lost working days.

All of Ence's business units continue to rank well below the key benchmark accident metrics in Spain (general industry and the pulp and paper and wood industries). Nevertheless, the Company plans to continue to work to further improve its safety performance, which is a top priority for Ence.

As for Ence's **environmental performance**, the Pulp biomills made remarkable progress in 2022, cutting odour emissions in Navia by 65% and in Pontevedra by 25% compared to 2021. In fact, the annual reading of 61 minutes recorded by the Navia biomill marks its best ever performance. Also noteworthy is the fact that both biomills managed to reduce their unit water consumption ratios year-on-year, by 13% in Navia and 2% in Pontevedra.

In the Renewable Energy business, in 2022, the Group continued to execute and monitor its plans for delivering the unit water consumption targets across its plants.

As for its **circular economy** transition, Ence continues to present high waste recovery and recycling readings - above 90% of all waste -, enabling it to expand the scope of its AENOR Zero Waste management certification (a seal only given to facilities that send less than 10% of their waste to landfill). By year-end, all of the Group's facilities boasted that certification. Also within the circular economy thrust, Magnon has set up a specific waste recovery unit focused on recovering flying ash and the ash that settles at the bottom of the furnace to make fertilisers and repair degraded soil.

As for the effort to implement environmental management systems across the Renewable Energy business, the external audit recently concluded favourably so that by year-end, all Magnon facilities had their systems externally certified.

## 4. Rural and forest development

Ence works to ensure the **sustainability and traceability of the raw materials** it sources (wood and biomass) and **create value for land owners, suppliers and other stakeholders** in the agricultural and forestry sectors, generating positive knock-on effects based on sustainable business models.

Indeed, Ence has cemented itself as a benchmark in **sustainable forest management** in Spain, applying internationally-recognised criteria and standards of excellence, such as the FSC® (Forest Stewardship Council®, with license numbers FSC®-C099970 and FSC®-C081854) and PEFC® (Program for the Endorsement of Forest Certification, with licence numbers PEFC/14-22-00010 and PEFC/14-33-00001) schemes, to the forest assets it manages and encouraging their adoption by its supply chain. In 2022, over 83% of its forest assets were certified under one or other of those standards and around 73% of the wood that entered its biomills during the year from its proprietary forests, suppliers and forest owners came with one or both certifications.

Ence's sustainable forest management effort extends to the promotion of **biodiversity conservation** in its forests. In 2021, Ence conducted studies to analyse biodiversity encompassing 85% of its forest assets, notably including the first documented study of the fauna potentially present in its woodlands. In 2022, it monitored 45 owned forest tracts and further progress is planned for 2023 in the form of new fauna and flora biodiversity studies.



As for the **generation of value for forest owners and suppliers**, Ence goes to lengths to support smaller-sized firms: in 2022, 94% of wood suppliers and 74% of forest owners were small players. The Company purchased nearly €44.5 million worth of wood from over 1,700 forest owners in 2022. In its energy plants, Ence purchased over 1,664,000 tonnes of biomass in 2022, generating over €83m of value for its biomass supply chain in rural areas.

Ence also strives to **contribute to development** in the areas in which it operates. To that end, it encourages the purchase of local raw materials; in 2022, most of the wood and biomass bought came from Galicia, Asturias, Cantabria, the Basque region, Andalusia, Extremadura, Castile La Mancha and Portugal. Local wood and biomass purchasing not only helps generate value in the vicinity of its business operations, it also reduces transport requirements, so lowering the Company's (scope-3) carbon footprint.

In addition to generating value for its biomass suppliers, Ence is working to drive the **sustainability of the biomass** used in its plants to generate energy, framed by two major projects: the voluntary 10-Point Declaration on the Sustainability of Biomass and plant certification under the Sustainable REsources Verification Scheme (SURE) to comply with the European Renewable Energy Directive (RED II).

Over 87% of the agricultural biomass used in 2022 was compliant with the 10-Point Plan criteria, ahead of the target of 80%. In industrial biomass, compliance stands at 91%, which is likewise ahead of target.

As for implementation of the SURE certification scheme in order to comply with its requirements under Directive (EU) 2018/2001 (RED II), having renewed certification at the energy plants and biomills in early 2022, work has begun on certification of the Group's suppliers: 103 suppliers are already SURE-certified for the purposes of the energy plants and 28 are certified for the biomills. By the last week of the year, 92.7% of the biomass used at the energy plants was certified, to put the figure for the year at 86.7% (measured as the incoming volume weighed in at the plants, in tonnes); at the biomills, 83% of biomass was certified last year (at the biomills this calculation considers biomass received from third parties and the biomass generated internally).

Elsewhere, Ence continued to apply its supply chain supervision procedures, an effort that extends to the **certification** of wood and agricultural biomass producers, with certification levels of over 98% by year-end.

## 5. Sustainable products

Ence's strategic commitment to sustainable products crystallised in the launch of the Ence Advanced trademark in 2019, the result of years of R&D and industrial and product development work. Under the umbrella of that platform, Ence is working to develop **products with a lower carbon footprint** as alternatives to hardwood pulp (which has a larger wood consumption requirement): adapted products and unbleached pulp for the manufacture of bags and packaging apt for substituting materials such as plastic.

Within that effort, it is worth flagging the Company's unbleached pulp, Naturcell, which is not only more environmentally-friendly to make, the GHG emissions derived from its life cycle are offset with credits purchased on the voluntary market, such that all sales of Naturcell made in Pontevedra last year comprised the zero carbon product, Naturcell Zero, so topping the related sustainability target set by the Company for 2022.

In order to transparently evidence its products' sustainability attributes, Ence has worked together with Environdec to draft the Product Category Rule (PCR) needed to complete the standardised life cycle assessment (LVA) and Environmental Product Declaration (EPD) for pulp, so that the results are comparable with those of similar products. The EDPs for the pulp made in Pontevedra, ENCELL, TCF and Naturcell, were published on Environdec's website in 2021, making them **the first pulp products in the market to obtain an Environmental Product Declaration**. This year the new PCR<sup>(1)</sup> and the revised and updated EDPs<sup>(2)</sup> have been available for consultation since March and August, respectively.

Growth in the sale of **sustainable products** is one of Ence's key priorities, to which end it has set sales targets for Naturcell, Powercell and Naturcell Zero for 2022. Sales of those products accounted for 17% of total pulp sales in 2022.



In addition to the above projects, in 2022 Ence continued to work on the pre-assessment required to obtain biodegradability certification for its pulp in order to shine the spotlight on this sustainability attribute of our products.

Another sustainability target for 2022 - the study analysing the viability of blending recycled pulp and Naturcell - was the embryo for a project presented to the regional government of Galicia and other vested parties in June. That project consists of a bioplant for the production of recycled fibre and biomaterials with which Ence aspires to enter the paper recovery segment, framed by its strategic commitment to the circular bioeconomy.

- $(1) \qquad \text{https://www.environdec.com/product-category-rules-pcr/get-involved-in-pcr-development\#recentlypublishedpcrs.}$
- (2) <a href="https://www.environdec.com/library/epd6638">https://www.environdec.com/library/epd6638</a> y <a

## 6. Community commitment

As part of its community engagement effort, Ence has continued to invest in its business communities, framed by the agreements in place with local councils in the towns where it has its main facilities. Ence supports projects of a social, environmental and sporting nature, including work to prevent social exclusion, and fosters entrepreneurship. In early 2022 it signed a new agreement with the town council of Puertollano, adding to the agreements already in place with the local authorities in Navia and San Juan del Puerto.

In addition to the above community investments, in 2022 Ence continued to roll out specific relations plans for its communities in Huelva, Navia and Pontevedra, with the aim of educating local residents and other stakeholders about the Company's activities. Under the umbrella of those plans, it hosted more than 1,000 visits to the facilities in Navia, Pontevedra and Huelva last year. In parallel with those facility tours, the Company, with the help of its employees, carried out a number of training and education projects and met with representatives of its various stakeholders in order to foster open communication with all of them.

In addition to the activities designed to improve community relations, it is worth highlighting the knock-on effects and impact on socioeconomic development Ence's activities have in Asturias, Galicia, Andalusia and its other business communities. The Group's activities generate an estimated 19,000 jobs between direct, indirect and induced jobs. Ence's positive impact is particularly important in the agricultural (owners, harvesting firms and carriers) and forestry sectors (forest owners, forest service providers, wood harvesting firms and carriers, etc.), both of which with deep roots in the rural economy. As a result, Ence not only generates wealth for those stakeholders but also constitutes an important economic engine in those regions, contributing to the effort to stem depopulation and deindustrialisation in rural Spain.

## 7. Corporate governance

On the corporate governance front, Ence boasts a comprehensive and effective system which incorporates prevailing regulatory requirements and recommendations with respect to best practices in the field. Ence continuously assesses its stakeholders' legitimate expectations, engaging openly with shareholders, investors and proxy advisors and responding transparently to requests for information from research analysts, rating agencies and ESG consultants.

In sum, the objectives being pursued on the corporate governance front are aimed at upholding the interests of its shareholders and other stakeholders in the long term.

Below is a snapshot of the sustainability milestones attained in 2022:



#### **Production cost reduction**



# Safe & efficient operations

#### Protecting Health and Safety

 ✓ -23% Ence's global Severity Index (2022 vs. 2021)

#### Water footprint reduction

✓ Water use reduction in both biofactories (-11% in Navia vs. 2021 and -2% in Pontevedra vs. 2021)

#### Advancing towards a circular economy

- ✓ >98% of waste recovered (2022)
- √ 100% plants ZERO WASTE certified

#### Odour reduction (vs 2021)

 ✓ -65% odour time (minutes) in Navia in 2022 vs 2021 (best historical performance) and -25% in Pontevedra

#### Leadership and differentiation



# Climate action

#### Committed to mitigate climate change

✓ Ongoing climate risk analysis following TCFD Recommendations



# Sustainable products

# Differentiated products with higher added value

- √ 18% (vs 16% in 2021) of total sales. Products with higher and growing margins
- ✓ 1st Pulp EPD\* published: Encell TCF and Naturcell
- ✓ 1<sup>st</sup> Carbon neutral product (Naturcell Zero)
- (Naturcell Zero)

  ✓ Feasibility study for Recycled Pulp

#### License to operate

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# People & Values

#### Talent as a competitive advantage

- ✓ Great Place to Work certification for the third year in a row
- ✓ Quality jobs: 93,4% permanent contracts
- ✓ +6,8% female employees vs 2021
- √ 51% of new hires in 2022 were women



# Commitment to communities

#### Adding value to society:

✓ More than 1000 visits from our local stakeholders to our facilities in 2022

#### **Risk minimisation**



# Sustainable agroforestry

#### Certified supply chain

- ✓ >83% of managed land certified
- ✓ 73% of supplied wood certified
- √ >98% wood & biomass suppliers homologated
- √ 100% plants SURE System certified (Sustainable biomass)



# Corporate governance

## Transparent management

- ✓ Virtual AGM with 100% of resolutions approved
- ✓ 38,5% female directors
- ✓ 60% independent female directors on our Committees (Audit, Nomination and Remuneration and Sustainability)



# APPENDIX 2: REMUNERATION PARAMETERS APPLICABLE TO THE GROUP'S POWER PLANTS

Facility	Type of facility	MW	2022 Remuneration for investment in P&L (Ri; €/MW) *	2022 Remuneration for investment in FCF (Ri; €/MW) *	Type of fuel	Remuneration for operation 2022 (Ro; €/MWh)	Cap on sale hours under tariff per MW	Regulatory life (year of maturity)
Pontevedra	Biomass co-generation Biomass generation	34.6	- 55,308	- 36,445	Lignin Agroforestry biomass	-	6,500 7,500	2032
Navia	Biomass co-generation Biomass generation	40.3 36.2	- 230,965	- 168,978	Lignin Agroforestry biomass	-	6,500 7,500	2034
Huelva 41MW	Biomass generation	41.0	246,267	136,337	Agroforestry biomass	-	7,500	2025
Jaen 16MW	Biomass generation	16.0	261,008	159,687	Olive Pulp	-	7,500	2027
Ciudad Real 16MW	Biomass generation	16.0	261,008	159,687	Olive Pulp	-	7,500	2027
Cordoba 27MW	Biomass generation	14.3	229,582	156,224	Olive Pulp	-	7,500	2031
COTODDA 27IVIVV	Gas co-generation	12.8	-	-	Natural Gas	117.7	6,537	2030
Huelva 50MW	Biomass generation	50.0	266,452	208,800	Agroforestry biomass	-	7,500	2037
Mérida 20MW	Biomass generation	20.0	293,579	237,200	Agroforestry biomass	-	7,500	2039
Huelva 46 MW	Biomass generation	46.0	-	-	Agroforestry biomass	-	7,500	2044
Ciudad Real 50 MW	Biomass generation	50.0	-	-	Agroforestry biomass	-	7,500	2044

Power plants fuelled by renewable sources of energy, combined heat and power (CHP) systems or waste are regulated by Spanish Royal Decree 413/2014. These plants are remunerated via two concepts, one fixed and the other variable, in order to ensure a reasonable return:

- 1. The **remuneration for investment (€/MW)** parameter guarantees the recovery of the initial investment plus a minimum return on the estimated cost of building a 'standard' plant. That return was set at 7.4% for 2020–2031 via Royal Decree-Law 17/2019 (22 November 2019).
- 2. The **regulated sales price** (€/MWh) enables plant owners to cover all the estimated costs of operating a 'standard' plant, including fuel costs. It is made up of the electricity market (pool) price, within the ceiling and floor set by the regulator (regulatory collar), plus the supplementary remuneration for operation (Ro) earned by each plant.

The regulator determines the supplementary remuneration for operation of each plant (Ro) as a function of the estimated cost of operating a 'standard' plant, which are updated every six months and the electricity prices estimated at the start of a three-year regulatory sub period (regulatory price). At the end of that period, any deviations between the actual market price (pool) and the price estimated by the regulator at the start of the period (regulatory price) are compensated, as a function of certain annual upper and lower limits (the regulator collar), by adjusting the remuneration for investment to be collected during the plants' remaining regulatory useful lives.

The difference between the remuneration for investment accrued and the amount collected each year corresponds to the accumulated effect of the adjustments made for those deviations between actual pool prices and the upper and lower annual limits set by the regulator (the regulatory collar).

Further, if the price estimated by the regulator for a given year is higher than the estimated cost of operating a 'standard' plant, that difference also triggers an adjustment to the remuneration for investment due to the plants over their remaining useful lives.

The plants that do not avail of or have depleted their remuneration for investment are not subject to the regulatory collar ceiling and are not affected by any potential excess between the price estimated by the regulator and the cost of operating a standard plant.

The annual sales volume entitled to the regulated price (€/MWh) may not exceed the product of a facility's gross installed capacity (MW) and the cap on hourly output, which is 7,500 hours in the case of power generated using biomass and 6,500 hours in the case of CHP generation.



3. Both the remuneration for investment and the regulated sale price are subject to a **levy on the value of electric energy produced of 7%**. That tax has been suspended temporarily since July 2021 and the regulator has accordingly reduced the Company's plants' remuneration for operation.

Spanish Royal Decree-Law 6/2022 (of 29 March 2022) included measures that affect the remuneration regime applicable to the renewable energy, CHP and waste-fuelled power plants regulated in Royal Decree 413/2014, enacted in response to the context of high electricity prices, while guaranteeing that those facilities obtain the reasonable return initially contemplated.

Those measures consisted primarily of bringing forward to 2022 the adjustment for the deviation between actual electricity prices and the prices estimated by the regulator (the regulatory collar) in 2020 and 2021 by means of the annual collection of the remuneration for investment (Ri) parameter and adjustment of the regulatory price estimate and remuneration for operation (Ro) parameter applicable in 2022.

The regulatory price applicable in 2022, factoring in that legislation, is €122/MWh, compared to the initially estimated €48/MWh. Since that price is higher than the cost of operating a standard facility, the remuneration for operation parameter does not apply.

Below are the pool prices estimated by the regulator for 2020-2022, along with the corresponding annual ceilings and floors and the expected update for 2022 in the wake of Royal Decree-Law 6/2022 and the draft ministerial order:

Eur / MWh	2020	2021	2022 initial	Act. 2022 est.
LS2	63.1	60.5	56.6	129.7
LS1	58.8	56.3	52.7	125.8
Estimated price pool	54.4	52.1	48.8	121.9
LI1	50.1	48.0	44.9	118.0
LI2	45.7	43.8	41.0	114.1

On 28 December 2022, the regulator published its draft Ministerial Order updating the remuneration parameters applicable for the regulatory stub period elapsing between 1 January 2023 and 31 December 2025. Below are the pool prices estimated by the regulator for 2023-2025, along with the corresponding annual ceilings and floors:

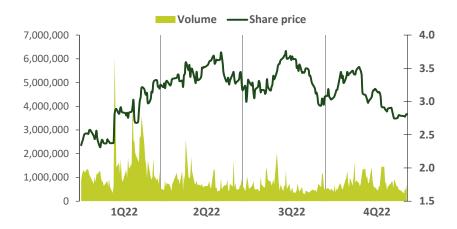
Eur / MWh	2023	2024	2025
LS2	215.7	137.5	78.2
LS1	211.8	133.6	86.0
Estimated price pool	207.9	129.7	78.2
LI1	204.0	125.8	74.3
LI2	200.0	121.9	70.4



# **APPENDIX 3: SHARE PRICE PERFORMANCE**

Ence's share capital consists of 246,272,500 shares with a unit par value of €0.90. The shares are represented by book entries and all carry identical voting and dividend rights. The Company's shares have been traded on the Spanish stock exchanges and on the continuous market since it was privatised in 2001 and are part of the Ibex Medium Cap index.

Ence's share price ended the year at €2.81, a gain of 24.1% from year-end 2021. Over the same timeframe, the Company's peers' share prices corrected by 10.2% on average.



SHARES	1Q22	2Q22	3Q22	4Q22
Share price at the end of the period	3.19	3.26	3.07	2.81
Market capitalization at the end of the period	786.6	803.3	756.1	692.0
Ence quarterly evolution	41.1%	2.1%	(5.9%)	(8.5%)
Daily average volume (shares)	1,457,945	793,780	657,916	745,786
Peers quarterly evolution *	3.3%	(1.0%)	(8.6%)	(4.0%)

(\*) Altri, Navigator, Suzano, CMPC and Canfor Pulp – prices in euros

Source: Bloomberg

On 5 March 2018, ENCE issued €160m of convertible bonds due 5 March 2023. The bonds carry a fixed annual coupon of 1.25%, payable semi-annually, and are convertible into shares of the Company, at the option of the bondholders, at an initial conversion price of €8.5636 per share (adjusted on 1 July 2022). The convertible bonds are traded on the Frankfurt stock exchange.

CONVERTIBLE BOND	1Q22	2Q22	3Q22	4Q22
Bond price at the end of the period (ask)	100.28	100.20	100.03	100.39
Yield to worst at the end of the period*	0.945%	0.947%	1.179%	-1.038%

\*Yield to maturity

Source: Bloomberg



# **APPENDIX 4: ALTERNATIVE PERFORMANCE MEASURES (APMs)**

Ence presents its results in accordance with generally accepted accounting principles, specifically IFRS. In addition, this report provides certain other complementary metrics that are not defined or specified in IFRS and are used by management to track the Company's performance. The alternative performance measures (APMs) used in this report are defined, reconciled and explained below:

#### **EBITDA**

EBITDA is a metric used in the statements of profit or loss presented in this report, in sections 1, 2.6, 2.7, 3.4 and 4.1, and is a measure of operating profit before depreciation, amortisation and forest depletion charges, non-current asset impairment charges, gains or losses on non-current assets and other non-operating items that undermine the comparability of the numbers.

EBITDA is an indicator used by management to track the Group's recurring profitability over time. This metric provides an initial approximation of the cash generated by the Company's ordinary operating activities, before interest and tax payments, and is a measure that is widely used in the capital markets to compare the earnings performances of different companies.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

				2022				2021			
	Unit	Source Financial Statement	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	
OPERATING PROFIT/(LOSS)	€m	P&L	248.3	28.3	1.6	278.2	(158.4)	(20.1)	2.7	(175.9)	
Depreciation and amortisation charges	€m	P&L	52.1	40.2	(0.9)	91.4	47.8	36.7	(2.7)	81.9	
Depletion of forest reserve	€m	P&L	7.0	0.0		7.0	11.4	0.1	-	11.6	
Impairment of and gains/(losses) on disposal of fixed assets	€m	P&L	(184.5)	41.3	(0.7)	(143.9)	192.4	1.1	-	193.5	
Other non-recurring items	€m	APM	14.9	-		14.9	(4.2)	-	-	(4.2)	
EBITDA	€m		137.7	109.8		247.6	89.0	17.8	-	106.8	

Other non-recurring items, presented in sections 1, 2.6 and 4.1 of this report, refers to *ad-hoc* income and expenses unrelated to the Company's ordinary business activities that render two reporting periods less comparable.

In 2021 and 2022, this heading reflects the movements in the provisions derived from the Appellate Court rulings annulling the concession in Pontevedra in July 2022 and the subsequent Supreme Court rulings of February 2023 upholding the validity of the concession in Pontevedra until 2073. In 2022, it includes a  $\[ \in \]$ 21m provision recognised to cover commitments under Ence's Pontevedra Environmental Pact and the reversal of a  $\[ \in \]$ 6.1m provision covering the termination of onerous contracts. In 2021, it included the reversal of the provision accumulated to cover commitments under the Environmental Pact in the amount of  $\[ \in \]$ 14m, coupled with recognition of a  $\[ \in \]$ 6.1m provision to cover the termination of contracts in effect and of  $\[ \in \]$ 3.7m to cover the potential impairment of biomill spare parts and other contingencies.

#### **HEDGE SETTLEMENT**

Ence has an ongoing hedging policy designed to mitigate the impact of exchange rate volatility on its earnings. Those hedges implied a loss of €20.3m in 2022, compared to a gain of €0.4m in 2021.

Elsewhere, in 2020, Ence took the exceptional decision of locking in a price of \$773/tonne for the sale of 247,200 tonnes of pulp in 2021, at a time when prices were at record lows and the uncertainty sparked by the COVID-19 pandemic was high. In 2021, settlement of those hedges implied a loss of €53.2m. Spurred on by that same uncertainty, Ence decided to lock in an average price of €44.5/MWh for the sale of 732,063 MWh in 2021 by arranging financial hedges and fixed-price agreements. In 2021, settlement of those hedges implied a loss of €53.3m.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2021 and the comparison with the 2021 figures. The criteria used were the same in both periods:



				2022				2021				
		Source		Renewable	Adjustments	CONSOLIDATED		Renewable	Adjustments	CONSOLIDATED		
		Financial	Pulp	Energy	&	TOTAL	Pulp	Energy	&	TOTAL		
	Unit	Statement		Liici 87	Eliminations	101712		Liiciby	Eliminations	101712		
Gains/(losses) on foreign currency hedges	€m		(20.3)		-	(20.3)	0.4	-		0.4		
Gains/(losses) on pulp and energy price hedges	€m				-	-	(53.2)	(53.3)		(106.5)		
HEDGE SETTLEMENT	€m		(20.3)		-	(20.3)	(52.8)	(53.3)		(106.1)		

#### **CASH COST**

The cost per tonne of pulp, or cash cost, is the key measure used by management to measure and benchmark its efficiency as a pulp maker. Cash costs are analysed in section 2.4 of this report.

The cash cost includes all of the costs directly related with the production and sale of pulp that impact cash flows. Therefore, it does not include asset depreciation and amortisation charges, impairment losses on non-current assets or gains or losses on their disposal, other non-operating items, finance income or costs or income tax.

The cash cost can be measured as the difference between revenue from the sale of pulp and EBITDA in the Pulp business, adjusted for the settlement of hedges, the effect of adjustments for tariff shortfall/surplus (the regulatory collar) on energy sales, forest depletion charges and the change in inventories. To calculate the cash cost, the related production costs are divided by the volume of tonnes produced, while overhead and sales and logistics costs are divided by the volume of tonnes sold.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

			2022	2021
		Source		
		Financial	Pulp	Pulp
	Unit	Statement		
Revenue from pulp sales	€m	P&L	625.5	544.6
EBITDA	€m	APM	(137.7)	(89.0)
Total costs (Revenue - EBITDA)	€m		487.7	455.5
Gains/(losses) on hedging transactions	€m	APM	(20.3)	(52.8)
Adjustments for tariff shortfall/surplus (electricity market)	€m		(14.5)	(24.1)
Depletion of forest reserve	€m	P&L	7.0	11.4
Change in inventories	€m	P&L	3.6	9.0
Other income and expenses	€m		(11.3)	(4.5)
ADJUSTED CASH COST	€m		452.2	394.5
Pulp production costs	€m		373.8	330.5
No. of tonnes produced	Unit		816,311	1,008,692
PRODUCTION-RELATED COSTS PER TONNE	€/tonne	!	457.9	327.6
Overhead, sales and logistics costs			78.4	64.1
No. of tonnes sold	Unit		826,617	996,058
	€/tonne	!	94.8	64.3
OVERHEAD, SALES AND LOGISTICS COSTS PER TONNE				
CASH COST	€/tonne		552.7	391.9

"Other income and expenses" includes expenses incurred to implement a new solution for the recovery of wastewater totalling €5.4m in 2022, losses on the sale of wood to third parties (-€0.8m in 2022 and -€1.4m in 2021), provisions for the impairment of receivables (-€1.3m in 2022 and +€0.9m in 2021), charges for banking services (-€1.1m in 2022 and -€1.3m in 2021), long-term remuneration and termination benefits (-€1.2m in 2022 and -€0.5m in 2021) and nursery costs (-€1.1m in 2022 and -€0.7m in 2021). The remaining items implied costs of €0.4m in 2022 and of €1.5m in 2021.

## **OPERATING PROFIT PER TONNE OF PULP**

The operating profit referred to in sections 1 and 2.4 of this report is a yardstick for the operating profit generated by the Pulp business without taking into account asset depreciation and amortisation charges, impairment losses on non-current assets or gains or losses on their disposal or other non-operating items, adjusted for the settlement of hedges, the effect of the regulatory collar on energy sales and forest depletion charges.



It provides a comparable measure of the business's profitability and is measured as the difference between the average sales price per tonne, calculated by dividing revenue from the sale of pulp by the number of tonnes sold, and the cash cost.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

			2022	2021
		Source Financial	Pulp	Pulp
	Unit	Statement		
Revenue from pulp sales	€m	P&L	625.5	544.6
No. of tonnes sold	Unit		826,617	996,058
Average sales price per tonne (Revenue / # tonnes)	€/tonne		756.7	546.7
Cash cost (€)	€/tonne	APM	552.7	391.9
TOTAL OPERATING PROFIT PER TONNE OF PULP	€/tonne		204.0	154.8

#### **NET FINANCE COST AND OTHER FINANCIAL ITEMS**

Net finance cost and other financial items are included in the statement of profit or loss analysis presented in this report in sections 2.6, 3.4 and 4.1. They aggregate statement of profit or loss headings in order to facilitate their comparison.

Net finance cost encompasses the various items of finance income and finance costs, while other financial items encompasses exchange differences, the change in the fair value of financial instruments and impairment losses on financial instruments and gains or losses on their disposal.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

				2	022		2021			
	Unit	Source Financial Statement	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL
Finance income	€m	P&L	1.9	0.2	(1.0)	1.1	6.1	1.8	(1.2)	6.6
Finance costs	€m	P&L	(11.8)	(16.5)	1.0	(27.3)	(15.7)	(13.7)	1.2	(28.1)
NET FINANCE COST	€m		(9.9)	(16.3)	-	(26.3)	(9.6)	(11.9)	-	(21.5)
Change in fair value of financial instruments	€m	P&L	-	0.3	-	0.3	-	1.2	-	1.2
Exchange differences	€m	P&L	1.4	(0.0)	-	1.3	3.7	(0.0)	-	3.7
OTHER FINANCIAL ITEMS	€m		1.4	0.3	-	1.6	3.7	1.1	-	4.8
NET FINANCE INCOME/(COST)	€m	P&L	(8.5)	(16.1)	-	(24.6)	(5.9)	(10.8)	-	(16.7)

#### MAINTENANCE, EFFICIENCY, GROWTH AND SUSTAINABILITY CAPEX

Ence provides the breakdown of the capital expenditure included in its statement of cash flows for each of its business units in sections 1, 2.7 and 3.5, classifying its investments into the following categories: maintenance capex, efficiency and growth capex, sustainability capex and financial investments.

Ence's technical experts classify its capital expenditure using the following criteria: Maintenance capex are recurring investments designed to maintain the capacity and productivity of the Company's assets. Efficiency and growth capex, meanwhile, are investments designed to increase those assets' capacity and productivity. Lastly, sustainability capex covers investments made to enhance quality standards and raise occupational health and safety and environmental performance. Financial investments correspond to payments for investments in financial assets.

Ence's 2019-2023 Business Plan includes a schedule of the amounts it expects to invest annually in efficiency, growth and sustainability in order to attain the strategic targets set. Capex-related cash flows are broken down by area of investment to make it easier to track execution of the published Business Plan.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:



			2022			2021				
	Unit	Source Financial Statement	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL
Maintenance capex	€m		(16.9)	(2.7)		(19.6)	(11.7)	(3.3)		(15.1)
Efficiency and growth capex	€m		(11.8)	(2.3)	-	(14.1)	(13.9)	(2.9)	-	(16.9)
Sustainability capex	€m		(15.8)	(5.4)	-	(21.2)	(26.8)	(12.3)	-	(39.1)
Financial investments	€m		0.2		-	0.2	(0.3)	0.0	-	(0.3)
TOTAL CAPITAL EXPENDITURE	€m		(44.3)	(10.4)	-	(54.7)	(52.8)	(18.5)	-	(71.3)

#### **OPERATING CASH FLOW**

The operating cash flow analysed in sections 1, 2.7 and 3.5 of this report coincides with the net cash from operating activities presented in the statement of cash flows included in section 4.3. However, operating cash flow is arrived at by starting from EBITDA, whereas net cash from operating activities is arrived at by starting from profit before tax. As a result, the adjustments to profit do not coincide in the two calculations. This APM is provided to reconcile EBITDA and operating cash flow.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

				2022			2021	
	Unit	Source Financial Statement	Pulp	Renewable Energy	CONSOLIDATED TOTAL	Pulp	Renewable Energy	CONSOLIDATED TOTAL
EBITDA	€m	APM	137.7	109.8	247.6	89.0	17.8	106.8
Other non-recurring items	€m	APM	(14.9)	-	(14.9)	4.2	-	4.2
Adjustments to reconcile profit before tax to net cash flows:								
Changes in provisions and other deferred expense (net)	€ m	CF	23.4	2.1	25.5	(0.5)	2.1	1.6
Adjustments for tariff shortfall/surplus (electricity market)	€m	CF	14.5	10.4	25.0	24.1	65.0	89.1
Grants taken to profit and loss	€ m	CF	(0.5)	(0.1)	(0.7)	(0.6)	(0.3)	(0.9)
Exchange differences with an impact on cash	€ m		0.0	(0.2)	(0.1)	1.4	(0.0)	1.3
Change in working capital	€m		(3.0)	70.6	67.6	(23.0)	(10.6)	(33.6)
Interest paid, net (including right-of-use assets)	€ m	CF	(6.3)	(17.0)	(23.3)	(6.9)	(12.3)	(19.2)
Dividends received	€m	CF	-	-	-	0.0	-	0.0
Income tax paid	€ m	CF	(13.9)	(8.6)	(22.6)	(1.3)	(6.9)	(8.2)
Other collections/(payments)	€m	CF	(0.4)	-	(0.4)	-	(0.0)	(0.0)
OPERATING CASH FLOW			136.7	167.0	303.7	86.5	54.8	141.3

#### **FREE CASH FLOW**

Ence reports free cash flow as the sum of its net cash flows from operating activities and its net cash flows from investing activities in sections 1, 2.7, 3.5 and 4.3 of this report.

Free cash flow provides information about the cash generated by the Group's operating activities that is left over after its investing activities for the remuneration of shareholders and repayment of debt.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

-				2022				2021				
	Unit	Source Financial Statement	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL		
	Unit	Statement			Eliminations				Eliminations			
Net cash flows from/(used in) operating activities	€m	CF	136.7	167.0		303.7	86.5	54.8	(0.0)	141.3		
Net cash flows from/(used in) investing activities	€ m	CF	(43.9)	(10.0)		(53.9)	(39.1)	(13.0)	(13.3)	(65.4)		
FREE CASH FLOW	€m		92.8	157.0		249.8	47.4	41.8	(13.3)	75.9		

## NORMALISED FREE CASH FLOW

Ence reports normalised free cash flow within the cash flow analysis provided for each of its two business units in sections 1, 2.7 and 3.5 of this report. Normalised FCF is the sum of EBITDA, the change in working capital, maintenance capex, net interest payments and income tax payments.

Normalised free cash flow provides a proxy for the cash generated by the Company's operating activities before collection of proceeds from asset sales, the adjustments related with electricity sector regulations and other



adjustments to profit. It represents the amount available for investments other than maintenance capex, for shareholder remuneration and for debt repayment.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

			2022				2021			
	Unit	Source Financial Statement	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL
EBITDA	€m	APM	137.7	109.8		247.6	89.0	17.8		106.8
Changes in working capital:					-				-	
Inventories	€m	CF	(24.3)	(10.3)	-	(34.6)	(11.5)	(2.0)	-	(13.5)
Trade and other receivables	€m	CF	8.2	0.6	11.7	20.5	(43.1)	(6.3)	-	(49.4)
Short-term investments	€m	CF	2.4	(0.0)	-	2.3	2.4	0.0	-	2.4
Trade payables, other payables and other liabilities	€m		10.7	80.3	(11.7)	79.3	29.3	(2.3)	-	27.0
Maintenance capex	€ m	APM	(16.9)	(2.7)	-	(19.6)	(11.7)	(3.3)	-	(15.1)
Interest paid, net (including right-of-use assets)	€ m	CF	(6.3)	(17.0)	-	(23.3)	(6.9)	(12.3)	-	(19.2)
Income tax paid	€m	CF	(13.9)	(8.6)	-	(22.6)	(1.3)	(6.9)	-	(8.2)
NORMALISED FREE CASH FLOW	€m		97.6	152.1		249.7	46.2	(15.3)		30.9

#### **NET DEBT/(CASH)**

The borrowings recognised on the statement of financial position, as detailed in section 4.2 of this report, include bonds and other marketable securities, bank borrowings and other financial liabilities. They do not include, however, the measurement of derivatives or borrowings from Group companies and associates.

Net debt/(cash) is calculated as the difference between current and non-current borrowings on the liability side of the statement of financial position and unrestricted cash on the asset side, which includes cash and cash equivalents, the debt service cash reserve (included with non-current financial assets) and other financial investments (within current assets), as outlined in sections 2.8 and 3.6 of this report.

Net debt/(cash) provides a proxy for the Group's net indebtedness or liquidity and is a metric that is widely used in the capital markets to compare the financial position of different companies.

Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

	Unit	Source Financial Statement	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL
Non-current borrowings:										
Bonds and other maketable securities	€m	BS	-	78.4		78.4	125.6	92.1		217.7
Bank borrowings	€m	BS	87.0	43.5		130.4	99.3	70.0		169.4
Other financial liabilities	€ m	BS	76.2	1.0		77.3	64.5	0.7		65.2
Current borrowings:	€ m									
Bonds and other maketable securities	€ m	BS	64.1	0.0		64.1	0.8	-		0.8
Bank borrowings	€ m	BS	7.9	27.1		35.0	5.4	29.4		34.8
Other financial liabilities	€m	BS	11.4	0.7		12.0	10.0	0.4		10.4
Cash and cash equivalents	€m	BS	278.4	134.5		412.9	318.5	61.5		380.0
Current financial assets - Other financial investments	€m		4.2	0.0		4.3	6.6	0.0		6.6
Cash reserve for debt service	€m			10.0		10.0	-	10.0		10.0
NET DEBT/(CASH)	€ m		(36.1)	6.1		(30.0)	(19.5)	121.2		101.7

#### **ROCE**

ROCE stands for the return on capital employed and is used by management as a key profitability performance indicator. It is provided in section 1 of this report.

It is calculated by dividing EBIT for the last 12 months by average capital employed during the period, capital employed being the sum of equity and net debt. For the Pulp business, equity is calculated as the difference between consolidated equity and the equity recognised by the Renewable Energy business.

ROCE is widely used in the capital markets to measure and compare the earnings performance of different companies.



Below is a reconciliation between the above amounts and the amounts presented in the financial statements for 2022 and the comparison with the 2021 figures. The criteria used were the same in both periods:

	Unit	Source Financial Statement	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL	Pulp	Renewable Energy	Adjustments & Eliminations	CONSOLIDATED TOTAL
EBIT, last 12 months	€m	P&L	84,3	28,3	1,6	114,2	25,7	(20,1)	2,7	8,2
Average capital employed, last 12 months					-					
Average equity	€m	BS	615,5	224,8	-	840,3	567,4	253,1	-	820,5
Average net debt	€m	BS	(33,4)	40,6	-	7,2	30,1	137,0	-	167,2
ROCE	%	_	14,5%	10,6%	n.s.	13,5%	4,3%	(5,2%)	n.s.	0,8%

For ROCE calculation purposes, adjustments have been made for the impairment losses and provisions recognised in 2021 in the wake of the National Appellate Court sentences which annulled the extension of the Pontevedra biomill concession and their subsequent reversal following the Supreme Court ruling upholding the validity of the original extension to 2073.

In 2021, adjustments were made for impairment losses and provisions with a net effect on EBIT of €184m and on equity of €200m. In 2022, adjustments were made for the reversal of impairment losses and provisions with a net effect on EBIT of €164m and on equity of €169m.



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The information contained in this report was prepared by Ence and includes forward-looking statements.

Any statements made in this report other than those based on historical information, including, merely for illustrative purposes, those referring to Ence's financial situation, business strategy, planned capital expenditure, management plans and objectives related to future operations, as well as statements including words such as "anticipate", "believe", "estimate", "consider", "expect" and other similar expressions, constitute forward-looking statements that reflect the current outlook of Ence or its management team with respect to future events and involve known and unknown risks and uncertainties. As a result, the actual situation and results of Ence and its sector could differ substantially from those depicted expressly or implicitly in these forward-looking statements.

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